

PREM 19/1679

26

PART 2

CONFIDENTIAL FILING

NET COMMITTEE STRUCTURE AND MEMBERSHIP

CABINET

Material used by  
Office Historian  
DO NOT DESTROY

PART 1 : MAY 1979

PART 2 : OCT 1982

Referred to	Date	Referred to	Date	Referred to	Date	Referred to	Date
<del>6.10.82.</del>		<del>15.8.83</del>		<del>31.7.84</del>		<del>29.10.85</del>	
<del>26.11.82</del>		<del>4.10.83</del>		<del>3.8.84</del>		<del>6.11.85</del>	
<del>20.1.83.</del>		<del>7.10.83</del>		<del>15.9.84</del>		<del>7.11.85</del>	
<del>24.1.83</del>		<del>12.10.83</del>		<del>19/11/84</del>		<del>8.11.85</del>	
<del>28.1.83</del>		<del>17.10.83</del>		<del>1.10.84</del>		<del>15.11.85</del>	
<del>3.2.83</del>		<del>24.10.83</del>		<del>4.10.84</del>		<del>20.11.85</del>	
<del>9.2.83</del>		<del>9.11.83</del>		<del>9.10.84</del>		<del>14.1.86</del>	
<del>12.2.83</del>		<del>6.1.84</del>		<del>30.10.84</del>		<del>16.1.86</del>	
<del>12.83</del>		<del>12.1.84</del>		<del>9.11.84</del>		<del>24.1.86</del>	
<del>7.3.83</del>		<del>9.2.84</del>		<del>12.11.84</del>		<del>30.1.86</del>	
<del>10.3.83</del>		<del>10.2.84</del>		<del>23/11/84</del>		ENDS	
<del>2.3.83</del>		<del>27.2.84</del>		<del>26.11.84</del>			
<del>12.5.83</del>		<del>22.3.84</del>		<del>21.2.85.</del>			
<del>16.6.83</del>		<del>27.3.84</del>		<del>1.3.85.</del>			
<del>20.6.83</del>		<del>2.4.84</del>		<del>22.3.85</del>			
<del>22.6.83</del>		<del>4/4/84</del>		<del>14.6.85</del>			
<del>30.6.83</del>		<del>30.3.84</del>		<del>22/3/85</del>			
<del>5.7.83</del>				<del>2/9/85</del>			
<del>7.7.83</del>				<del>10.9.85</del>			
<del>8</del>				<del>11.9.85</del>			
				<del>12/9/85</del>			
				<del>16.9.85</del>			
				<del>24.9.85</del>			

2612

PART 2

CONFIDENTIAL FILING

CABINET COMMITTEE STRUCTURE AND MEMBERSHIP

CABINET

Material used by  
Office Historian  
DO NOT DESTROY

PART 1 : MAY 1979

PART 2 : OCT 1982.

Referred to	Date	Referred to	Date	Referred to	Date	Referred to	Date
<del>6.10.82.</del>		<del>15.8.83</del>		<del>31.7.84</del>		<del>29.10.85</del>	
<del>26.11.82</del>		<del>4.10.83</del>		<del>3.8.84</del>		<del>6.11.85</del>	
<del>10.1.83.</del>		<del>7.10.83</del>		<del>13.9.84</del>		<del>7.11.85</del>	
<del>24.1.83</del>		<del>12.10.83</del>		<del>19/10/84</del>		<del>8.11.85</del>	
<del>28.1.83</del>		<del>17.10.83</del>		<del>1.10.84</del>		<del>15.11.85</del>	
<del>3.2.83</del>		<del>24.10.83</del>		<del>4.10.84</del>		<del>20.11.85</del>	
<del>9.2.83</del>		<del>9.11.83</del>		<del>9.10.84</del>		<del>14.1.86</del>	
<del>5.2.83</del>		<del>6.1.84</del>		<del>30.10.84</del>		<del>16.1.86</del>	
<del>11.2.83</del>		<del>12.1.84</del>		<del>9.11.84</del>		<del>24.1.86</del>	
<del>7.3.83</del>		<del>9.2.84</del>		<del>12.11.84</del>		<del>30.1.86</del>	
<del>10.3.83</del>		<del>10.2.84</del>		<del>23/11/84</del>		ENDS	
<del>12.3.83</del>		<del>27.2.84</del>		<del>26.11.84</del>			
<del>12.5.83</del>		<del>22.3.84</del>		<del>21.2.85</del>			
<del>16.6.83</del>		<del>27.3.84</del>		<del>1.3.85</del>			
<del>20.6.83</del>		<del>2.4.84</del>		<del>22.3.85</del>			
<del>21.6.83</del>		<del>4/4/84</del>		<del>14.6.85</del>			
<del>30.6.83</del>		<del>30.3.84</del>		<del>22/3/85</del>			
<del>5.7.83</del>				<del>2/9/85</del>			
<del>7.7.83</del>				<del>10.8.85</del>			
<del>8</del>				<del>11.9.85</del>			
				<del>12/9/85</del>			
				<del>16.9.85</del>			
				<del>24.9.85</del>			

PART 2 ends:-



CC (86) 4<sup>th</sup> Item 1 30-1-86

PART 3 begins:-

Draft paper MISC 126(86)1 19-2-86

TO BE RETAINED AS TOP ENCLOSURE

**Cabinet / Cabinet Committee Documents**

Reference	Date
HDO(WB)(I)(82) 2	06.10.82
H(83) 8	01.02.83
OD(EM)(83) 1	02.02.83
E(PSP)(83) 3	03.02.83
E(LF)(83) 1	09.02.83
E(DL)(83) 2	16.02.83
E(PU)(83) 4	20.06.83
E(TP)(83) 3	20.06.83
QL(83) 5	20.06.83
H(83) 25	21.06.83
L(83) 71	22.06.83
OD(HD)(83) 7	27.06.83
OD(EM)(83) 2	27.06.83
E(83) 1	28.06.83
E(83) 12	28.06.83
E(A)(83) 1	28.06.83
E(LA)(83) 1	29.06.83
PSP(O)(83) 13	29.06.83
EX(83) 1	29.06.83
E(PSP)(83) 10	29.06.83
E(LF)(83) 13	29.06.83
E(NI)(83) 12	30.06.83
E(DL)(83) 4	30.06.83
OD(FAF)(83) 2	05.07.83
OD(EM)(83) 2 (Revise)	07.07.83

The documents listed above, which were enclosed on this file, have been removed and destroyed. Such documents are the responsibility of the Cabinet Office. When released they are available in the appropriate CAB (CABINET OFFICE) CLASSES

Signed Wayland

Date 2 September 2014

**PREM Records Team**

**TO BE RETAINED AS TOP ENCLOSURE**

**Cabinet / Cabinet Committee Documents**

Reference	Date
ES(83) 2	19.07.83
E(LF)(83) 14	20.07.83
E(A)(83) 6	27.07.83
CCU(83) 35	28.07.83
EQO(83) 101	29.07.83
IT(83) 2	01.08.83
EQO(L)(83) 47	15.08.83
EQS(83) 20	04.10.83
OD(K)(83) 1	14.10.83
OD(D)(83) 1	17.10.83
E(DL)(83) 7	09.11.83
E(CP)(84) 1	10.02.84
E(CP)(84) 1 Revise	27.02.84
CC(84) 30 <sup>th</sup> Conclusions, Minute 1	13.09.84
H(84) 33	18.09.84
OD(HD)(84) 5	18.09.84
OD(84) 16	18.09.84
E(DL)(84) 3	19.09.84
E(PSPP)(84) 16	19.09.84
ES(84) 5	19.09.84
E(NI)(84) 12	19.09.84
E(CP)(84) 3	20.09.84
L(84) 34	04.10.84
E(LF)(84) 1	09.10.84
MISC 114(85) 1	22.03.85

CC(86) 2nd Conclusions, Minute 1

16.01.86

CC(86) 4th Conclusions, Minute 1

30.01.86

The documents listed above, which were enclosed on this file, have been removed and destroyed. Such documents are the responsibility of the Cabinet Office. When released they are available in the appropriate CAB (CABINET OFFICE) CLASSES

Signed Wayland

Date 2 September 2014

**PREM Records Team**

NBM.



Ministry of Agriculture, Fisheries and Food  
Whitehall Place London SW1A 2HH

From the  
Minister of State

The Rt Hon The Lord Young of Graffham  
Secretary of State for Employment  
Caxton House  
Tothill Street  
London  
SW1H 9NF

24 January 1986

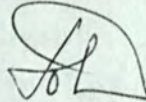
Dear David,

**TOURISM COORDINATION**

Michael Jopling has asked me to respond <sup>WILL REQUEST FOR RESULTS</sup> to the invitation extended to us in your letter of 9 December to Nigel Lawson.

He has asked me to represent the Ministry of Agriculture, Fisheries and Food on the Tourism Coordination Committee.

I am copying this letter to members of MISC 115, Geoffrey Howe, George Younger and Sir Robert Armstrong.

Yours sincerely,  


BELSTEAD







10 DOWNING STREET

*From the Principal Private Secretary*

**MR. STARK  
CABINET OFFICE**

**MISC 122**

Please could you add the name of the Secretary of State for Employment to the membership of MISC 122. His name would be in addition to that of the Paymaster General.

(N.L. Wicks)

14 January 1986

Lo

From: ~~RESTRICTED~~ SECRETARY

ccBG



HOME OFFICE  
QUEEN ANNE'S GATE  
LONDON SW1H 9AT

20 November 1985

Dear John,

NBR

MISC 121: MINISTERIAL GROUP ON DEREGULATION

In your letter of 29 October to Leigh Lewis you asked for Departments to nominate representatives to MISC 121.

The Home Secretary has nominated Lord Glenarthur as the Home Office representative on the Group.

I am sending copies of this letter to the Private Secretaries to the Prime Minister, the Chancellor of the Exchequer, the Secretary of State for Foreign and Commonwealth Affairs, the Secretary of State for Social Services, the Minister of Agriculture, Fisheries and Food, the Secretary of State for Transport, the Secretary of State for the Environment, the Paymaster General and the Secretary of State for Employment.

Yours,

S W BOYS SMITH

J E Roberts, Esq.

Cabinet Pt 2

Structure.



**DEPARTMENT OF HEALTH & SOCIAL SECURITY**  
Alexander Fleming House, Elephant & Castle, London SE1 6BY  
Telephone 01-407 5522

*From the Secretary of State for Social Services*

J E Roberts Esq  
Cabinet Office  
70 Whitehall  
LONDON  
SW1A 2AS

*18 November 1985*

*Dear John*

MINISTERIAL GROUP ON DEREGULATION

Your letter of 29 October to Leigh Lewis asked for nominations to Misc 121. This Department's representative will be the Parliamentary Under Secretary of State for Health, Mr Ray Whitney.

I am copying this letter to the recipients of yours.

*Yours  
Ailes*

GILES DENHAM  
Private Secretary



cc BG  
Ministry of Agriculture, Fisheries and Food  
Whitehall Place London SW1A 2HH

RESTRICTED

J E Roberts Esq  
Cabinet Office  
70 Whitehall  
London SW1A 2AS

15 November 1985

*NRBM*  
Dear Mr Roberts

MINISTERIAL GROUP ON DEREGULATION

In your letter to Leigh Lewis of 29 October you asked for nominations to MISC 121. My Minister has decided that Lord Belstead should represent this Department.

I am copying this letter to Private Secretaries to the Prime Minister, the Chancellor of the Exchequer, Secretaries of State for Foreign and Commonwealth Affairs, Home Affairs, Social Services, Transport, the Environment, Paymaster General and to Michael Stark in the Cabinet Office.

*Yours sincerely*  
*Betty Reed*

MRS B G REED  
ASSISTANT PRIVATE SECRETARY

Cabinet #2

Structure



070-  
RESTRICTED

CBSG



2

Treasury Chambers, Parliament Street, SW1P 3AG

J E Roberts Esq.  
Cabinet Office  
Whitehall  
London SW1

7 November 1985

Dear John,

MISC 121: MINISTERIAL GROUP ON DEREGULATION

Your letter of 29 October to Leigh Lewis asked for Departments to nominate representatives to MISC 121.

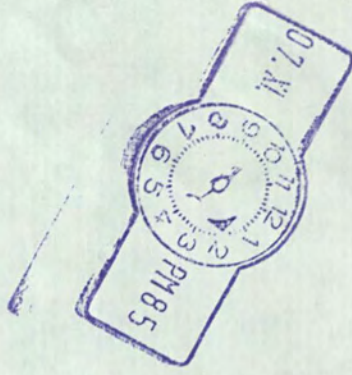
I am writing to inform you that the Financial Secretary, Mr John Moore MP has been nominated as the Treasury Ministerial representative.

I am copying this letter to recipients of yours.

**NIGEL WILLIAMS**  
(Assistant Private Secretary)

Cabinet  
Committee Structure

AZ





010  
RESTRICTED



CCRB  
Foreign and Commonwealth Office

London SW1A 2AH

6 November 1985  
MBM DN

Dear John,

MISC 121: Ministerial Group on Deregulation

WILL REQUEST IF REQUIRED  
Your letter of 29 October to Leigh Lewis asked for Departments to nominate representatives to MISC 121. The Foreign Secretary would like to continue to be represented on the Ministerial Group on Deregulation and has nominated as his representative the Minister of State at the FCO, Mr Malcolm Rifkind MP. The Foreign Secretary's Departmental interest is limited to the European Community aspects of the Group's work and it may not prove necessary for his representative to attend every meeting.

I am copying this letter to the recipients of yours.

Yours ever,

Lev Appleyard  
(L V Appleyard)  
Private Secretary

J E Roberts Esq  
Cabinet Office

RESTRICTED



020  
RESTRICTED



CABINET OFFICE

F00257

70 Whitehall London SW1A 2AS Telephone 01-233 6161

Leigh Lewis Esq  
Private Secretary to the  
Secretary of State for Employment  
Caxton House  
Tothill Street  
LONDON  
SW1H 9NF

CCBG  
29 October 1985

Dear Leigh,

Ministerial Group on Deregulation

1. The Prime Minister has agreed that the Secretary of State for Employment should chair a Group to continue work on Deregulation, following on from that done by MISC 114 earlier this year. The Group will be known as MISC 121, and the terms of reference will be:

"To co-ordinate action to implement the proposals contained in "Lifting the Burden" (Cmnd 9571); to consider what further steps should be taken on deregulation; to prepare a timetable for action, to accelerate and monitor progress thereafter; to oversee the arrangements for assessing the compliance cost of all new regulations; to review systematically existing regulations and more generally to consider how the burden of regulation can be kept to a minimum; and to make recommendations to the Ministerial Sub-Committee on Economic Affairs (E(A))."

2. The following Departments are invited to be represented:

Treasury

Foreign and Commonwealth Office

Home Office

Department of Health and Social Security

Ministry of Agriculture Fisheries and Food

Department of Transport

Department of Employment

Department of the Environment

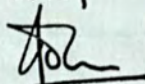
The Chairman has indicated that where possible he would like Departments to nominate representatives at Minister of State level.

RESTRICTED

RESTRICTED

3. The Paymaster General will also be a member of the Group.
4. I should be grateful if those to whom this letter is copied could let me have nominations, if possible by 15 November.

Yours ever,



J E Roberts

COPIES TO:

Private Secretary to

Prime Minister (for information)

Chancellor of the Exchequer

Secretary of State for Foreign and Commonwealth Affairs

Secretary of State for Home Affairs

Secretary of State for Social Services

Minister of Agriculture, Fisheries and Food

Secretary of State for Transport

Secretary of State for the Environment

Paymaster General

CONFIDENTIAL



*ftls*

10 DOWNING STREET

*From the Private Secretary*

24 September 1985

The Prime Minister has seen the Chancellor's minute of 10 September seeking agreement that the Financial Secretary should be a full member of QL in the Chancellor's stead. She has agreed his proposal.

I am copying this letter to Michael Stark (Cabinet Office).

MARK ADDISON

Mrs. Rachel Lomax,  
H.M. Treasury.

CONFIDENTIAL

*ML*



Prime Minister ①

Content that the Financial Secretary should become a full member of QL in the Chancellor's stead? MEM 23/9

Ref. A085/2424

MR ADDISON

Your minute of 11/September <sup>attached.</sup> asked for advice on the Chancellor of the Exchequer's proposal that the Financial Secretary should become a full member of QL in his stead.

Yes MS

2. We would recommend in favour of this proposal, since it is evidently what the Chancellor of the Exchequer and the Financial Secretary themselves would like. There is no particular objection on precedent or any other grounds. The Lord President, as Chairman of QL, has also been consulted, and has no objection.

MS

M C STARK

23 September 1985

CABINET : Membership  
Pt 2



CONFIDENTIAL

SECRET





10 DOWNING STREET

*From the Private Secretary*

MR. HATFIELD  
CABINET OFFICE

MEMBERSHIP OF CABINET COMMITTEES

The Prime Minister has seen Sir Robert Armstrong's minute of 10 September and has endorsed his proposals for the membership of certain Cabinet committees following the recent Ministerial changes.

In particular the Prime Minister has decided that the Chancellor of the Duchy of Lancaster should be a full member of E(LA), E(NI), MISC 111, OD and OD(T). The Prime Minister also endorses Sir Robert's suggestion that the Chancellor of the Duchy should receive papers for OD(HD) and be invited to attend for items of particular interest.

Mark Addison

MARK ADDISON

16 September 1985

SM

Covering Confidential SRW

MR. STARK

BF | I should be grateful for any advice you might wish to offer on the attached, before submitting the Chancellor's proposal to the Prime Minister.

(MARK ADDISON)

11 September 1985

SRW

PRIME MINISTER

MEMBERSHIP OF CABINET COMMITTEES

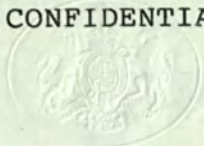
The attached note from Sir Robert Armstrong sets out his proposals for Cabinet Committee membership, following the reshuffle. Most of the proposed changes are consequential upon the fact that the Paymaster General is now a Minister of Cabinet rank at the Department of Employment, and that Mr. Tebbit is now Chancellor of the Duchy of Lancaster.

You will need to go through the minute committee by committee, indicating if you are content with Sir Robert's proposals. I have highlighted the points for decision where Sir Robert flags up more than one option.

On OD and related committees, Mr. Powell thinks Mr. Tebbit should be a full member of OD itself, and receive papers for OD (HD) and OD(T).

Yes  
ms  
Mark Addison

11 September, 1985



A085/2304

PRIME MINISTER  

---

The purpose of this minute is to make proposals for changes to the membership of certain Cabinet Committees following the recent Ministerial changes. My minute to you of 6 September covers the membership of H and QL and a further minor change to the membership of H is suggested below.

2. On the economic side generally, the Secretary of State for Employment has suggested that the Paymaster General rather than himself should sit on a number of Committees, the details of which are given below. The Minister without Portfolio will of course disappear from the membership of Committees to which he belonged.

Ministerial Steering Committee on Economic Strategy (ES)

3. No change

Sub-Committee on Economic Affairs (E(A))

4. The Paymaster General should become a full member, in addition to the Secretary of State for Employment. The Chancellor of the Duchy of Lancaster is already a member.

Sub-Committee on Competition Policy (E(CP))

5. The Chancellor of the Duchy of Lancaster should become a member and the junior Minister at the Department of Trade and Industry given responsibility for competition policy (Mr Michael Howard) should be substituted for Mr Alex Fletcher.

Sub-Committee on Disposal of Public Sector Assets (E(DL))

6. The Chancellor of the Duchy of Lancaster and the Secretary of State for Employment should become members: it would make sense for Lord Young to be directly involved in this Committee which could become more active as the next election approaches.

Sub-Committee on Local Authority Expenditure (E(LA))

7. The Minister of State, Privy Council Office should be added in view of the implications of local authority reorganisation for the Arts. You may wish the Chancellor of the Duchy of Lancaster to be a member for broader political reasons. The Paymaster General should be substituted for the Secretary of State for Employment.

Sub-Committee on Local Government Finance (E(LF))

8. I propose that both the Chancellor of the Exchequer and the Secretary of State for Employment should become members. The Chancellor attended the last meeting of E(LF) and it would be sensible to include him given the wide-ranging fiscal issues involved. I suggest that the Minister of State, Privy Council Office, need not be a member of this Sub-Committee.

Sub-Committee on Nationalised Industries (E(NI))

9. The Chancellor of the Duchy of Lancaster has expressed a strong personal interest in this Committee. If you did not wish him to become a full member, it could easily be arranged that he received copies of all papers and attended meetings of particular interest as an invitee. The Paymaster General should be substituted for the Secretary of State for Employment.

Sub-Committee on Public Sector Pay (E(PSP))

10. The Minister of State, Privy Council Office should be made a member in view of his Civil Service responsibilities. The Paymaster General should be substituted for the Secretary of State for Employment.

Ministerial Committee on Exports (EX)

11. The Secretary of State for Employment should be made a member: Lord Young was a regular attender as Minister without Portfolio and the employment implications of export support are in any case important.

12. Of the MISC Groups some of those that were recently active may not need to meet again - eg MISC 115 on Tourism - and it may be better to make changes to others if and when they resume their activity. MISC 111 (Social Security) is likely to meet in the fairly near future and you may wish Mr Tebbit to be invited to join this.

13. No changes are recommended for the Legislation Committee (L).

Home and Social Affairs Committee (H)

14. Lord Young has proposed that Mr Clarke should take on the full membership of it in his stead though Lord Young himself might wish to attend occasional meetings in place of Mr Clarke.

Defence and Oversea Policy Committee (OD)

15. The Secretary of State for Northern Ireland should continue to be given the opportunity of attending all meetings. I have not proposed the inclusion of the Secretary of State for Employment, despite his wider responsibilities, as defence



issues of major economic consequence, for example the recent MISC 110 Study on Defence Research and Development, have tended to be taken in ES or E(A). Mr Tebbit has also expressed an interest in OD. An alternative to making him a full member might be to send him copies of all the papers and invite him to attend for items of particular interest. *Yes mt*

Sub-Committee on UK Relations with the Republic of Ireland  
(OD(I))

16. The Secretary of State for Trade and Industry should be deleted and the Home Secretary added. The Chancellor of the Duchy of Lancaster, Secretary of State for Northern Ireland and the Chief Secretary, Treasury should continue as members. Under such arrangements, the experience of Mr Hurd and Mr Tebbit would continue to be available to the Committee which Mr King and Mr McGregor would join in their new Ministerial roles.

Sub-Committee on Home Defence (OD(HD))

17. Mr Tebbit has expressed an interest in this Committee. An arrangement whereby he received papers and was invited to attend for items of particular interest might be most appropriate. *Yes mt*

Sub-Committee on Terrorism (OD(T))

18. Mr Tebbit has a strong personal interest in this Committee. If you did not wish to make him a full member, an arrangement similar to that suggested for OD and OD(HD) might suffice. *A full member mt*



Minister of State, Privy Council Office

19. I propose that the Minister of State, Privy Council Office should not be a full member of E(A), E(LF), H, L and QL, but should receive papers and be invited to attend when matters relating to his responsibilities for the arts or for the Civil Service are to be discussed.

A handwritten signature in dark ink, consisting of the letters 'R' and 'A' in a stylized, cursive font.

ROBERT ARMSTRONG

10 September 1985





Treasury Chambers, Parliament Street, SW1P 3AG  
01-233 3000

PRIME MINISTER

**FINANCIAL SECRETARY'S MEMBERSHIP OF QUEEN'S SPEECHES AND FUTURE  
LEGISLATION COMMITTEE**

As you know, the Financial Secretary is (following hallowed tradition) a full member of L Committee and I have also allotted to him responsibility within the Treasury in relation to the legislative programme.

2. He accordingly regularly represents me at meetings of QL Committee, although he is not formally a member of that Committee. I believe that it would be appropriate and useful if he were to become a full member of QL in my stead. Would that be acceptable to you?

YL

NIGEL LAWSON

10 September 1985



10 DOWNING STREET

1. David ~~Nesbitt~~
2. Charles Powell

OK by me.  
JRS  
10/9.

Contact with these proposals  
on they affect your  
Committee?

MBA 10/9

I would think it  
would be very useful  
for ~~the~~ Mr. ~~Richard~~ to  
attend OD as a  
full member & receive  
PAs for OD (HD) & OD (T). OR

CONFIDENTIAL

ECH



10 DOWNING STREET

*From the Private Secretary*

MR. HATFIELD  
Cabinet Office

The Prime Minister has seen Sir Robert Armstrong's submission of 6 September on the composition of H and QL Committees.

The Prime Minister has agreed to Sir Robert Armstrong's proposals, in particular that the Home Secretary should not be a full member of QL and that the Chancellor of the Duchy of Lancaster should join H and QL Committees.

MARK ADDISON

10 September 1985

CONFIDENTIAL

CST



Ref. A085/2282

PRIME MINISTER

Prime Minister, ①

Content dat

- (i) Mr. Tebbit should join H and QL; and  
 (ii) Mr. Howard should not be a full member of QL?

MEM 6/9

Agreed  
not

I shall be making comprehensive proposals early next week for changes in Cabinet Committee membership as a result of the recent Ministerial changes. This note concerns the membership of the only two Ministerial Committees expected to meet next week. I seek your approval for the following changes.

Home Affairs Committee (H)

2. No changes are needed here: where the departmental Minister has changed, the new Minister will take his predecessor's place. But I should like to propose the addition of the Chancellor of the Duchy of Lancaster (Mr Tebbit); Mr Tebbit would like to be a member.

Agreed not

Queen's Speeches and Future Legislation Committee (QL)

3. This Committee has the task of trying to strike a balance between the competing demands of departmental Ministers for places on the legislative programme. The full membership therefore consists essentially of Ministers without major legislative or spending responsibilities, who can be expected to have a detached attitude. Other Ministers can of course be invited to attend when their departmental business is under discussion. There is one exception: the Home Secretary has been a member of QL.

4. The Lord President would like to take advantage of this opportunity for reconstruction to take the Home Secretary off the list of full members of QL. He can of course be invited to attend when Home Office-related business requires.

5. The Lord President would like to add the Chancellor of the Duchy of Lancaster (Mr Tebbit) to the full membership of QL; Mr Tebbit would welcome that.

Agreed not



6. The Minister without Portfolio will disappear from the list of members of QL, as of other Committees, there being no longer a Minister so designated.

A handwritten signature in dark ink, appearing to be 'R. Armstrong'.

Approved by  
ROBERT ARMSTRONG  
and signed in his absence.

6 September 1985

CONQUEROR

E. R.

NOTE FOR THE RECORD

THE 21 LIMIT ON THE NUMBER OF CABINET MINISTERS

In the context of Mr Tebbit's appointment as Chairman of the Conservative Party, I enquired about the basis on which the limit of 21 on the number of Cabinet Ministers is set.

(Mr Tebbit's salary will be topped up from Party funds to bring him to the same salary level as he would have enjoyed as a Cabinet Minister; but he may enjoy a Government provided flat and a pension equivalent to the one he would have enjoyed as a Cabinet Minister, also provided from public funds.)

Second Parliamentary Counsel confirmed that the 21 limit is based on pay and would not be affected by the provision of these two other items i.e. Mr Tebbit will not count against the 21 limit.

D&N

David Norgrove

2 September 1985

**RESTRICTED**

AS AT 15TH APRIL 1985

*Nigel.*

**TABLES  
OF  
MINISTERIAL OFFICES**

**INTRODUCTION**

1. Tables I and II cover the Ministerial offices for which salaries may be paid under the Ministerial and other Salaries Act 1975 (there being no other statutory authority now in force for payment of a salary to a Minister of the Crown as such). The Tables indicate in bold type any numerical limit under the Act on the number of salaries that may be paid. They show the current salary levels under the Ministerial and other Salaries Order 1983. That Order provides for an increase of the salary levels on 1st January in 1986 and 1987. A new edition of the Tables will be produced when the next of these increases takes effect. The salaries paid may be lower than the figures shown. In practice only office-holders in the House of Lords are paid the maximum salary, or the salary at the top of the range. Office-holders in the House of Commons are paid less but also receive a Parliamentary salary.

2. Table I comprises the offices listed in Schedule 2 to the House of Commons Disqualification Act 1975, and thereby subject, under section 2(1), to the limit of 95 on the number of office-holders who may sit in the House of Commons (Table II being confined to offices that are never held by a Member of that House). The office-holders in the House of Commons are named in column 2 of Table I, and the present total is given at the head of the Table.

3. Part I of Table I consists of Divisions A and B. Those in Division A are entitled to higher salaries than those in Division B, and are subject to a separate limit on numbers. The rules for determining whether the holder of an office is in Division A or Division B are as follows:-

- (a) the Prime Minister, the Chancellor of the Exchequer, any Secretary of State and the Minister of Agriculture, Fisheries and Food are always in Division A even if not in the Cabinet;
- (b) any other Minister who is in charge of a government department, and who does not hold one of the "ancient offices" (Lord President, Lord Privy Seal, Chancellor of the Duchy of Lancaster and Paymaster General) is always in Division B, and indeed cannot draw any salary if in the Cabinet;
- (c) the Financial Secretary to the Treasury is always in Division B even if in the Cabinet;
- (d) subject to the preceding paragraphs, a seat in the Cabinet determines whether the holder is in Division A or Division B.

4. The Appendix covers Ministerial offices which exist separately but are not held separately from those covered by Tables I and II, and which are accordingly not relevant to the main purpose of those Tables, namely, checking the statutory limits on salaries and on membership of the House of Commons.

5. The Tables are designed for convenience of reference only. Despite recent simplifications, awkward questions of law can still arise in connection with Ministerial changes; and in particular any proposal to create a new Ministerial post, paid or unpaid, without legislation involves considering the definition of Minister of State and that of Parliamentary Secretary.

Parliamentary Counsel Office.



**TABLE I**  
**OFFICES SUBJECT TO LIMIT OF 95 IN HOUSE OF COMMONS**  
**(Present total 85)**

**PART I**

(Salaries under Part I subject to limit of 50: present total 48)(a)

All those in Division A, and none of those in Division B, are in the Cabinet

**DIVISION A**

(Salaries under Division A subject to limit of 21: present total 20)(a)

Annual salary: Prime Minister and First Lord of the Treasury £41,891(b); all others  
 £33,260(c)

OFFICE	HOLDER IN COMMONS	HOLDER NOT IN COMMONS
Prime Minister and First Lord of Treasury ..	Mrs Thatcher	
Chancellor of the Exchequer ... ..	Mr Lawson	
Secretary of State for -		
Defence ... ..	Mr Heseltine	
Education and Science ... ..	Sir Keith Joseph	
Employment ... ..	Mr Tom King	
Energy ... ..	Mr Peter Walker	
Environment ... ..	Mr Jenkin	
Foreign and Commonwealth Affairs ...	Sir Geoffrey Howe	
Home Department ... ..	Mr Brittan	
Northern Ireland ... ..	Mr Hurd	
Scotland ... ..	Mr Younger	
Social Services ... ..	Mr Fowler	
Trade and Industry ... ..	Mr Tebbit	
Transport ... ..	Mr Ridley	
Wales ... ..	Mr Nicholas Edwards	
Minister of Agriculture, Fisheries and Food	Mr Jopling	
Lord President of the Council ... ..		Viscount Whitelaw
Lord Privy Seal ... ..	Mr Biffen	
Chancellor of the Duchy of Lancaster ... (Minister for the Arts)		Earl of Gowrie
Chief Secretary to the Treasury ... ..	Mr Peter Rees	
Minister without Portfolio ... ..		Lord Young of Graffham (a)

RESTRICTED

TABLE I, PART I (contd.)

DIVISION B

(As to limit on salaries see above)

Annual salary: £21,881 - £28,000(c)

OFFICE	HOLDER IN COMMONS	HOLDER NOT IN COMMONS
Paymaster General.	Mr Gummer(a)	
Parliamentary Secretary to the Treasury.	Mr Wakeham	
Financial Secretary to the Treasury.	Mr John Moore	
Minister of State, Ministry of Agriculture, Fisheries and Food.	Mr MacGregor	Lord Belstead
Minister of State (Armed Forces), Ministry of Defence.	Mr Stanley	
Minister of State (Defence Procurement), Ministry of Defence.	Mr Butler	
Minister of State, Department of Employment.	Mr Morrison	
Minister of State, Department of Energy.	Mr Buchanan-Smith	
Minister of State (Local Government), Department of the Environment.	Mr Kenneth Baker	
Minister of State (Housing and Construction), Department of the Environment.	Mr Gow	
Minister of State, Department of the Environment.		Lord Elton
Minister of State, Foreign and Commonwealth Office.	Mr Rifkind Mr Luce	Baroness Young
Minister of State (Overseas Development), Foreign and Commonwealth Office.	Mr Raison	
Minister of State (Health), Department of Health and Social Security.	Mr Kenneth Clarke	
Minister of State (Social Security), Department of Health and Social Security.	Mr Newton	

TABLE I, PART I (contd.)

## DIVISION B (contd.)

	HOLDER IN COMMONS	HOLDER NOT IN COMMONS
Minister of State, Home Office.	Mr Waddington Mr Giles Shaw	
Minister of State, Northern Ireland Office.	Dr Boyson	
Minister of State, Scottish Office.		Lord Gray of Contin
Minister of State, Welsh Office.	Mr John Stradling Thomas	
Minister of State (Trade), Department of Trade and Industry.	Mr Channon	
Minister of State (Information Technology), Department of Trade and Industry.	Mr Pattie	
Minister of State, Department of Trade and Industry.	Mr Lamont	
Minister of State, Department of Transport.	Mrs Chalker	
Minister of State, Treasury.	<sup>Ret. Hon</sup> Mr Hayhoe	
Economic Secretary (Minister of State), Treasury.	Mr Ian Stewart	

RESTRICTED

TABLE I (contd.)

**PART II**

Parliamentary Secretaries, other than Parliamentary Secretary to Treasury(d)

(Salaries under Part I and II of this Table, taken together, are subject to a limit of 83: present total 79)

Annual salary: £22,520(c)

DEPARTMENT	HOLDER IN COMMONS	HOLDER NOT IN COMMONS
Ministry of Agriculture, Fisheries and Food	Mrs Fenner	
Ministry of Defence ... ..	Mr Lee	Lord Trefgarne
Department of Education and Science ... ..	Mr Brooke Mr Dunn	
Department of Employment ... ..	Mr Alan Clark Mr Bottomley	
Department of Energy ... ..	Mr Goodlad Mr David Hunt	
Department of Environment ... ..	Mr Macfarlane Sir George Young Mr Waldegrave	
Foreign and Commonwealth Office ... ..	Mr Renton	
Department of Health and Social Security.	Mr John Patten Mr Whitney	Baroness Trumpington
Home Office ... ..	Mr Mellor	Lord Glenarthur
Northern Ireland Office ... ..	Mr Christopher Patten Mr Scott	Lord Lyell
Scottish Office ... ..	Mr Allan Stewart Mr John MacKay Mr Ancram	
Department of Trade and Industry... ..	Mr Butcher Mr Fletcher Mr Trippier	Lord Lucas of Chilworth
Department of Transport ... ..	Mr David Mitchell Mr Michael Spicer	
Welsh Office ... ..	Mr Wyn Roberts	

TABLE I (contd.)**PART III****Offices held by Government Whips in the  
House of Commons, other than the Chief Whip(e)**

Annual salary: Treasurer of Her Majesty's Household £21,881; all others £13,601

	OFFICE	HOLDER
(a)	HOUSEHOLD OFFICES	
	Treasurer of Her Majesty's Household	Mr Cope
	Comptroller of Her Majesty's Household	Mr Mather
	Vice-Chamberlain of Her Majesty's Household.	Mr Boscawen
(b)	Junior Lord of the Treasury ... .. (Limit on salaries 5, present total 5)	Mr Donald Thompson Mr Lang Mr Garel-Jones Mr Archibald Hamilton Mr Major
(c)	Assistant Whip, House of Commons ... .. (Limit on salaries 7, present total 5)	Mr Neubert Mr Sainsbury Mr Durant Mr Peter Lloyd Mr Lennox-Boyd

**PART IV****Law Officers**

OFFICE	HOLDER IN COMMONS	HOLDER NOT IN COMMONS
Attorney General for England and Wales (annual salary £33,281).	Sir Michael Havers	
Lord Advocate (annual salary £33,320) ...		Lord Cameron of Lochbroom
Solicitor General for England and Wales (annual salary £27,131)	Sir Patrick Mayhew	
Solicitor General for Scotland (annual salary £22,991)	Mr Peter Fraser	

END OF TABLE I

TABLE II

OFFICES NEVER HELD BY MEMBER OF HOUSE OF COMMONS

Lord Chancellor (annual salary £66,000(b), less his salary as Speaker of the House of Lords).	Lord Hailsham of St. Marylebone
Captain of the Honourable Corps of Gentlemen-at-Arms (annual salary £28,000).	Lord Denham
Captain of the Queen's Bodyguard of the Yeomen of the Guard (annual salary £22,520).	Earl of Swinton
Lords in Waiting (f)(Limit on salaries 5, present total 5; annual salary £19,710).	Viscount Long Lord Skelmersdale Earl of Caithness Lord Brabazon of Tara Baroness Cox MS ymc 2/8/85

APPENDIX

OFFICES NOT HELD SEPARATELY

Minister for the Civil Service ...	An effective office so far held by the Prime Minister. It is within HCDA 1975 Schedule 2, and a salary is payable if the holder is not in the Cabinet.
President of the Board of Trade ...	Included in HCDA 1975 Schedule 2, but with no provision for salary; may in some contexts still be an effective office but all powers of the Board of Trade and the President now exercisable concurrently by Secretary of State, although there has been no transfer of property, contracts etc.; now held by Secretary of State for Trade and Industry.
First Commissioner of Works. Minister of Public Building and Works.	Phantom offices, with no functions, held ex officio by Secretary of State for Environment under S.I. 1970 No. 1681, so as to preserve title to property abroad; neither is included in HCDA 1975 Schedule 2, and there is no provision for salary.

**RESTRICTED**

**NOTES**

(a) There are 21 office-holders in Division A of Part I, and 50 in Part I as a whole, but Lord Young and Mr Gummer do not draw salaries as Minister without Portfolio (i.e. Minister of State) and Paymaster General respectively.

(b) These figures indicate the amounts legally payable but the Prime Minister in practice draws only £31,271 (the amount paid to such of the other office-holders in Division A of Part I as are in the Commons) and the Lord Chancellor draws only £39,980 (this is made up of £33,260, which is the amount paid to other office-holders in Division A of Part I who are in the Lords, and £6,720, which is the element in the Lord Chancellor's salary (as drawn) attributable to his position as Speaker of the House of Lords).

(c) The figures of £33,260 (Part I, Division A), £28,000 (Part I, Division B) and £22,520 (Part II) are the amounts paid to office-holders in the Lords; those in the Commons are paid less but also receive a Parliamentary salary (currently £11,709).

(d) The term "Parliamentary Secretary" is properly the title of an office in a department (and includes Parliamentary Under-Secretary of State), the holder being regarded originally at least as partaking partly of the character of an official and partly of that of a Minister of the Crown. By the definition in HCDA 1975 s.9 the term may also include, for the purposes of these Tables, a subordinate Minister not in a department.

**RESTRICTED**

(e) The Household Offices here included, like that of junior Lord of the Treasury, are always held by a Member of the House of Commons and by a junior Whip; this may or may not be legally necessary. For a time one of the junior Lords also held office as Parliamentary Secretary in the Civil Service Department.

(f) The number of Lords in Waiting nominated by the government was at one time regularly 6, though this number may have been exceeded. Until 1924 all were "political" appointments, but from then until 1972 only 3 were; the Ministerial Salaries Act 1946 s.2 provided for 3 salaries to be transferred from the Civil List to Votes. The number of salaries payable out of Votes was increased to 5 in 1972 (see now the Ministerial and other Salaries Act 1975 Schedule 1 Part V paragraph 2(f)); and this has been followed by a corresponding increase in the number of Ministerial holders of the office. But should any question arise as to the number that may be regarded as "political" appointments, reference should be made to 10 Downing Street.



**MINISTERIAL AND OTHER OFFICE HOLDERS SALARIES****CABINET**

*Prime Minister First Lord of the Treasury and Minister for the Civil Service	- The Rt Hon Margaret Thatcher MP	31,271 (i)
Lord President of the Council and Leader of the House of Lords	- The Rt Hon Viscount Whitelaw CH MC	33,260
Lord Chancellor	- The Rt Hon The Lord Hailsham of St Marylebone CH	33,260 (ii)(iii)
*Secretary of State Foreign and Commonwealth Affairs	- The Rt Hon Sir Geoffrey Howe QC MP	31,271
Secretary of State Home Department	- The Rt Hon Leon Brittan QC MP	31,271
*Chancellor of the Exchequer	- The Rt Hon Nigel Lawson MP	31,271
Secretary of State Education & Science	- The Rt Hon Sir Keith Joseph Bt MP	31,271
Secretary of State Energy	- The Rt Hon Peter Walker MBE MP	31,271
Secretary of State Defence	- The Rt Hon Michael Heseltine MP	31,271
Secretary of State Scotland	- The Rt Hon George Younger TD MP	31,271
Secretary of State Wales	- The Rt Hon Nicholas Edwards MP	31,271
Secretary of State Environment	- The Rt Hon Patrick Jenkin MP	31,271
Lord Privy Seal and Leader of the House of Commons	- The Rt Hon John Biffen MP	31,271
Secretary of State Social Services	- The Rt Hon Norman Fowler MP	31,271

wef 1.1.85 and  
pensionable pay  
£

Secretary of State Trade and Industry	- The Rt Hon Norman Tebbit MP	31,271
Secretary of State Employment	- The Rt Hon Tom King MP	31,271
Minister of Agriculture, Fisheries and Food	- The Rt Hon Michael Jopling MP	31,271
Chief Secretary to the Treasury	- The Rt Hon Peter Rees QC MP	31,271
Secretary of State Transport	- The Rt Hon Nicholas Ridley MP	31,271
Secretary of State Northern Ireland	- The Rt Hon Douglas Hurd CBE MP	31,271
Chancellor of the Duchy of Lancaster and Minister for the Arts	- The Rt Hon The Earl of Gowrie	33,260
Minister without Portfolio	- The Rt Hon The Lord Young of Graffham	Unpaid
<b>LAW OFFICERS</b>		
Attorney General	- The Rt Hon Sir Michael Havers QC MP	33,281
*Lord Advocate	- The Rt Hon The Lord Cameron of Lochbroom QC	33,320
Solicitor-General	- Sir Patrick Mayhew QC MP	27,131
Solicitor-General for Scotland	- Peter Fraser Esq QC MP	22,991
<b>MINISTERS NOT IN THE CABINET</b>		
Parliamentary Secretary Treasury (Chief Whip)	- The Rt Hon John Wakeham MP	25,881
Paymaster General	- John Selwyn Gummer Esq MP	Unpaid
Ministers of State Foreign & Commonwealth Office	- The Rt Hon The Baroness Young	28,000
	- Malcolm Rifkind Esq MP	21,881
	- Richard Luce Esq MP	21,881
	- Minister for Overseas Development The Rt Hon Timothy Raison MP	21,881
Ministers of State Home Office	- David Waddington Esq QC MP	21,881
	- Giles Shaw Esq MP	21,881

Financial Secretary Treasury	- John Moore Esq MP	21,881
Ministers of State Treasury	- Barney Hayhoe Esq MP	21,881
	- Economic Secretary Ian Stewart Esq MP	21,881
Minister of State Department of Energy	- The Rt Hon Alick Buchanan-Smith MP	21,881
Ministers of State Ministry of Defence	- Armed Forces The Rt Hon John Stanley MP	21,881
	- Defence Procurement The Rt Hon Adam Butler MP	21,881
*Minister of State Scottish Office	- The Rt Hon The Lord Gray of Contin	28,000
Minister of State Welsh Office	- John Stradling Thomas Esq MP	21,881
Ministers of State Department of the Environment	- Minister for Local Government The Rt Hon Kenneth Baker MP	21,881
	- Minister for Housing and Construction Ian Gow Esq TD MP	21,881
	The Lord Elton TD	28,000
Ministers of State Department of Health and Social Security	- Minister for Health The Rt Hon Kenneth Clarke QC MP	21,881
	- Minister for Social Security Anthony Newton Esq OBE MP	21,881
Ministers of State Department of Trade and Industry	- Minister for Trade The Rt Hon Paul Channon MP	21,881
	- Minister for Information Technology Geoffrey Pattie Esq MP	21,881
	- Norman Lamont Esq MP	21,881
Minister of State Department of Employment	- The Hon Peter Morrison MP	21,881
Ministers of State Ministry of Agriculture, Fisheries & Food	- The Rt Hon The Lord Belstead	28,000
	- John MacGregor Esq OBE MP	21,881
Minister of State Department of Transport	- Mrs Lynda Chalker MP	21,881
Minister of State Northern Ireland Office	- Dr Rhodes Boyson MP	21,881

**JUNIOR MINISTERS**

Parliamentary Secretary Agriculture, Fisheries and Food	- Mrs Peggy Fenner MP	16,411
Under Secretary of State Ministry of Defence	- Armed Forces The Lord Trefgarne	22,520
	- Defence Procurement John Lee Esq MP	16,411
Under Secretary of State Education and Science	- The Hon Peter Brooke MP	16,411
	- Robert Dunn Esq MP	16,411
Under Secretary of State Employment	- The Hon Alan Clark MP	16,411
	- Peter Bottomley Esq MP	16,411
Under Secretary of State Energy	- Alastair Goodlad Esq MP	16,411
	- David Hunt Esq MBE MP	16,411
Under Secretary of State Environment	- Neil Macfarlane Esq MP	16,411
	- Sir George Young Bt MP	16,411
	- The Hon William Waldegrave MP	16,411
Under Secretary of State Foreign & Commonwealth Affairs	- Timothy Renton Esq MP	16,411
Under Secretary of State Health and Social Security	- John Patten Esq MP	16,411
	- Raymond Whitney Esq OBE MP	16,411
	- The Baroness Trumpington	22,520
Under Secretary of State Home Office	- David Mellor Esq MP	16,411
	- The Lord Glenarthur	22,520
Under Secretary of State Northern Ireland Office	- Nicholas Scott Esq MBE MP	16,411
	- Christopher Patten Esq MP	16,411
	- The Lord Lyell	22,520
Under Secretary of State Scottish Office	- Allan Stewart Esq MP	16,411
	- John Mackay Esq MP	16,411
	- Michael Ancram Esq MP	16,411
Under Secretary of State Trade and Industry	- John Butcher Esq MP	16,411
	- Alexander Fletcher Esq MP	16,411
	- David Trippier Esq MP	16,411
	- The Lord Lucas of Chilworth	22,520
Under Secretary of State Transport	- David Mitchell Esq MP	16,411
	- Michael Spicer Esq MP	16,411
Under Secretary of State Welsh Office	- Wyn Roberts Esq MP	16,411

**OPPOSITION - HOUSE OF LORDS**

Leader of the Opposition	- Lord Cledwyn of Penrhos	22,520
Chief Opposition Whip	- Lord Ponsonby of Shulbrede	19,710

**HOUSE OF COMMONS**

SPEAKER (Commons)	- The Rt Hon Bernard Weatherill MP	32,851
Chairman of Ways and Means (Deputy Speaker)	- The Rt Hon Harold Walker MP	21,881
First Deputy Chairman of Ways and Means (Deputy Speaker)	- The Rt Hon Ernest Armstrong MP	19,131
Second Deputy Chairman of Ways and Means (Deputy Speaker)	- Paul Dean Esq MP	19,131

**HOUSE OF LORDS**

Chairman of Committees	- The Rt Hon The Lord Aberdare	28,000
Principal Deputy Chairman of Committees	- The Rt Hon Baroness Llewelyn-Davies of Hastoe	25,160

- (i) pensionable pay for the Prime Minister is £41,891.
- (ii) in addition the Lord Chancellor receives £6,720 from the House of Lords in respect of Speaker's salary.
- (iii) pensionable pay for the Lord Chancellor is £66,000.

**NOTE:**

1. All MPs receive a reduced parliamentary salary of £11,709 pa in addition to their ministerial salary.
2. All ministers except those marked\* (because they are provided with official residences or are regarded as based in Scotland) receive £908 pa London Supplement.

**GOVERNMENT WHIPS - HOUSE OF COMMONS**

Treasurer of Her Majesty's Household (Deputy Chief Whip)	- John Cope Esq MP	21,881
Comptroller of Her Majesty's Household (Government Whip)	- Carol Mather Esq MC MP	13,601
Vice-Chamberlain of Her Majesty's Household (Government Whip)	- The Hon Robert Boscawen MC MP	13,601
Lords Commissioners (Government Whips)	- Donald Thompson Esq MP - Ian Lang Esq MP - Tristan Garel-Jones Esq MP - The Hon Archibald Hamilton MP - John Major Esq MP	13,601 13,601 13,601 13,601 13,601
Assistant Government Whips	- Michael Neubert Esq MP - The Hon Timothy Sainsbury MP - Tony Durant Esq MP - Peter Lloyd Esq MP - The Hon Mark Lennox-Boyd MP	13,601 13,601 13,601 13,601 13,601

**GOVERNMENT WHIPS - HOUSE OF LORDS**

Captain of the Honourable Corps of Gentlemen at Arms (Chief Whip)	- The Rt Hon The Lord Denham	28,000
Captain of the Queen's Bodyguard of the Yeoman of the Guard (Deputy Chief Whip)	- The Earl of Swinton	22,520
Lords in Waiting (Government Whips)	- The Viscount Long - The Lord Skelmersdale - The Earl of Caithness - The Lord Brabazon of Tara	19,710 19,710 19,710 19,710
Baroness in Waiting	- The Baroness Cox	19,710

**OPPOSITION - HOUSE OF COMMONS**

Leader of the Opposition	- The Rt Hon Neil Kinnock MP	28,601
Chief Opposition Whip	- The Rt Hon Michael Cocks MP	21,881
Assistant Opposition Whips	- Norman Hogg Esq MP - James Hamilton Esq CBE MP	13,601 13,601



*fth*  
*Ho*  
*(12)*

10 DOWNING STREET

*From the Private Secretary*

4 March 1985

MEMBERSHIP OF QL

The Prime Minister has seen your letter to me of 21 February and Sir Robert Armstrong's minute of 1 March (ref A 085/653). She has decided that the Minister Without Portfolio should be added to the membership of QL.

I am copying this letter to Leigh Lewis (Office of the Minister Without Portfolio) and to Richard Hatfield (Cabinet Office).

ANDREW TURNBULL

Miss Janet Lewis-Jones,  
Lord President's Office.

*SH*



# CABINET OFFICE

With the compliments of

A. J. WIGGINS

70 Whitehall, London SW1A 2AS

Telephone 01 233 7029





CNO

CABINET OFFICE

70 Whitehall, London SW1A 2AS Telephone 01 233 7029

CONFIDENTIAL

Reference No E 23

Miss M O'Mara,  
H M TREASURY  
Parliament Street,  
LONDON SW1

1 March, 1985

NAPM  
M

Dear Margaret,

MINISTERIAL GROUP ON DEREGULATION

Following the Prime Minister's meeting on 26 February, the way is now open for us to establish the Minister without Portfolio's MISC Group on Deregulation.

2. The Prime Minister has agreed that the other members of the Group should be junior Ministers, supported by Officials, from the Departments involved in the scrutiny, ie

- Treasury (with Inland Revenue and Customs and Excise)
- Department of Trade and Industry
- Department of the Environment
- Home Office
- Department of Employment
- Department of Health and Social Security

together with representatives of the Policy Unit, the Efficiency Unit and the Enterprise Unit.

3. The Chancellor of the Exchequer, in his minute to the Prime Minister of 15 February, made clear that he would wish a Treasury junior Minister to take part in the work of Lord Young's Group; and the Secretary of State for Trade and Industry, in his minute of 8 February to the Prime Minister, nominated Mr Trippier as his Department's representative. I should be grateful if you could let me know which Minister will be representing the Treasury, and who among officials of Inland Revenue and Customs and Excise will be supporting him. I should similarly be grateful if the other Private Secretaries concerned could let me know who their Departments' Ministerial and official representatives will be. Copies of this letter go to Callum McCarthy (Department of Trade and Industry), Hugh Taylor (Home Office), John Ballard (Department of the Environment), Steve Godber (Department of Health and Social Security), David Normington

CONFIDENTIAL

CONFIDENTIAL

(Department of Employment), and Paul Thomas (Chancellor of the Duchy of Lancaster's Office); copies for information also go to Colin Budd (Foreign and Commonwealth Office), Leigh Lewis (Office of the Minister without Portfolio) and Ian Beesley (Efficiency Unit).

*Yours sincerely*

*John Wiggins*

---

A J WIGGINS

cc R Lingard Esq, (Enterprise Unit)  
A Turnbull Esq, (No 10 Downing Street)

CONFIDENTIAL

900 MATCH  
REYNER PE-17



Prime Minister ①  
The Lord President was content  
to add Lord Young to QL. Agree  
subject to caveat at X?

Ref. A085/653

MR TURNBULL

Yes no  
AT. 13

The Prime Minister has asked for Sir Robert Armstrong's advice on whether the Minister without Portfolio should be added to the membership of The Queen's Speeches and Future Legislation Committee (QL).

2. QL is a small Committee of Business managers, Law Officers, Treasury and one or two other heavyweight Ministers (at present the Home Secretary and the Lord Chancellor) under the chairmanship of the Lord President, whose job is to prepare proposals for Cabinet on (a) The Queen's Speeches on the Prorogation and Opening of Parliament, and (b) the Government's legislative programme session by session. Departmental Ministers, who would have axes to grind, are not members, though their views are of course known to the Committee.

3. Against this background, Sir Robert Armstrong considers that the Minister without Portfolio might be a useful addition to the Committee, provided that he does not use his position unduly to promote legislation in which he has a direct interest because of the initiatives he is running: to do so would not be fair on those Ministers who do not have access to QL's deliberations. Sir Robert notes that, with the addition of Lord Young, 5 of the 10 would be peers: if the Prime Minister and the Lord President are content with that, Sir Robert would not wish to object.

X  
Not  
unusually  
for guidelines

4. I am sending a copy of this minute to Janet Lewis-Jones.

R P HATFIELD

1 March 1985

CONFIDENTIAL

B/F with RTA response  
AT  
2/2



PRIVY COUNCIL OFFICE  
WHITEHALL, LONDON SW1A 2AT

21 February 1985

Dear Andrew,

Thank you for your letter of 20 <sup>attached</sup> February.

The Lord President would be very pleased for the Minister without Portfolio to become a member of QL Committee.

I am sending a copy of this letter to Richard Hatfield.

Yours sincerely,

Janet Lewis-Jones

JANET A LEWIS-JONES  
Private Secretary

Andrew Turnbull Esq

CONFIDENTIAL

PRIVY COUNCIL OFFICE  
WHITEHALL, LONDON, SW1A 1AA

27 FEB 1925

RECEIVED  
LONDON  
FEB 27 1925

CONFIDENTIAL



file  
ref 31  
SS

10 DOWNING STREET

*From the Private Secretary*

20 February 1985

The Prime Minister is minded to add the Minister without Portfolio to the membership of QL but before deciding she would welcome advice from the Lord President and Sir Robert Armstrong. // SF

I am copying this letter to Richard Hatfield (Cabinet Office).

ANDREW TURNBULL

Miss Janet Lewis-Jones,  
Lord President's Office

CONFIDENTIAL

SS

VC2ABQ



10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

REVIEW OF HOUSING POLICY

The Prime Minister was grateful for your minute of 23 November containing proposals for the way in which the review of housing policy might be carried out.

The Prime Minister is inclined to approach this question on a less formal basis than that proposed in your minute. She does not think that a special MISC group or unit is needed at present. She would prefer that there was an informal arrangement under which the housing departments, DHSS, the Policy Unit and the Office of the Minister without Portfolio should get together to determine the main lines of policy. The Treasury would no doubt also wish to be involved at this stage.

FRLB

26 November 1984



Prime Minister



I don't think we need a special MISC group. We need a Misc group. I have sidelined, this will guide Sir Robert in discussing with Permanent Secretaries.

If you would indicate your initial reactions at the points I have sidelined, this will guide Sir Robert in discussing with Permanent Secretaries.

Ref. A084/3121

PRIME MINISTER

Young - r. Don't  
Policy Unit - no more units we have to be the main division decided out

I suggest that you ask him to report back, following those discussions, with proposals which you can discuss with Mr. Jenkin, Mr. Edwards and Mr. Younger if necessary. Agree?

Review of Housing Policy

FERR

You undertook at Cabinet on 8 November to give thought to how a review of housing policy might best be arranged. I suggest that some new Ministerial and official machinery will be needed. 23.11

2. The main burden of work of such a review will need a strong and effective official effort. The Department of the Environment will not welcome a suggestion that the work should be undertaken elsewhere; but they are so heavily burdened, and the task is so important, that I should like to suggest the setting up of a small special unit to take charge of it. We thought that Sir Anthony Rawlinson might be asked to lead such a unit, with two or three people in support. The unit could be located in the Department of the Environment; but I should prefer to see it in the Cabinet Office (like the former Information Technology Unit).

3. The unit would clearly need to draw heavily on the information and experience of other departments, and especially the housing departments and the Treasury. This could best be left to ad hoc contacts. But it could well be helpful for the unit's work to be overseen by a steering committee of Ministers, to ensure the necessary political direction and input.

4. For this purpose I should recommend setting up a new MISC Group, chaired by a senior Minister not directly concerned with housing policy. It would have general terms of reference along the lines "To review Government policy on housing in Great Britain". Unless you particularly wanted to chair this yourself, the most obvious candidate for Chairman would be the Lord President of the Council. An alternative would be to ask the Home Secretary, who has displayed an interest in this subject, to take on this task if he can find the time.



5. I suggest that the other members of the Group should be:

Home Secretary (if not Chairman)  
Secretary of State for Scotland  
Secretary of State for Wales  
Secretary of State for the Environment  
Secretary of State for Social Services  
Secretary of State for Employment  
Chief Secretary, Treasury  
Minister without Portfolio  
Minister for Housing and Construction

These are the Ministers primarily concerned. Other non-departmental Ministers could be added to this list, although there would be advantages in keeping the Group, which would have 9-10 members on the basis proposed above, reasonably small.

6. As regards timing, I suggest that the review should get under way early in the New Year, with the aim of completing its work before the Summer Recess. This would allow its recommendations to be available in time for the 1985 Public Expenditure Survey (PES) Ministerial discussions. It will be important to get an understanding at an early stage of the ground which the review is to cover. Once you have reached a view on the general arrangements set out in this minute, I will discuss the detail with the Permanent Secretaries in the Departments mainly concerned. I would envisage the first task of the official machinery as being to make proposals about the scope of the review for the consideration of the Ministerial Group.

7. There are two potentially awkward areas in defining the review's scope. The first is the interface with the Rowe Review of Housing Benefit, one of the social security reviews on which I have put separate proposals to you. It is inevitable that there will be some degree of overlap between the housing and the social security Groups



in this area since it will be necessary to consider housing benefit both as a part of housing policy and in the context of the social security system overall. Your Group on social security will need to consider how far they should reach final decisions on housing benefit without waiting for the outcome of the housing policy review. There is no simple way of handling this which I can suggest at this stage, but it should be manageable as the direction of both reviews becomes clearer in the New Year.

8. The second concerns actions which are germane to the review, but are already in progress. The most important of these is the need to issue consultative documents on home improvement grants shortly in order to prepare for legislation in 1985/86 to implement the decisions taken by H Committee in October on a new, better targetted, scheme. I understand that the Department of the Environment has it in mind to canvass in the consultative document the idea, which was mentioned at Cabinet on 8 November, of loans as an alternative to grants for certain types of home improvement. It ought therefore to be possible for the Secretaries of State for the Environment, Scotland and Wales to go ahead with a consultative exercise on home improvement grants on a basis which does not preempt the conclusions of the housing policy review.

ROBERT ARMSTRONG

23 November 1984

Cabinet Com. Structure : CABINET R/R



SECRET

File

16

SSG

SIR ROBERT ARMSTRONG

MINISTERIAL GROUP ON COAL (MISC 101)

The Prime Minister has seen your minute of 9 November (A084/2304). She agrees that there should be no change in the membership of MISC 101 and that the arrangements for inviting other Ministers on an ad hoc basis, including the Secretary of State for Wales, should be maintained.

Andrew Turnbull

12 November 1984

SECRET



Prime Minister: 15

Ref. A084/2304

MR TURNBULL

Ministerial Group on Coal (MISC 101)

The Secretaries have had a request from the office of the Secretary of State for Wales that he should become a member of MISC 101.

2. I minuted the Prime Minister about the composition of MISC 101 on 12 March 1984. The composition approved by the Prime Minister in your minute to me of 12 March 1984 included the Secretary of State for Scotland, but not the Secretary of State for Wales. The Secretary of State for Scotland was included because of his responsibility for electricity in Scotland.

3. Because of the nature of the subject, and unusually for a MISC Group, a formal membership was established for MISC 101, with written invitations for those invited to serve. Ministers who are not members, including the Secretary of State for Wales on a number of occasions, have been invited to attend meetings on an ad hoc basis when matters within their responsibilities have been due to be discussed. We have thought it both right on general grounds and in accordance with the Prime Minister's wishes to avoid any general broadening of the membership of the Group.

4. We propose, if you agree, to tell the Secretary of State for Wales's Private Office that it is not possible to extend a standing invitation to him on the basis he has requested, though the arrangements described in the previous paragraph will continue and will allow him to attend on an ad hoc basis when the subject requires.

RA

ROBERT ARMSTRONG

9 November 1984

Cabs Cttee  
membership



CONFIDENTIAL



10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

GROUP ON HOUSING

BF | At the Prime Minister's meeting with you this morning about forthcoming Business, she asked you to produce advice about the establishment of an interdepartmental group on housing. She said that her present inclination was to ask the Minister without Portfolio to chair such a group, but said that she would not take this idea any further until she had had the benefit of your advice.

9 November 1984





CABINET OFFICE  
70 Whitehall,  
London SW1A 2AS  
Telephone 01-233 3340

30 October 1984

Dear Private Secretary,

I hope you will all bear with me if I circulate again my letter of 19 September about the need to copy H and E(A) correspondence to Mr Gummer. A great many of you have been doing so, and I am grateful. There have been some lapses, however, particularly from junior Ministerial offices. Could you please ensure that all private offices in your Department are aware of the need, and that a foolproof method of including Mr Gummer in the necessary circulations is devised?

Yours sincerely,

Alex Galloway

A K GALLOWAY  
Private Secretary

The Private Secretary

Ref. A084/2609

MR BUTLER



Prime Minister

Content with these  
arrangements?

Chancellor - 1/10  
 1/10  
 Please will you indicate  
 whether you want any of the three Ministers  
 mentioned in para. 8 to be members of the enlarged  
 Local Government Finance: Committee Arrangements E(LF)?

Local Government Finance: Committee Arrangements E(LF)?

At the Prime Minister's meeting on 27 September on local government policies I was instructed to consider appropriate arrangements for supervising the work which, subject to Cabinet, it was agreed should be put in hand on local government finance. I have discussed what follows with Mr Heiser, who is in agreement with it.

FERB

1.10.

2. The proposal is that a series of papers on the main issues should be prepared by DOE officials, consulting with other Departments as necessary, under the supervision of the Minister for Local Government (Mr Baker) and the Parliamentary Under Secretary of State, DOE (Mr Waldegrave), leading to a report with recommendations from Mr Baker next spring. With this political direction and the steering arrangements I propose below, I do not think we need or should establish a formal inter-departmental official committee. I shall, however, be prepared myself to take meetings of senior officials of the Departments concerned as necessary at appropriate stages.

3. There was a clear view at the Prime Minister's meeting that the work should have effective oversight at senior Ministerial level. We already have a committee chaired by the Prime Minister (E(LF)) to consider future policy on local government finance. As at present composed this committee is too small; at least all the Departments significantly involved in local government services should be present. Some earlier groups in this area (eg MISC 79) were chaired by the Lord President of the Council who also chairs E(LA), but I recommend that the Prime Minister herself should take the chair, as with the existing E(LF).



4. I therefore propose that E(LF) should be reconstituted with the following membership:

Prime Minister (In the chair)  
 Lord President of the Council  
 Home Secretary  
 Secretary of State for Education and Science  
 Secretary of State for Scotland  
 Secretary of State for Wales  
 Secretary of State for the Environment  
 Secretary of State for Social Services  
 Secretary of State for Trade and Industry  
 Chief Secretary, Treasury  
 Secretary of State for Transport  
 Minister for Local Government

*Chancellor  
 of the  
 Exchequer*

5. I do not think that anyone else is essential; but the Prime Minister might like to consider whether the Lord Privy Seal, the Chancellor of the Duchy of Lancaster or the Minister without Portfolio should be members. The terms of reference would be (as at present) "to consider future policy relating to local government finance".

6. The Committee's first task will be to approve a work programme which the Minister for Local Government should be invited to submit as soon as possible. The work will then need to be done, with a view to consideration by the Committee in the spring of 1985.

---  
 7. If the Prime Minister is content with these arrangements, and subject to her views on the membership of the Ministerial Committee, I will circulate the attached Cabinet paper for the Cabinet to note next Thursday at the same time as they consider the paper that the Secretary of State for the Environment was asked to bring forward.

*Rx*  
 Approved by  
 ROBERT ARMSTRONG  
 and signed in his absence

1 October 1984

CONFIDENTIAL

DRAFT CABINET PAPER

THIS DOCUMENT IS THE PROPERTY OF HER BRITANNIC MAJESTY'S GOVERNMENT

C(84) 25

COPY NO

1 October 1984

CABINET

---

LOCAL GOVERNMENT FINANCE

Note by the Secretary of the Cabinet

---

At a meeting of Ministers under the Prime Minister's Chairmanship on 27 September 1984, it was agreed that there should be further studies within Government of local government finance and related matters, and I was instructed to make proposals on arrangements for carrying this work forward.

2. The issues are of such constitutional and political significance that decisions are likely to have to be taken by the Cabinet itself. It will, however, be convenient for the material for the Cabinet to be prepared under the direction of a smaller group of the Ministers most closely concerned. I propose that this group should be a reconstituted sub-committee on local government finance of the Ministerial Steering Committee on Economic Strategy (E(LF)) under the Chairmanship of the Prime Minister. Members should be the Lord President of the Council, the Secretary of State for the Home Department, the Secretary of State for Education and Science, the Secretary of State for Scotland, the Secretary of State for Wales, the Secretary of State for the Environment, [the Lord Privy Seal], the Secretary of State for Social Services, the Secretary of State for Trade and Industry, the Chief Secretary, Treasury, the Secretary of State for Transport, [the Chancellor of the Duchy of Lancaster], [the Minister without Portfolio] and the Minister for Local Government. The terms of reference would be unchanged: "To consider future policy relating to local government finance".

3. I suggest that the Minister for Local Government should be invited to prepare a programme of work and to submit it to this committee for approval. The work would then be undertaken by the Department of the Environment, consulting as necessary with other Departments, under the close supervision of the Minister for Local Government, with a view to consideration by the Ministerial Committee by the spring of next year.

4. I have consulted the Secretary of State for the Environment who is in agreement with these proposals.

Signed ROBERT ARMSTRONG

Cabinet Office

1 October 1984

MEMAAA



## CABINET OFFICE

70 Whitehall, London SW1A 2AS Telephone 01-233 3340

19 September 1984

*Dear Private Secretary,*

## PAYMASTER GENERAL: CABINET COMMITTEES

Although Mr Gummer is not a member of the Cabinet he attends Cabinet meetings and receives papers. The Prime Minister has decided that he will also receive papers for H and E(A), though he will not be a member of either Committee. I should be most grateful, therefore if you could ensure (perhaps by means of a note on the appropriate pages of your Cabinet Committee Organisation book) that the Paymaster General is included in the circulation of correspondence to members of all three. On a personal note I should count it as a great favour if Private Secretaries could remember to include me in the circulation of their valedictory letters: as PS to a lone Minister I have no other way of keeping track of changes.

I am sending copies of this letter to the Private Secretaries to Cabinet Ministers and the Attorney General; and to Richard Hatfield, Cabinet Office.

*Yours sincerely,*

*Alex Galloway*

A K GALLOWAY  
Private Secretary

The Private Secretary

30 OCT 1964

11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31





## 10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

CABINET COMMITTEES: EFFECT OF MINISTERIAL CHANGES

The Prime Minister has considered your minute of 12 September (A084/2459). She is content with the proposals in it, subject to the following points:-

Sub-Committee on Economic Affairs {E(A)}

The Prime Minister thinks that the Paymaster General should receive papers and attend when requested or when he wishes to do so, as for 'H' Committee.

Defence and Overseas Policy Committee {OD}

The Prime Minister has concluded that the Secretary of State for Northern Ireland should not be a member, not least since there will be so many dates when it will not be convenient for him to attend because of absences in Northern Ireland. She has therefore concluded that, like Mr. Prior, he should attend on invitation only.

MISC 66

The Prime Minister is content that the Ministerial and official machinery should be the same as that used for the 1984 round, but would like the Secretary of State for Trade and Industry to be added to the Ministerial group.

F. E. BUTLER

13 September 1984



Prime Minister  
Could you please indicate  
whether you agree each of  
these proposals?

FEES  
12.9.

Ref. A084/2459

MR BUTLER

Cabinet Committees: Effect of Ministerial Changes

I recommend the following changes in membership of Cabinet Committees, following the recent Ministerial changes:

Steering Committee on Economic Strategy (ES)

- Chancellor of the Duchy of Lancaster to continue ✓  
(Lord Gowrie replaces Lord Cockfield)
- Minister without Portfolio to be added ✓

Sub-Committee on Economic Affairs (E(A))

- Chancellor of the Duchy of Lancaster to continue ✓
- Secretary of State for Northern Ireland to continue  
(Mr Hurd replaces Mr Prior: the other regional Ministers are members) ✓
- Minister without Portfolio to be added ✓

Add Paymaster General on same basis as for H (below)?  
Yes

Sub-Committees on Competition Policy (E(CP))

Disposal of Public Sector Assets (E(DL))  
Nationalised Industries (E(NI))

- Chancellor of the Duchy of Lancaster to be deleted ✓  
(I understand that Lord Gowrie does not feel any need to be on these Sub-Committees)
- Minister without Portfolio to be added ✓

Sub-Committee on Public Sector Pay (E(PSP))

- Chancellor of the Duchy of Lancaster to continue ✓  
(Lord Gowrie is already a member of this Sub-Committee)

Home and Social Affairs Committee (H)

- Chancellor of the Duchy of Lancaster to be deleted
- Secretary of State for Northern Ireland to continue ✓
- Minister without Portfolio and Paymaster General:  
not to be formal members but to receive papers and attend when requested (or when they wish to do so) ✓





Legislation Committee (L)

Chancellor of the Duchy of Lancaster to be deleted ✓  
 (Lord Gowrie sees no need to be on this Committee,  
 and the Lords are already well represented on it)  
 Minister of State, Home Office, to continue  
 (Mr Shaw replaces Mr Hurd) ✓

Defence and Oversea Policy Committee (OD)

Chancellor of the Duchy of Lancaster to be deleted ✓  
 Secretary of State for Northern Ireland to be added  
 (Mr Prior was not a member of the Committee, but came  
 when Irish business was affected; Mr Hurd could be a  
 useful member) ~~same~~ *On invitation only*

*This seems  
questionable to me.  
It will be difficult for  
him to attend often.  
Exclude?*

Queen's Speeches and Future Legislation Committee (QL)

This is essentially a Committee of business managers.  
 I recommend not adding the Chancellor of the Duchy of  
 Lancaster, the Minister without Portfolio or the  
 Paymaster General: so no change. ✓

*Add Paymaster  
General?*

*No.*

Urban Policy (MISC 104)

Minister without Portfolio to be added ✓

2. There will be consequential changes in Orders of Composition to reflect the new precedence, and in the title attached to Lord Gowrie in the composition of those Committees of which he continues to be a member.

3. I understand that the Treasury think that questions relating to the handling of the 1985 round of Civil Service pay negotiations could well arise hard on the heels of the conclusion of the 1984 negotiations, now expected shortly. I should therefore be grateful to know whether the Prime Minister is content that the Ministerial and official machinery for handling the 1985 Civil Service pay negotiations should be the same as that used for the 1984 round, allowing for changes in Ministerial responsibilities, ie:



i. A Ministerial Group (MISC 66) composed as follows:

Chairman: Chancellor of the Exchequer (with an understanding that the Prime Minister may wish to take the chair herself on occasions)

Members: Secretary of State for Defence ✓  
Secretary of State for Social Services ✓  
Secretary of State for Employment  
Chancellor of the Duchy of Lancaster  
Minister of State, Treasury (Mr Hayhoe)

*A pretty 'Soft' Committee?  
Too soft.*

ii. An Official Group (MISC 67) under the chairmanship of Mr Peter Kemp, the Treasury Deputy Secretary in charge of the negotiations, who would also be available to attend the Ministerial Group as requested.

*Agree?  
Yes*

*RA*

ROBERT ARMSTRONG

12 September 1984



With the Compliments  
of the  
Permanent Under Secretary  
of State

Home Office

SECRET AND PERSONAL



14  
HOME OFFICE  
QUEEN ANNE'S GATE  
LONDON SW1H 9AT

SIR BRIAN CUBBON GCB  
PERMANENT UNDER-SECRETARY OF STATE

3 August 1984

*Dear Robert*

*Dub  
48*

OFFICIAL GROUP ON PUBLIC PROTECTION POLICY: MISC 105

Thank you for your letter of 30 July following up the OD(HD) meeting on 19 July.

Our representative at member level will be Mrs Janet Thompson, who will be taking over in the Autumn as head of F6 Division on promotion. I shall be glad for Nick Sanderson to act as one of the secretaries and I am grateful for all the points you make about reporting and handling.

I am copying this letter to the other recipients of yours.

*Yours ever  
Brian*

Sir Robert Armstrong GCB CVO

SECRET AND PERSONAL

CABINETS: Structure: Pt 2.

F.E.R. Butler, Esq.



*With*  
*the Compliments of*  
Secretary to  
Sir Clive Whitmore KCB CVO

*Permanent Under-Secretary of State*

MINISTRY OF DEFENCE  
SW1A 2HB

PERSONAL and SECRET



MINISTRY OF DEFENCE

MAIN BUILDING WHITEHALL LONDON SW1A 2HB

Telephone 01-218 .....2839 (Direct Dialling)

01-218 9000 (Switchboard)

13

PERMANENT UNDER-SECRETARY OF STATE

DJB/V84/471  
(7/1)

31st July, 1984.

- DJB 1/8*
1. Mr. Barclay
  2. file

*Dee Rihan*

OFFICIAL GROUP ON PUBLIC PROTECTION POLICY:  
MISC 105

Sir Clive Whitmore was grateful for a copy of Sir Robert Armstrong's letter of 30th July to Sir Brian Cubbon. He would like to nominate Mr. Brian Hawtin (telephone 218-2573) as the MOD representative on this Group.

I am sending copies of this letter to Robin Butler and the Private Secretaries to Sir Brian Cubbon, Sir Peter Middleton and Sir William Fraser.

*D. J. Bowen*

D. J. BOWEN  
Private Secretary

Richard Hatfield, Esq,  
Private Secretary to  
Sir Robert Armstrong, GCB, CVO.  
Cabinet Office

PERSONAL and SECRET



pa  
sub  
3/8  
12A

70 WHITEHALL, LONDON SW1A 2AS

01-233 8319

*From the Secretary of the Cabinet and Head of the Home Civil Service*

Sir Robert Armstrong GCB CVO

Ref. A084/2187

30 July 1984

*Dear Brian,*

Official Group on Public Protection Policy: MISC 105

At its meeting on 19 July 1984 the Defence and Overseas Policy Committee, Sub-Committee on Home Defence (OD(HD)), agreed that a new official committee of the Sub-Committee should be set up, under Home Office chairmanship, to undertake a study of options for public protection in the event of general war. Officials were directed to submit an interim report to OD(HD) in the Autumn of 1984 and a final report by the end of the year.

The Official Group, to be designated MISC 105, will be chaired by Mr R M Morris, Home Office. It will consist of representatives from -

Treasury  
Home Office  
Ministry of Defence  
Scottish Office

The Secretaries will be Group-Captain David Maurice-Jones and Nigel Brind of the Cabinet Office and, if you agree, Nick Sanderson of the Home Office.

I should be grateful if you and the other recipients of this letter would let me have the names of their representatives which should normally be at Assistant Secretary level, by 3 August.

Knowledge of the existence of MISC 105 should be strictly confined to the Ministers concerned and to those officials who take part in its work. Its papers will be marked Secret and

/dealt

Sir Brian Cubbon GCB



SECRET AND PERSONAL

dealt with under CMO procedure; they should be seen only by those whom the recipients specifically authorise for the purpose of giving essential assistance to the work of the Group.

I am sending copies of this letter to Peter Middleton, Clive Whitmore, Kerr Fraser and Robin Butler.

*Yours ever*

*Robert Armstrong*

SECRET AND PERSONAL

	<u>OD</u>					<u>E/E(A)</u>				
	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984-</u>	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>	<u>1984-</u>
JANUARY	3	1	2	-	2	2	4	2	-	2
FEBRUARY	3	2	1	2	1	6	4	4	1	4
MARCH	3	3	2	1		3	4	4	2	
APRIL	3	2	1	1		3	3	1	1	
MAY	1	1	3	-		2	3	3	-	
JUNE	2	3	4	3		5	4	2	1	
JULY	2	1	3	-		6	4	4	2	
AUGUST	1	-	-	-		3	-	-	-	
SEPTEMBER	-	3	1	-		3	2	1	-	
OCTOBER	2	-	-	-		4	1	2	2	
NOVEMBER	3	1	2	1		4	6	-	1	
DECEMBER	3	2	1	1		4	4	2	2	
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	26	19	20	9		45	39	25	12	
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

E.P.



DEPARTMENT OF TRANSPORT  
2 MARSHAM STREET LONDON SW1P 3EB

01-212 3434

David Colvin Esq  
Cabinet Office  
70 Whitehall  
LONDON SW1A 2AS

30 March 1984

MR 4  
4  
h-a.

Dear David

OD: ITS SUB COMMITTEES AND OFFICIAL COMMITTEES

The Secretary of State for Transport is not a member of OD or its sub-committees (other than OD(T)), and officials of this Department do not belong to many of the supporting Committees. Because of our close involvement in EC affairs, you have kept us closely in touch with the work of OD(E), and we attend, on an ad hoc basis, EQ(S) and EQ(O).

The transfer of shipping, marine and aviation responsibilities to this Department has, however, extended the range of subjects, handled by OD, in which the Secretary of State for Transport has a direct or close interest. The areas concerned include:

Trade Policy - most UK trade in goods goes by sea; the UK shipping industry is an important international service industry; and shipping policy is an international issue of increasing importance, both multilaterally (eg UNCTAD) and bilaterally. A substantial volume of goods is also carried by air, but aviation relations are predominantly bilateral.

Law of the Sea - notably navigational issues; the territorial sea; pollution; and use of the sea and seabed.

Defence Planning - the use of Merchant Shipping, Civil Aviation, Ports and inland transport in times of emergency and war.

EC Issues - apart from our obvious concern with direct EC transport issues involving all forms of transport, we have a particularly close interest in competition policy; rights of establishment; the right to provide services; and in the broad Community Budget questions.

I am concerned that the Secretary of State for Transport should have opportunity to comment on such issues should they come to OD or any of its sub-committees, and I would be grateful if you would ensure that this point is registered, and that we are told in good time of any discussions about such matters. It would also be helpful if Private Secretaries to members of OD could keep an eye open for points that could concern this Department.

I am copying this to those Private Secretaries concerned and would be grateful if they could ensure that appropriate senior officials also see it. Perhaps you could ensure that any of your Cabinet Office colleagues who ought to see it do so.

*yours sincerely*

*Henry Derwent*

H C S DERWENT  
Private Secretary

SECRET



file ECL

cc Sir P Craddock

12

10 DOWNING STREET

*From the Private Secretary*

27 March 1984

Ministerial Group on Nuclear  
Defence Policy

Thank you for your minute of 26 March.

In the light of your paragraph 2, the Prime Minister has decided that she does not wish Mr Brittan to join this group.

A. J. DOLES

Richard Hatfield Esq  
Cabinet Office

SECRET

SECRET



✓ 11<sup>A</sup>

CABINET OFFICE

70 Whitehall, London SW1A 2AS Telephone 01-233 7292

Jf 0950

P R H Wright, Esq.,  
DUS,  
FCO.

26 March, 1984

*Dear Patrick,*

MEMBERSHIP OF THE JIC

1. As I have explained to colleagues individually, at the request of the CDS and Clive Whitmore I have discussed with them the suggestion that MOD representation on the JIC should be increased.
2. As a result of our discussions, I have agreed to propose to the Committee that there should be an increase of one and that this third MOD representative should be listed as "DUS(P) (or AUS(DS))". It would be understood that, although DUS(P) would be the lead member, it might quite frequently be necessary for AUS(DS) to attend in his place. It would also be understood that, if neither could attend, the place would be left empty.
3. I believe that this proposal is generally thought to be acceptable by the present members of the JIC. Robert Armstrong is also content with it. Accordingly, unless I hear to the contrary by 6 April, I propose to promulgate an amendment to the Committee's Terms of Reference, to come into immediate effect.

*Yours ever,*

*Anthony Duff*  
ANTHONY DUFF

Copies to:-

DGI  
DCDS(I)  
DGSS  
C  
D/GCHQ  
Mr O'Neill  
Mr Jago

and for information to:-

Sir P Cradock, KCMG, No. 10 ✓  
Sec. JIC ✓  
Mr R P Hatfield  
Mr J N H Belloch, CB, MOD  
Mr D Nicholls, AUS(D Staff), MOD.

SECRET

- SECRET



Prime Minister ✓ 11

I incline to think that it might be better if Mr. Brittan were not a member. His department has little interest - and he could not, without further circulation of papers, receive briefing. Agree?

Ref. A084/950

MR COLES ✓

Yes Mr

Ministerial Group on Nuclear Defence Policy

(MISC 7)

A.J.C. 24/3

Thank you for your minute of 22 March in response to mine of 21 March.

2. I am afraid that my minute did not make clear that before the Election the then Mr Whitelaw was a member of MISC 7 in a personal rather than a departmental capacity: the Home Office does not have a direct interest in the matters considered by the Group and special arrangements had to be made for the circulation of papers to Mr Whitelaw. In view of this I would be grateful if you would confirm whether the Prime Minister wishes to add Mr Brittan to the Group as well as retaining Lord Whitelaw.

No. Mr

R.P.

R P HATFIELD

26 March 1984

SECRET

Cabinet Pt 2  
structure & Membership



SECRET



10

HU

10 DOWNING STREET

*From the Private Secretary*

MR. HATFIELD

Ministerial Group on Nuclear Defence Policy (MISC 7)

Thank you for your minute of 21 March. As you say, the Prime Minister will wish Sir Geoffrey Howe, Mr. Lawson and Mr. Heseltine to continue to be members of the Group. She has also confirmed that she would like Lord Whitelaw and Mr. Brittan to be members of it.

A. J. COLES

22 March 1984

SECRET



9

VCC PC

Prime Minister.

Do you want the group to include:-

= Lord Whitelaw ?

= Mr. Brittan ?

Ref. A084/910

MR COLES ✓

Yes not

A &amp; C. 2/3.

Ministerial Group on Nuclear Defence Policy (MISC 7)

This Group will need to meet within the next two months to take decisions on various procurement aspects of the Trident programme, in particular the number of missiles and warheads to be purchased.

2. The Group has not met since the Election and the Prime Minister may wish to review its composition. Before the Election its membership comprised:

Prime Minister

Home Secretary

Chancellor of the Exchequer

Foreign and Commonwealth Secretary

Secretary of State for Defence

Sir Robert Armstrong believes that the Prime Minister will certainly wish to have Sir Geoffrey Howe, Mr Lawson and Mr Heseltine as members of the Group. But she may wish to consider retaining Lord Whitelaw in place of Mr Brittan (or conceivably in addition to him).

3. I should be grateful if you could let me know the Prime Minister's wishes in this respect.

R.P.

R P HATFIELD

21 March 1984

CONFIDENTIAL

Sub



10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

MINISTERIAL GROUP ON MARITIME AFFAIRS

Thank you for your minute of 8 February (A084/434). The Prime Minister has agreed that the Secretary of State for Transport should take over the Chairmanship of this Group from the Secretary of State for Trade and Industry and that the Lord Privy Seal should receive papers of this Group, retaining the option of attending meetings when appropriate.

E. E. R. BUTLER

9 February 1984

BR

Prime Minister

Agree x/ and y/?

Ref.A084/434

MR BUTLER

Yes no

FERB

8.2.

Ministerial Group on Maritime Affairs

The Ministerial Group on Maritime Affairs (MISC 19) has not met since November 1982 and there will be issues in the pipeline which may call for an early discussion.

2. There are two matters relating to the United Nations Law of the Sea Conference, one is provisional understanding on deep sea-bed matters and the other the United Kingdom position at the next session of the Preparatory Commission both of which may need to be discussed in the near future as well as the important question of the disposal of disused oil and gas installations in the North Sea.

3. The Department of Transport, with its responsibility for shipping and marine matters, has a greater interest than any other single Department in these issues. I consider therefore that it would be more appropriate for the Secretary of State for Transport to be the Chairman of this Ministerial Group; the Secretary of State for Trade and Industry who is the current Chairman would not oppose the change.

4. The Lord Privy Seal has requested that he receive the papers of this Group at the same time retaining the option of attending meetings when appropriate to cover any legislative implications. I support this view. I would be grateful to know whether the Prime Minister is content with these proposals in order that I can make the appropriate changes.

RA

ROBERT ARMSTRONG

8 February 1984



Prime Minister ②

8 To note that this group has now been launched.

AT 12/1

70 WHITEHALL, LONDON SW1A 2AS

01-233 8319

From the Secretary of the Cabinet and Head of the Home Civil Service

Sir Robert Armstrong GCB CVO

Ref. A084/136

12 January 1984

The Prime Minister has agreed with the Minister of Agriculture and the Chief Secretary, Treasury that the time has come for a review of the present system and level of United Kingdom domestic support for agriculture. She has instructed me to set up an Official Group on Agricultural Expenditure under Cabinet Office Chairmanship with the following remit:

- i. to establish, on the basis so far as possible of agreed figures, the present cost of agricultural support and the degree to which the scale of this support may exceed the scale of support provided for other sectors of the economy such as manufacturing industry;
- ii. to consider, in the light of likely developments in the Common Agricultural Policy following the post-Stuttgart negotiations, the scope for changes in UK domestic support for agriculture;
- iii. in particular to examine each of the present measures of UK domestic support (other than rate relief on which there has been a very recent Government commitment) with a view to establishing whether it should continue and at what level; and to prepare options for reducing expenditure to be considered by Ministers in good time for decisions to be taken in the next Public Expenditure Survey.

The Group will consist of representatives from the following:

No 10 Policy Unit  
HM Treasury  
Northern Ireland Office  
Scottish Office  
Welsh Office  
Ministry of Agriculture, Fisheries and Food.

/In addition

Sir Michael Franklin KCB CMG

SECRET AND PERSONAL

In addition to the Cabinet Office Chairman (Peter Gregson) the Group will also include David Williamson who heads the European Secretariat in the Cabinet Office. Other Departments may be invited if required. The Secretaries will be David Durie and Barry Potter in the Cabinet Office.

I should be grateful if you and other recipients of this letter would let me have the names of their representatives, which should normally be at Deputy Secretary or Under Secretary level, by Tuesday, 17 January.

The knowledge of the existence of the Group should be confined to the Ministers concerned and to those officials who take part in its work. Its papers will be marked SECRET AND PERSONAL, will be circulated only to the members of the Group and to those concerned in the Cabinet Office, and should be seen only by those whom the recipients specifically authorise to see them for the purpose of giving essential assistance with the work of the Group.

I am sending copies of this letter to Peter Middleton (Treasury), Robert Andrew (Northern Ireland Office), Kerr Fraser (Scottish Office), Trevor Hughes (Welsh Office) and Robin Butler (10 Downing Street).

ROBERT ARMSTRONG

SECRET AND PERSONAL

CONFIDENTIAL



FILE

RW

10 DOWNING STREET

*From the Private Secretary*

SIR ROBERT ARMSTRONG

QUEEN'S SPEECHES AND FUTURE LEGISLATION COMMITTEE  
(QL) MEMBERSHIP

The Prime Minister has seen your minute of 3 January (Reference A084/8) and is content that the Lord Advocate should be added to the membership of QL Committee.

(T. Flesher)

5 January, 1984

CONFIDENTIAL

SK

Prime Minister: /



Yes Mr

Agree that the  
 Lord Advocate should  
 be added to the membership  
 of QL? \_\_\_\_\_  
 JF 3/1

Ref. A084/8

MR BUTLER

Queen's Speeches and Future Legislation Committee (QL) Membership

This Committee is about to start its annual task of preparing proposals for the Government's legislative programme for the 1984-85 Session for consideration by the Cabinet.

2. The Committee is chaired by the Lord President and, in addition, has as members the other business managers (the Lord Privy Seal and the two Chief Whips), a law officer (the Attorney General) and three senior Ministers (the Lord Chancellor, the Chancellor of the Exchequer and the Home Secretary).

3. I propose that we should add the Lord Advocate, who is the senior law officer in Scotland where the Attorney General's responsibilities do not extend, to advise the Committee on the implications for Scotland of legislative proposals. He is also the Minister responsible for the Scottish Parliamentary Draftsmen, who draft both the purely Scottish legislation and the Scottish aspects of United Kingdom legislation. Both the Attorney General and the Lord Advocate are members of Legislation Committee, and the Lord Advocate's addition to QL would not materially change the balance of the Committee between business managers and others. I understand that the Lord President is in favour of adding the Lord Advocate to the membership, and I seek the Prime Minister's agreement to make this change.

4. If the Prime Minister is content, I will advise the Lord President and issue the necessary notice.

ROBERT ARMSTRONG

3 January 1984



CONFIDENTIAL

FCS

84



10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

Membership of the Ministerial Steering  
Committee on Economic Strategy

The Prime Minister has seen your minute of 21 October (A083/2993) and has agreed both that Mr. Tebbit should continue as a member of the Committee in his capacity as Secretary of State for Trade and Industry and that Mr. King should be a member as Secretary of State for Employment.

E. E. R. BUTLER

*Handwritten signature*

24 October, 1983

CONFIDENTIAL



Prime Minister

Agree to include  
Mr. King as well as Mr.  
Tebbit.

Yes Mr FERB  
21.10.

Ref.A083/2993

PRIME MINISTER

Membership of the Ministerial Steering Committee on  
Economic Strategy

Before the Cabinet changes, the composition of the Ministerial Steering Committee on Economic Strategy (ES) was as follows (offices as held before the changes):

Yourself  
Lord President of the Council  
Secretary of State for Foreign and Commonwealth Affairs  
Chancellor of the Exchequer  
Secretary of State for Energy  
Secretary of State for Employment  
Secretary of State for Trade and Industry  
Chancellor of the Duchy of Lancaster.

I imagine that you will wish Mr Tebbit to continue as a member in his new capacity as Secretary of State for Trade and Industry. I should be grateful for confirmation that you wish the new Secretary of State for Employment to be a member, like his predecessor.

2. There appears to be no need for any changes in the composition of the other Economic Committees, except for changes in the Order of Composition to reflect the new list of precedence.

ROBERT ARMSTRONG

21 October 1983

Faint, illegible text at the top left of the page, possibly bleed-through from the reverse side.



21 OCT 1987



COMPUTER

CONFIDENTIAL



file Bore  
bc A. Turabnell

10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

The Prime Minister discussed with the Lord President, the Lord Privy Seal and the Chief Whip this morning the composition of the MISC group to discuss public expenditure. They concluded that the composition should be the Lord President, the Lord Privy Seal, the Secretary of State for Scotland, the Secretary of State for Trade and Industry and the Chief Secretary.

E. E. R. BUTLER

17 October 1983

CONFIDENTIAL



10 DOWNING STREET

Prime Minister ④

You are considering membership of MISC group.  
Current proposal is <sup>on Public</sup> expenditure

Lord President

Lord Privy Seal

SS / Scotland

SS / Employment

CST

+ possibly Chancellor of the Duchy.

Monday morning

AT

12/10

Ministerial Groups on Public Expenditure: Membership

July 1979  
MISC 11

Chairman: Chancellor of the Exchequer  
 (Sir G Howe)

Regular members: Lord President of the Council  
 (Lord Soames)  
 Secretary of State for Trade  
 (Mr Nott)  
 Chief Secretary, Treasury  
 (Mr Biffen)

October 1980  
MISC 47

Chairman: Chancellor of the Exchequer  
 (Sir G Howe)

Regular members: Home Secretary  
 (Mr Whitelaw)  
 Lord President of the Council  
 (Lord Soames)  
 Chief Secretary, Treasury  
 (Mr Biffen)

October 1981  
MISC 62

Chairman: Home Secretary  
 (Mr Whitelaw)

Regular members: Secretary of State for Scotland  
 (Mr Younger) \_\_\_\_\_  
 Secretary of State for Industry  
 (Mr Jenkin) \_\_\_\_\_  
 Chief Secretary, Treasury  
 (Mr Brittan) \_\_\_\_\_

SECRET



7

10 DOWNING STREET

From the Private Secretary

Prime Minister

Your views are sought on two issues

(i) The Chancellor is keen to add Lord Cockfield to the MISC group, the Chief Secretary does not want him on. The case for Lord Cockfield is that as a ~~new~~ Department minister with an economic background, it would seem natural to include him. The Chief Secretary's reluctance may be personal.

Agree addition of Lord Cockfield (as well as Mr Tebbit). We ~~disliked~~ <sup>will deliberate</sup>

(ii) Treasury advice (EST and <sup>will deliberate</sup> ~~will~~ <sup>not</sup> Chancellor) now favours a written report to Cabinet. They want this in order to pin down figures already agreed and to avoid accusations that colleagues were not being told of unpleasant measures eg on social security.

Murray  
ms

PTD



TO DOWNING STREET

Report could be a minute to you which reports state of play (details in short annexes) and which suggests remitting outstanding issues to MISC group. No substantive discussion would be invited - only procedural.

Agree such a paper/minute?

AT

10/10



PRIME MINISTER



CABINET OFFICE

With the compliments of  
Sir Robert Armstrong GCB CVO  
*Secretary of the Cabinet*  
*and Head of the*  
*Home Civil Service*

*m 19*  
*h.a.*

70 Whitehall, London SW1A 2AS

Telephone 01-233 8319

CONFIDENTIAL



70 WHITEHALL, LONDON SW1A 2AS

01-233 8319

*From the Secretary of the Cabinet and Head of the Home Civil Service*

Sir Robert Armstrong GCB CVO

Ref.A083/2819

DEFENCE SECRETARY

---

Arms Control and Disarmament

At the direction of the Prime Minister, we are about to establish a new Ministerial Sub-Committee on Arms Control and Disarmament. The new Sub-Committee will report as necessary to the Defence and Oversea Policy Committee. Its terms of reference are:-

"To keep under review policy on arms control and disarmament questions; and to report as necessary to the Defence and Oversea Policy Committee".

2. The Prime Minister, who will chair the Sub-Committee, has instructed me to invite you to be a member of the Sub-Committee. A similar invitation is being sent to the Foreign and Commonwealth Secretary. The Prime Minister has asked me to invite you to be accompanied by the Minister of State with responsibilities in this area when you so wish, and also to be accompanied by officials where this would be useful.
3. Other Ministers will be invited to attend meetings of the Sub-Committee when matters affecting their Departments are under discussion.
4. I am sending a copy of this minute to the Prime Minister.

**ROBERT ARMSTRONG**

7 October 1983

CONFIDENTIAL

Cabinet

FILE

de



10 DOWNING STREET

τ

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

You discussed this morning with the Prime Minister the Lord Privy Seal's request that he should be added to one of the Ministerial economic committees. The Prime Minister was content that he should be added to E(A). May I leave it to your office to clear this with the Chancellor (if that is thought necessary) and inform Mr. Biffen?

E. E. R. BUTLER

22 July 1983



file

Bre

10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

The Lord Privy Seal has approached me about his omission from membership of the main economic committees. He said that he was not pressing to be a member of E(S) or E(A) if this would cause difficulties, but would be interested to serve as a member if there were no objection.

I have subsequently discussed this with Mr. Heyhoe who thinks that the Lord Privy Seal would not press to be a member of E(S) in view of its deliberately small size. But he would be willing and interested to serve on E(A).

BT/1  
Could you please let me know your reaction to this. If it is thought that E(A) is already too big, I am sure that the Lord Privy Seal will not press the point.

E. E. R. BUTLER

20 July 1983

F E R Butler Esq



CABINET OFFICE

With the compliments of  
Sir Robert Armstrong GCB, CVO  
*Secretary of the Cabinet  
and Permanent Secretary to the  
Management and Personnel Office*

70 Whitehall, London SW1A 2AS

Telephone: 01-233 8319

CONFIDENTIAL



70 Whitehall, London SW1A 2AS Telephone 01-233 8319

*Secretary of the Cabinet and Permanent Secretary to the Management and Personnel Office*  
Sir Robert Armstrong GCB CVO

Ref. A083/2116

FOREIGN AND COMMONWEALTH SECRETARY

---

Ministerial Steering Committee on  
Economic Strategy (ES)

I am instructed by the Prime Minister to invite you to be a member of this Committee.

2. I am copying this minute to all members of the Committee for information.

**ROBERT ARMSTRONG**

18 July 1983

CONFIDENTIAL

CONFIDENTIAL



10 DOWNING STREET

*From the Private Secretary*

15 July 1983

Your Secretary of State wrote to the Prime Minister about the membership of E(LF).

The Prime Minister agrees to Mr. Edwards being added to the membership of the Sub-Committee.

I am sending a copy of this letter to Richard Hatfield (Cabinet Office).

M. C. SCHOLAR

Adam Peat, Esq.,  
Welsh Office.

CONFIDENTIAL

NR

CONFIDENTIAL



10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

Ministerial Steering Committee on Economic  
Strategy (~~ED~~ CES)

The Prime Minister was grateful for your minute of 13 July (A083/2061) about the suggestion that the Foreign and Commonwealth Secretary should be added to the membership of ES.

The Prime Minister agrees that the Foreign and Commonwealth Secretary should become a member of this committee. She mentioned this to the Chancellor of the Exchequer this morning, who welcomed the addition of Sir Geoffrey Howe.

E. E. R. BUTLER

14 July 1983

CONFIDENTIAL



CONFIDENTIAL

Y WYDDFA GYMREIG  
GWYDYR HOUSE

WHITEHALL LONDON SW1A 2ER

Tel. 01-233 3000 (Switsfwrdd)  
01-233 6106 (Linell Union)

*Oddi wrth Ysgrifennydd Gwladol Cymru*



WELSH OFFICE  
GWYDYR HOUSE

WHITEHALL LONDON SW1A 2ER

Tel. 01-233 3000 (Switchboard)  
01-233 6106 (Direct Line)

*From The Secretary of State for Wales*

The Rt Hon Nicholas Edwards MP

13 July 1983

I am writing to you about the revised composition of E(LF).

Because of my wide-ranging Ministerial responsibilities for local government matters in Wales, and in particular for the Welsh RSG system, E(LF) found it necessary prior to the election to invite me to participate in its meetings.

I think that this situation is bound to arise again; indeed my responsibilities for local government matters in Wales match those of George Younger in Scotland, who has been a member of the Sub-Committee from the outset.

It would certainly be helpful for me - and, I trust, for E(LF) also - if I were a member instead of being invited to meetings on an ad hoc basis. I should be most grateful if you felt able to reconsider the composition of the Sub-Committee accordingly.

/ I am copying this letter to Sir Robert Armstrong.

Shall have  
to agree  
mt

The Rt Hon Margaret Thatcher MP  
The Prime Minister  
10 Downing Street  
LONDON SW1

CONFIDENTIAL



WELSH OFFICE  
GWYBYR HOSE  
WHITEHALL LONDON SW1A 2ER  
Tel. 01 832 8000 (switchboard)  
DX 232 - London  
From the Secretary to the Welsh

WYDEA GYMREIG  
GWYBYR HOSE  
WHITEHALL LONDON SW1A 2ER  
Tel. 01 832 8000 (switchboard)  
DX 232 - London  
From the Secretary to the Welsh

13

RECEIVED  
1000  
14 JUN 1953

CONFIDENTIAL



Prime Minister

If you feel inclined to add Sir Geoffrey Howe to ES, I suggest that you mention it to Mr. Lawson at 9.30 tomorrow morning. FERB

Ref. A083/2061

PRIME MINISTER

Ministerial Steering Committee on Economic Strategy (ES) 13.7.

When we discussed the membership of the new top-level Ministerial Committee on Economic Strategy, we did not add the Foreign and Commonwealth Secretary to the membership: we thought that it would be a little peripheral to his main interests, and that he was likely so often to be abroad; and perhaps there was some feeling not to seem to cramp the style of his successor as Chancellor of the Exchequer.

2. Sir Geoffrey Howe has indicated, however, that he would like to be considered for membership of the Committee. Its terms of reference are:

"To keep under review the broad development of the Government's economic strategy, both internal and external".

He thinks that the reference to "external" economic strategy gives him a considerable interest as Foreign and Commonwealth Secretary.

3. As he would positively like to be on the Committee, I expect you would like to have him, and if you agree I will proceed accordingly. But I suggest that the membership should be personal: no substitutes accepted if he is away.

RA

ROBERT ARMSTRONG

13 July 1983

CONFIDENTIAL



10 DOWNING STREET

~~Robin~~ : Re ym minute of  
— 20 June to Sir Robert.

Lindsay has asked  
for clarification on  
the Home Secretary  
attending OD (EM) +  
OD (RAF).

Should he attend, or  
is it a case of

only when invited?  
Lindsay told 29/6

Petes

✓ I do not think that the  
arrangement agreed for the Home  
Secretary in connection with OD is  
necessary for either OD (EM) or OD (RAF).  
Petes



Jo VC

10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

Ministerial Committee: Outstanding Points

The Prime Minister has seen your minute of 20 June (A083/1732), and she is content with the proposals in it about the composition of E(LF) and E(PSP).

Perhaps I can take this opportunity also to report that I have raised with the Prime Minister the request of the Secretary of State for Social Services that he should become a member of E(EA). Mrs Thatcher has taken the view that, since other Ministers with large spending programmes, such as the Secretary of State for Education and Science and the Secretary of State for Defence, are no longer on this Committee, she could not consistently add Mr. Fowler to it. I have conveyed this view to Mr. Fowler's Private Secretary.

FARB

22 June 1983



Prime Minister

Agree these proposals?

FERB

21.6.

Ref.A083/1732

PRIME MINISTER

Ministerial Committees: Outstanding Points

Action is now in hand to implement your decisions about Ministerial committees. I should however be grateful for confirmation of your views about the composition of E(LF) and E(PSP).

E(LF)

2. We are keeping E(LF) as a small sub-committee under your chairmanship to consider future policy relating to local government finance, while setting up a new sub-committee (E(LA)) under the Lord President's chairmanship with all the local authority Ministers to consider questions of local authority finance within existing policy. The previous members of E(LF) were:

Home Secretary

Secretary of State for Scotland

Chief Secretary, Treasury

Chancellor of the Duchy of Lancaster and Paymaster General

Secretary of State for the Environment

3. I assume that you would wish the new composition of E(LF) to be:

Lord President (because of his chairmanship of E(LA))

Secretary of State for Scotland

Secretary of State for the Environment

Secretary of State for Trade and Industry (partly because he was a member of E(LF) in his previous capacity and partly because of the commercial and industrial interest in rating issues)

Chief Secretary, Treasury

I have spoken to the Chancellor of the Duchy of Lancaster; he does not wish to be on the Sub-Committee, but would like to see the papers.

E(PSP)

4. We are expanding E(PSP)'s terms of reference to include pay in the public sector as a whole and this means that we have to add the main nationalised industry sponsoring Ministers as well as the Ministers mainly responsible for public service pay. We are therefore envisaging the following composition:

Chancellor of the Exchequer (Chairman)  
 Home Secretary  
 Secretary of State for Education and Science  
 Secretary of State for Energy  
 Secretary of State for the Environment  
 Secretary of State for Social Services  
 Secretary of State for Employment  
 Secretary of State for Trade and Industry  
 Secretary of State for Transport  
 Chancellor of the Duchy of Lancaster  
 Chief Secretary, Treasury  
 Minister of State, Privy Council Office

The sub-committee previously included the Lord President of the Council and the Lord Privy Seal but neither of the present incumbent of those posts has a claim to membership on departmental grounds and it would be undesirable to make the sub-committee larger than it has to be.

5. I should be grateful for your confirmation that we should proceed on these lines.

*Robert Armstrong*

*RA*

ROBERT ARMSTRONG

20 June 1983

CONFIDENTIAL



J. G.  
AH

10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

MINISTERIAL CABINET COMMITTEES

Thank you for your minute of 18 June which the Prime Minister has seen.

She agrees that the Home Secretary should be invited to OD whenever matters affecting home defence are under discussion and that he should be given the option of attending if he wishes at other times. Mrs Thatcher is also content with your suggestion that he should see minutes only of the meetings which he attends.

F.R.B.

20 June 1983

AH

CONFIDENTIAL



CONFIDENTIAL

Prime Minister

Are you content with

x/?

FERB

18.6.

MR. BUTLER

FERB

Yes me

Ministerial Cabinet Committees

Thank you for your minute of 16 June conveying the Prime Minister's agreement to the recommendations in my minute of 10 June about Ministerial Cabinet Committees.

The Prime Minister's decision not to include the Home Secretary in the membership of OD creates a difficulty in relation to the Home Secretary's responsibilities for home defence. The Prime Minister has agreed that the Home Secretary should remain chairman of OD(HD) (the sub-committee on home defence), which reflects the fact that the Home Office is the lead Department on all matters pertaining to home defence.

If the Home Secretary is not to be on OD, we shall need to invite him explicitly whenever matters affecting home defence are under discussion; perhaps we could also give him (as we give the Secretary of State for Northern Ireland) the option of attending if he wishes at other times. Under this arrangement I would propose that he should see the minutes only of those meetings he chose (or was invited) to attend, rather than the minutes of all meetings as he has requested.

x/

REA

18 June 1983

CONFIDENTIAL

CONFIDENTIAL



*file*

*SAP*

10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

Structure and Composition of Economic Committees

The Prime Minister has now considered your submission of 10 June (AO83/1621). Her reactions to the proposals summarised in paragraph 14 are as follows:-

- (i) She agrees to the establishment of a smaller committee on economic strategy on the lines proposed. She does not think it necessary to include the Lord President, and the Secretary of State for Industry now also covers trade. She would like to add the Chancellor of the Duchy of Lancaster and the Secretary of State for Energy. She agrees that it is not necessary to add the Chief Secretary to the Treasury.
- (ii) She is content with the constitution of the sub-committee on economic affairs (E(EA)), subject again to the points that the Secretary of State for Industry now also covers trade and she would like to add the Chancellor of the Duchy of Lancaster. She would like to be chairman of this committee and maintain the arrangement previously operated in respect of E(NI) that she would reserve the right to ask the Chancellor of the Exchequer to chair some of the meetings, depending on the agenda.
- (iii) The Prime Minister would wish to maintain E(LF) under her chairmanship. She agreed to wind up E(TP) and E(PU), and to retain E(NI), EX, E(DL), E(PSP), which she would like to extend to cover public sector pay as a whole.

- (iv) Because of her decision to retain E(LF) the Prime Minister would not want a new Ministerial Sub-Committee on Local Authority Expenditure to be established.
  
- (v) The Prime Minister would prefer to deal with prospects for, and handling of, major industrial disputes in the main Economic Strategy Committee, adding the Home Secretary and the others mentioned in the last sentence of your paragraph 12 as necessary.
  
- (vi) The Prime Minister suggests that the existing Official Committee (PSP(O)) should deal with pay in the public trading sector, shadowing the expanded remit of the Ministerial Committee.

If you have any difficulties about any of these points, you may find it convenient to have a word with the Prime Minister when you meet her to discuss business tomorrow morning.

E. E. R. BUTLER

16 June 1983

**CONFIDENTIAL**



10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

Ministerial Cabinet Committees

The Prime Minister has now had an opportunity of studying your minute of 10 June, and has agreed all the recommendations in it, including the draft question and answer at Annex J. On points where there are open questions, she does not think it necessary to include the Chancellor of the Duchy of Lancaster on OD(EM) and she would like to include the Home Secretary in MISC 7. She agrees that a Minister of State <sup>From the Prime Office</sup> should be added to L Committee. Some of the compositions of the Committees are affected by Ministerial appointments, and the Prime Minister has changed the membership lists as follows:

- (i) She has deleted the Home Secretary from DOP, and the last two names on the list should be the Chancellor of the Duchy of Lancaster and the Secretary of State for Trade and Industry.
- (ii) The Secretary of Trade and Industry replaces the separate Secretaries of Trade and Industry on OD(E).
- (iii) The Prime Minister does not think that it should normally be necessary to invite the Minister of Agriculture, Fisheries and Food and the Secretary of State for Energy to attend OD(FAF) and has deleted the sentence to that effect from Annex F.

F.R.B.

16 June 1983

Ref. A083/1621

PRIME MINISTER

Structure and Composition of Economic Committees

Now that the new Administration has been formed, you will wish to review the structure and composition of Cabinet Committees and Sub-Committees on the economic side. The following proposals are submitted for your consideration.

Ministerial Committee on Economic Strategy

2. Earlier this year you considered the possibility of having a smaller Economic Strategy Committee but decided to take no action for the time being. Before the Election E had 17 members including several non-economic Ministers who were included on a personal basis. There is a strong case for a much smaller Strategy Committee to deal, under your chairmanship, with major issues which cannot be resolved in, or are inappropriate for, specialised Sub-Committees, and which do not require discussion by the whole Cabinet, or require discussion by a small group of "economic" colleagues before they go to the Cabinet.

3. On the assumption that you will want to confine the membership to those Ministers with wide-ranging, rather than specialised, economic responsibilities, [together with Mr Whitelaw as the Minister second in seniority to yourself,] the composition might be:

- Prime Minister
- [Mr Whitelaw]
- Chancellor of the Exchequer
- Secretary of State for Industry & Trade
- Secretary of State for Employment
- Secretary of State for Trade

4. Possible additions are:

- ~~Chancellor of the Duchy of Lancaster~~
- ~~Secretary for Energy~~
- Foreign and Commonwealth Secretary

(many of the major economic issues have an international dimension but you might prefer to invite him as necessary)

NO

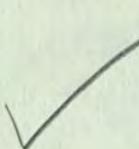


Chief Secretary, Treasury

No -

(it is sometimes useful to have a second Treasury voice in an economic Committee but it is difficult to justify this in such a small Committee)

Secretary of State for Energy



(although he has specialised rather than general economic responsibilities, they are particularly important and may often require discussion at E; on the other hand you may prefer to invite him as necessary)

You will also wish to consider whether to add any non-Departmental Minister.

*Chancellor of the Duchy*

Ministerial Sub-Committee on Economic Affairs (E(EA))

5. If you decide on a much smaller E on the lines proposed above, we shall need a more representative lower-tier economic Committee to deal with the general run of economic business. I therefore propose that the chairmanship of E(EA) should pass from the Secretary of State for Industry to the Chancellor of the Exchequer and that it should be enlarged to include all Ministers with economic responsibilities.

Its composition would then be as follows:

- Chancellor of the Exchequer (Chairman)
- Secretary of State for Northern Ireland
- Minister of Agriculture, Fisheries and Food
- Secretary of State for Scotland
- Secretary of State for Wales
- Secretary of State for Industry
- Secretary of State for Transport
- Chief Secretary, Treasury
- Secretary of State for Energy
- Secretary of State for Employment
- ~~Secretary of State for Trade~~
- Secretary of State for the Environment

*Excl.*  
*Lord Privy Seal*  
*Lord Chancellor*  
*Home Secretary*  
*Education*  
*Defence*  
*Lord Privy Seal*  
*Foreign Secretary*

*→ will chair*

*Chancellor of Duchy*

Other Ministerial Economic Committees

6. The other existing economic Committees or Sub-Committees are as follows:



Chaired by you

- ✓ Sub-Committee on Local Government Finance (E(LF))
- Chair by Chancellor { Sub-Committee on Nationalised Industries (E(NI))
- Chair by Chancellor { ~~Sub-Committee on Telecommunications Policy (E(TP))~~
- ✓ Ministerial Committee on Exports (EX)

Chaired by the Chancellor of the Exchequer

- Sub-Committee on Disposal of Public Sector Assets (E(DL))
- Sub-Committee on Public Service Pay (E(PSP))

Chaired by the Secretary of State for Industry

- Sub-Committee on Government Procurement Policy (E(PU))

7. So far as your own Committees are concerned, I presume that you will wish to take this opportunity to wind up E(LF) and E(TP) which have now completed the special tasks for which they were designed. In the case of local government finance I propose below a new Sub-Committee not under your chairmanship. Business previously dealt with at E(TP) can be taken at the new smaller E or E(EA) as appropriate.

8. I presume that you will wish to keep E(NI) and to retain the chairmanship, although you will probably wish to continue the practice of asking the Chancellor to take the chair except when there are major issues for discussion. I presume that you will also wish to ✓ keep EX. It has met only twice in the past 18 months. The purpose in setting it up was however to make it clear that you would if necessary be prepared to knock heads together over major cases involving Government support of exports, and I think it is worth keeping it in being as a deterrent.

9. So far as the other existing Ministerial Committees are concerned, I would propose that we should retain E(DL) and E(PSP) but that we should wind up E(PU). It meets very infrequently and its business can be dealt with by E(EA) as necessary.

Proposed New Ministerial Committees

10. I propose the setting up of two new Ministerial Sub-Committees of E, one to deal with local authority financial matters and the other for the crisis management of industrial disputes.

→ Chair by Chancellor {

Chaired by Employment Sec. →

wind up

Play still have work to do

No.

Chancellor to chair

Yes.

Keep E(LF)



11. We need better standing arrangements for Ministerial consideration of the many detailed and difficult issues which arise over the increasingly elaborate system of controlling local authority expenditure. I therefore propose a new Sub-Committee on Local Authority Expenditure (E(LA)) with the following terms of reference:

? "To keep under review the level of expenditure by local authorities in Great Britain; to consider the appropriate <sup>form</sup> and level of central Government financing of local authorities; and to consider questions affecting the Government's financial relations with local authorities".

The proposed composition is as follows:

1 with chair:

- [Mr Whitelaw] (Chairman)
- Secretary of State for Education and Science
- Secretary of State for Scotland
- Secretary of State for Wales
- Secretary of State for Industry
- ? Secretary of State for Transport ?
- Secretary of State for Social Services
- Chief Secretary, Treasury
- Secretary of State for Employment
- Secretary of State for the Environment

There are also some other Ministers with minor local government responsibilities; and, because of the legal implications of the control system, we shall need to keep the Law Officers in touch. We can however take care of their interests by sending them papers and inviting them as necessary.

12. We also need to improve our machinery for handling major industrial disputes. The Civil Contingencies Unit (CCU) has only a limited remit concerned with preparing and implementing contingency plans to mitigate the effects of a dispute when those effects are likely to assume the dimensions of an "emergency". The Government's interests in a major dispute go much wider, embracing general policies relating to pay and industrial relations, any specific policy relating to the industry concerned, the handling of relations with the employer, and public relations. You have therefore found it





necessary to set up ad hoc groups either under your own chairmanship or that of the Chancellor of the Exchequer. I think that there would be advantage in having a standing Sub-Committee of E with a small core membership which would take stock from time to time of the prospects for major industrial disputes and which, as the threat of a dispute became more real, would assume a more operational role and take on the management of the crisis. I therefore propose a new Sub-Committee on Major Industrial Disputes (E(ID)) with the following terms of reference:

No -  
this can  
be done  
the  
smaller  
standing committee

"To keep under review developments likely to lead to industrial disputes of major concern to the Government and, in the event that such disputes occur, to co-ordinate the Government's policy and any action required".

The core membership would be as follows:

Coop for Mr  
Home Secretary  
as required

- Chancellor of the Exchequer (Chairman)
- Home Secretary
- Secretary of State for Employment
- with CPRS and No 10 Policy Unit as permanent invitees

In the event of a dispute you might wish to chair particularly important meetings yourself. From the outset of the dispute the membership would be enlarged to include the Minister or Ministers responsible for the industry concerned, the Attorney General, and other Ministers as appropriate, the Chief Press Secretary, and other officials as required.

Pay in the Public Trading Sector: Proposed New Official Committee

13. I also see a need for new machinery at official level to deal with pay in the public trading sector. As you know, we have both a Ministerial Committee (E(PSP)) and an Official Committee (PSP(O)) to deal with pay in the public services. Pay in the public trading sector is however very important in determining the outcome of the pay round as a whole. Although there is no equivalent of the public services pay factor and no pay norm, experience has shown that it is not sufficient to rely on the discipline of EFLs alone. The Chancellor of the Exchequer therefore seeks the help of sponsoring Ministers in ensuring that each nationalised industry employer gives



due weight, in formulating his pay strategy and tactics, to wider economic objectives, without removing the employer's actual and perceived responsibility for pay offers and settlements. Except when a major dispute arises or is threatened, Ministerial consideration is largely confined to correspondence. I would not therefore propose the setting up of any new Ministerial machinery other than the suggested new Sub-Committee on Major Disputes (E(ID)). Experience suggests however that it would be useful to have an official level equivalent of PSP(O) for the public trading sector which would enable central Departments to probe more fully than is possible in Ministerial correspondence the accounts which sponsoring Departments give of the pay strategy and tactics of their industries. If you agree, I should like to set up an Official Committee on Pay in the Public Trading Sector (PTP(O)) under Cabinet Office chairmanship (Mr Gregson, who already chairs PSP(O)) with the following terms of reference:

*Very useful*

*MCS 10/6*

*All to be done in E (PSP) - plus "shadow official committee"*

"To consider the handling of pay issues in the public trading sector and to report to Ministers as appropriate".

Summary of Proposals

14. I should be grateful to know:

*See para 3*

(i) whether you wish to have a smaller Committee on economic strategy on the lines proposed in paragraph 3; and whether you are content with the membership proposed or would like to add any others (for instance, those mentioned in paragraph 4);

*See para 5*

(ii) if so, whether you wish to revise the composition of E(EA) on the lines proposed in paragraph 5;

(iii) whether you wish to wind up E(LF), E(TP) and E(PU), but to retain E(NI), EX, E(DL) and E(PSP); *to include industrial pay*

(iv) whether you agree to the setting up of a new Ministerial Sub-Committee on Local Authority Expenditure (E(LA)) on the lines proposed in paragraph 11; *To be dealt with in E(LA)*

(v) whether you agree to the setting up of a new Ministerial Sub-Committee on major industrial disputes (E(ID)) on the lines proposed in paragraph 12; *To be dealt with in main small strategy committee*

**CONFIDENTIAL**



(vi) whether you agree to the setting up of a new Official Committee on Pay in the Public Trading Sector (PTP(O)) on the lines proposed in paragraph 13.

RA

ROBERT ARMSTRONG

10 June 1983

**CONFIDENTIAL**

Prime Minister -

You will want to go through this over the weekend.

Ref. A083/1628

PRIME MINISTER

FERB

11.6

Ministerial Cabinet Committees

I have sent you separate minutes with proposals for Ministerial Committees on the economic side, and on The Queen's Speeches and Legislation (QL). This minute deals with other Ministerial Committees. Final decisions on membership will have to await your decisions on appointments, particularly those of Mr Whitelaw and the "sinecure" posts.

2. I recommend the continuation of the Home and Social Affairs Committee (H), with the same terms of reference and the same Ministerial membership as before (see Annex A) mutatis mutandis. I imagine that you will want Mr Whitelaw to continue to chair it, and the Home Secretary to be a member.

3. H had one Sub-Committee, that on the House of Lords. I do not see any present need for that; I suggest that we should dissolve it, and appoint a new Sub-Committee on House of Lords reform as and when the need arises.

4. We shall need a Legislation Committee (L). Again, I recommend the same terms of reference and the same Ministerial membership as before (see Annex B) mutatis mutandis. But there might be something to be said for adding a Minister of State from the Home Office.

5. The Defence and Oversea Policy Committee (OD) should clearly continue, again with terms of reference as before (see Annex C) and membership as before subject only to necessary change. I imagine that you will want Mr Whitelaw to continue to serve on OD.

6. OD had five Sub-Committees:

- ✓ OD(E) on European Questions (Annex D)
- ✓ OD(EM) on the management of political and military emergencies overseas (Annex E)
- ✓ OD(FAF) on future arrangements for the Falkland Islands (Annex F)
- ✓ OD(HD) on home defence (Annex G)
- ✓ OD(T) on terrorism (Annex H)



✓ 7. We should clearly keep the first four of these, largely unchanged.

✓ 8. In the case of OD(EM) you will no doubt want to keep Mr Whitelaw on; you may want to keep the Home Secretary; ~~and you may well not want the Chancellor of the Duchy of Lancaster.~~

✓ 9. OD(T), on terrorism, has not met; but I do not think that we should be without a Sub-Committee which keeps under review the arrangements for dealing with terrorism. I wonder whether the chairmanship of this might pass from you to Mr Whitelaw.

✓ 10. We had at one stage a Sub-Committee of OD on Anglo-Irish affairs (OD(AI)). I recommend not re-establishing such a Sub-Committee now, while standing ready to do so if need be.

✓ 11. MISC 7 (on nuclear defence policy) should stay in being under your chairmanship. No doubt Mr Whitelaw should continue as a member of this Committee; it will be for consideration whether the Home Secretary should be on it. *Yes no*

--- 12. You will no doubt be asked at an early date whether you will answer Parliamentary Questions on the membership and terms of reference of Cabinet Committees. I recommend that you should give an answer on the lines of the draft attached at Annex J - which is similar to the answer you gave Mr Mike Thomas on 24 May 1979 (Annex K) - and decline to be drawn further.

RIA

*Chairman's  
Lord President*

ROBERT ARMSTRONG

10 June 1983

H

## HOME AND SOCIAL AFFAIRS COMMITTEE

(Authority: H(79) 1, H(83) 8)

## Composition

*Lord President (Chairman)*  
Secretary of State for the Home Department (Chairman)  
Lord Chancellor  
Secretary of State for Education and Science  
Secretary of State for Northern Ireland  
Secretary of State for Scotland  
Secretary of State for Wales  
Lord President of the Council  
Secretary of State for Transport  
Secretary of State for Social Services  
Chief Secretary, Treasury  
Lord Privy Seal  
Secretary of State for Employment  
Chancellor of the Duchy of Lancaster and Paymaster General  
Secretary of State for the Environment  
Parliamentary Secretary, Treasury  
Captain of the Gentlemen-at-Arms

## Terms of reference

"To keep under review social and other domestic matters which are not within the Terms of Reference of any other Committee; and to consider proposals for Legislation when necessary."

## Secretariat

Mr D H J Hilary, Cabinet Office  
Mr R Watson, Cabinet Office  
Miss J A Lewis-Jones, Cabinet Office

L

LEGISLATION COMMITTEE

(Authority: L(79) 1, L(82) 56)

Composition

- ✓ Lord President of the Council (Chairman)
- Lord Chancellor
- Secretary of State for Scotland
- Secretary of State for Wales
- Lord Privy Seal
- Chancellor of the Duchy of Lancaster and Paymaster General
- Attorney General
- Lord Advocate
- Parliamentary Secretary, Treasury
- Minister of State, Foreign and Commonwealth Office (Mr Douglas Hurd)
- Financial Secretary, Treasury
- Captain of the Gentlemen-at-Arms

Terms of reference

"To examine all draft Bills and such statutory instruments as may be referred to it; to consider arrangements for debate in Parliament of proposals for European Community secondary legislation; to consider arrangements for dealing with Private Members' business; and to keep under review the Government's policy in relation to issues of Parliamentary Procedures."

Secretariat

- Mr D H J Hilary, Cabinet Office
- Mr R Watson, Cabinet Office
- Miss J A Lewis-Jones, Cabinet Office

OD

DEFENCE AND OVERSEA POLICY COMMITTEE

(Authority: OD(79) 1, OD(82) 31)

Composition

Prime Minister

~~Secretary of State for the Home Department~~

Lord Chancellor

Chancellor of the Exchequer

Secretary of State for Foreign and Commonwealth Affairs

Secretary of State for Defence

Lord President of the Council

Lord Privy Seal

Chancellor of the Duchy of Lancaster ~~and Paymaster General~~

Secretary of State for Trade ~~and Industry~~

Terms of reference

"To keep under review the Government's defence and oversea policy."

Secretariat

- a. for European Community matters -  
Sir Robert Armstrong, Cabinet Office  
Mr D F Williamson, Cabinet Office  
Mr G Stapleton, Cabinet Office
- b. for other Oversea Policy and Defence matters -  
Sir Robert Armstrong, Cabinet Office  
Mr A D S Goodall, Cabinet Office  
Mr R L L Facer, Cabinet Office

The Secretary, Chiefs of Staff, acts as an additional Secretary at any meeting at which the Chiefs of Staff are present.



OD(E)

DEFENCE AND OVERSEA POLICY COMMITTEE  
SUB-COMMITTEE ON EUROPEAN QUESTIONS

(Authority: OD(E)(79) 1, OD(E)(82) 4)

Composition

- ✓ Secretary of State for Foreign and Commonwealth Affairs (Chairman)
- ✓ Chancellor of the Exchequer
- ✓ Minister of Agriculture, Fisheries and Food
- ✓ Secretary of State for Industry
- ~~Secretary of State for Trade~~
- ✓ Attorney General
- ✓ Minister of State, Foreign and Commonwealth Office (Mr Hurd)

Other Ministers will be invited to attend as the nature of the business requires.

Terms of reference

"To consider questions relating to the United Kingdom's membership of the European Community."

Secretariat

Mr D F Williamson, Cabinet Office  
Mr G Stapleton, Cabinet Office  
Mr D R C Durie, Cabinet Office  
Miss S J Lambert, Cabinet Office

OD(EM)

## DEFENCE AND OVERSEA POLICY COMMITTEE

SUB-COMMITTEE ON THE MANAGEMENT OF POLITICAL AND MILITARY  
EMERGENCIES OVERSEAS

(Authority: OD(EM)(82) 1, OD(EM)(83) 1)

## Composition

Prime Minister , *Lord P... ..*  
 Secretary of State for the Home Department  
 Chancellor of the Exchequer  
 Secretary of State for Foreign and Commonwealth Affairs  
 Secretary of State for Defence  
~~Chancellor of the Duchy of Lancaster and Paymaster General~~

In addition the Attorney General and the Chief of the Defence Staff may  
 be invited to attend as appropriate.

## Terms of reference

"To keep under review political and military developments and the  
 direction of British diplomatic and military activity in any political  
 or military emergency that arises overseas in which British interests  
 are or may be involved."

## Secretariat

Sir Robert Armstrong, Cabinet Office  
 Mr A D S Goodall, Cabinet Office  
 Mr R L L Facer, Cabinet Office

The Secretary, Chiefs of Staff Committee, acts as an additional  
 Secretary at any meeting at which the Chiefs of Staff are represented.

SECRET

ANNEX F

OD(FAF)

DEFENCE AND OVERSEA POLICY COMMITTEE

SUB-COMMITTEE ON FUTURE ARRANGEMENTS FOR THE FALKLAND ISLANDS

(Authority: OD(FAF)(82) 1)

Composition

Prime Minister  
Secretary of State for the Home Department  
Chancellor of the Exchequer  
Secretary of State for Foreign and Commonwealth Affairs  
Secretary of State for Defence  
Secretary of State for ~~Trade~~ *Industry*  
Attorney General

The Minister of Agriculture, Fisheries and Food and the Secretary of State for Energy will be invited to attend as necessary.

Terms of reference

"To consider future constitutional administrative and security arrangements for the Falkland Islands and their Dependencies, the measures of restoration required, and the possibilities for economic and social development; and to report as necessary to the Defence and Oversea Policy Committee."

Secretariat

Sir Robert Armstrong, Cabinet Office  
Mr A D S Goodall, Cabinet Office  
Mr D H Colvin, Cabinet Office

SECRET

CONFIDENTIAL

ANNEX G

OD(HD)

DEFENCE AND OVERSEA POLICY COMMITTEE  
SUB-COMMITTEE ON HOME DEFENCE

(Authority: OD(HD)(80) 1, OD(HD)(82) 5)

Composition

- ✓ Secretary of State for the Home Department (Chairman)
- ✓ Secretary of State for Defence
- ✓ Secretary of State for Scotland
- ✓ Chief Secretary, Treasury
- ✓ Lord Privy Seal
- ✓ Minister of State, Home Office (Mr Mayhew)

Other Ministers will be invited to attend as the nature of the business requires.

Terms of reference

"To consider questions of home defence policy and planning and to report to the Defence and Oversea Policy Committee."

Secretariat

Mr R L L Facer, Cabinet Office  
Wing Commander D Maurice-Jones, Cabinet Office

CONFIDENTIAL

OD(T)

DEFENCE AND OVERSEA POLICY COMMITTEE  
SUB-COMMITTEE ON TERRORISM

(Authority: OD(T)(79) 1, OD(T)(82) 1)

Composition

Prime Minister  
Secretary of State for the Home Department  
Secretary of State for Foreign and Commonwealth Affairs  
Secretary of State for Defence  
Secretary of State for Scotland  
Secretary of State for Energy  
Secretary of State for Trade  
Attorney General

Terms of reference

"To keep under review the arrangements for dealing with terrorist incidents."

Secretariat

Sir Robert Armstrong, Cabinet Office  
Mr A D S Goodall, Cabinet Office  
Mr D Brennan, Cabinet Office

ANNEX J

There continue to be four standing committees of the Cabinet: a defence and oversea policy committee and an economic strategy committee under my chairmanship; a home and social affairs committee under the chairmanship of my Rt Hon [and Noble] Friend <sup>the Lord President</sup> [Mr Whitelaw]; and a legislation committee under the chairmanship of my Rt Hon and Noble Friend the Lord Chancellor. Attendance at these committees will vary according to the subject under discussion. Sub-committees of the standing committees will be continued or established as appropriate. Membership and terms of reference of the standing committees and their sub-committees will remain confidential.

HANSARD 24 MAY 1979

#### CABINET COMMITTEES

Q7. Mr Mike Thomas asked the Prime Minister if she will now answer questions on the membership and terms of reference of cabinet committees.

The Prime Minister: I have established four standing committees of the Cabinet: a defence and oversea policy committee and an economic strategy committee, both under my chairmanship; a home and social affairs committee under the chairmanship of my right hon. Friend the Home Secretary; and a legislation committee under the chairmanship of the Lord Chancellor. Attendance at these committees will vary according to the subject under discussion. Where appropriate, sub-committees of the standing committees will be established. Membership, and terms of reference of the standing committees or their sub-committees will remain confidential.

*6*



SECRET & PERSONAL

DEPARTMENT OF INDUSTRY  
ASHDOWN HOUSE  
123 VICTORIA STREET  
LONDON SW1E 6RB

TELEPHONE DIRECT LINE 01-212 7003  
SWITCHBOARD 01-212 7676

Sir Brian Hayes KCB  
Permanent Secretary

12 May 1983

Sir Robert Armstrong GCB CVO  
Cabinet Office  
70 Whitehall  
LONDON SW1

cc Mr P Middleton  
Mr P Lazarus  
Sir K Couzens  
Mr M Quinlan  
Mr C Whitmore  
Sir W Fraser  
Mr J Sparrow  
Mr R Butler

Mr Gill  
Mr Leeming  
Mr Winkett (with papers)

*Dear Robert,*

Thank you for sending me a copy of your letter of 9 May to Ken Couzens about withstanding a strike in the oil distribution industry.

Jack Leeming will represent this Department on this study, as he has on the other similar studies.

I am sending copies of this letter to the recipients of yours.

*Couzens*  
*Brian*

BRIAN HAYES





Department of Employment  
Caxton House Tothill Street  
London SW1H 9NF  
Telephone 01-213 3000

✓ 5

M E Quinlan CB  
Permanent Secretary

SECRET & PERSONAL

Sir Robert Armstrong GCB CVO      12 May 1983  
Cabinet Office  
Whitehall  
London SW1

*Dear Robert.*

WITHSTANDING A STRIKE IN THE OIL DISTRIBUTION  
INDUSTRY

Thank you for sending me a copy of your letter of  
9 May to Ken Couzens.

I should like my Department to be represented  
on the MISC 63 Group by Matt Wake, the Under  
Secretary for the relevant industrial relations  
division here, with Ted Whybrew (Assistant  
Secretary) as his alternate.

I am copying this letter to the recipients of  
yours.

*Yours sincerely,*

*Michael*

MICHAEL QUINLAN



**CABINET OFFICE**  
*Central Policy Review Staff*

With the compliments of  
the Head of the CPRS

70 Whitehall, London SW1A 2AS  
Telephone 01-233 7765



CABINET OFFICE  
Central Policy Review Staff

70 Whitehall, London SW1A 2AS Telephone 01-233 7765

Qa 06364

From: John Sparrow  
SECRET AND PERSONAL

12 May 1983

Sir Robert Armstrong GCB CVO  
CABINET OFFICE  
SW 1

*Dear Robert,*

Withstanding a Strike in the Oil  
Distribution Industry

Thank you for your letter of 9 May seeking  
nominations for MISC 63.

I have asked Graham Hart (233 5029) to represent  
the CPRS on the Group. It would be helpful if David  
Pascall (233 8270) could also receive the working  
papers.

I am sending copies of this letter to the  
recipients of yours.

*Yours sincerely,  
John.*

John Sparrow

SECRET AND PERSONAL



*With the Compliments*

*of*

*The Permanent Under Secretary of State*

*Department of Transport*

*2 Marsham Street London SW1P 3EB*

*Telephone 01-212 4581*



DEPARTMENT OF TRANSPORT  
2 MARSHAM STREET LONDON SW1P 3EB  
01-212 4581

P E LAZARUS CB  
PERMANENT UNDER SECRETARY OF STATE

Richard Hatfield Esq  
Private Secretary to  
Sir Robert Armstrong GCB CVO  
Cabinet Office  
70 Whitehall  
LONDON  
SW1A 2AS

11 May 1983

*Dear Richard,*

WITHSTANDING A STRIKE IN THE OIL DISTRIBUTION INDUSTRY

Sir Robert Armstrong sent Mr Lazarus a copy of his letter of 9 May to Sir Kenneth Couzens. I am replying in Mr Lazarus' absence overseas.

This Department's nomination for membership of Misc 63 will be the Under Secretary in charge of the Freight Directorate. At present the post is held by G Hopkinson, (212-8187) but from 23 May he will be succeeded by A P Brown (212-7319). I should however mention that we already have plans for reorganisation of work which would lead to a further change, but these depend on the outcome of the election.

Copies of this letter go to the Private Secretaries of the recipients of Sir Robert Armstrong's letter.

*Yours sincerely,  
David Harris*

DAVID HARRIS  
Assistant Private Secretary

12 MAY 1983



SECRET



DEPARTMENT OF ENERGY  
THAMES HOUSE SOUTH  
MILLBANK  
LONDON SW1P 4QJ

01-211 4391

2

SIR KENNETH COUZENS KCB  
PERMANENT UNDER-SECRETARY OF STATE

11 May 1983

*Dear Robert*

WITHSTANDING A STRIKE IN THE OIL DISTRIBUTION INDUSTRY

Thank you for your letter of 9 May about the Official Group on Oil Tankers Drivers (MISC 63).

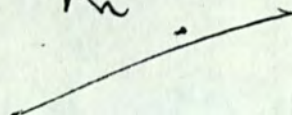
As Ivor Manley indicated to Peter Gregson yesterday, the Department of Energy representative on the Group will be John Wiggins, supported by Desmond Scarr.

I am sending a copy of this letter to the other recipients of your letter.

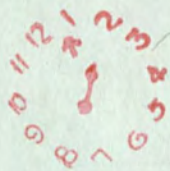
*Yours ever*

*Ken*

Sir Robert Armstrong GCB CVO  
Cabinet Office  
70 Whitehall  
LONDON SW1A 2AS



12 MAY 1983







cc- H. Gregson  
H. Hayes  
H. Robertson

70 WHITEHALL, LONDON SW1A 2AS

01-233 8319

From the Secretary of the Cabinet and Permanent Secretary to the Management and Personnel Office

Sir Robert Armstrong GCB CVO

9 May 1983

Handwritten: *Ken*, *o/c*

Handwritten: *File*

Handwritten: *4 pp's*

Handwritten: *KA* (circled)

Handwritten: *Re*

CABINET OFFICE
Ref. A083/1303
FILING INSTRUCTIONS
FILE No. _____

cc- Mr Butler (No 10)

Withstanding a Strike in the Oil Distribution Industry

The Prime Minister agreed some time ago that, as part of a series of studies of withstanding strikes in key industries, there should be a study of the oil distribution industry. The Official Group on Oil Tanker Drivers (MISC 63) has been established under Peter Gregson's chairmanship for this purpose and I am writing now to seek nominations to the group from you and copy addressees. I should be grateful for nominations at about Under Secretary level.

I think the group should aim to submit a first report to Ministers before the summer Parliamentary Recess. I gather that Peter Gregson has already been in touch with Ivor Manley about the work of the new MISC group. I imagine that he will want to convene an early meeting. I should therefore be grateful if departmental nominations could be sent to me by close of business on Thursday 12 May.

I am sending a copy of this letter to Peter Middleton, Peter Lazarus, Brian Hayes, Michael Quinlan, Clive Whitmore, Kerr Fraser, John Sparrow and Robin Butler.

ROBERT ARMSTRONG

Sir Kenneth Couzens, KCB



*With the Compliments*

*of the*

*Permanent Secretary*

*Department of the Environment*

*2 Marsham Street London SW1P 3EB*

CONFIDENTIAL

→ R. Butler Esq



The Permanent Secretary  
Sir George Moseley KCB

Department of the Environment  
2 Marsham Street London SW1P 3EB  
01-212 8051

Sir Robert Armstrong GCB CVO  
Permanent Secretary  
Cabinet Office  
Whitehall  
LONDON  
SW1A 2AS

14 March 1983

Dear Robert,

OFFICIAL GROUP ON RAILWAY POLICY: MISC 94

In response to the letter you sent to Peter Lazarus and others on 7 March I would now nominate David Wroe as the representative from DOE. David is the under secretary now responsible here for regional policy. I am drawing his attention to the penultimate paragraph of your letter.

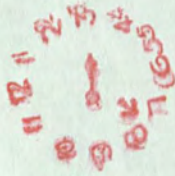
Copies of this go to the recipients of yours.

Yours ever  
George

George Moseley

Cabinet Structure Pt 2

11.5 MAR 1983



CONFIDENTIAL



JMAA  
US D/transport  
CPRS  
DOEnv.  
W.O  
Mount  
SO.  
TSy

10 DOWNING STREET

From the Principal Private Secretary

11 March 1983

Dear Robert,

OFFICIAL GROUP ON RAILWAY POLICY :  
MISC 94

Thank you for copying to me your letter of 7 March to Peter Lazarus

I should be grateful if Ferdie Mount, head of the No 10 policy unit, could take part in the work of this group.

I am copying this letter to the recipients of yours.

Yours ever,

Robin.

Sir Robert Armstrong GCB CVO

CONFIDENTIAL



Y Swydfa Gymreig  
Welsh Office

---

*Gyda Chyfarchion yr Ysgrifennydd  
Parhaol*

*With the Compliments of the  
Permanent Secretary*

---

*Telephones :*  
01-233-7101  
0222-824215

*Whitehall,  
London, S.W.1A 2ER  
Cathays Park,  
Cardiff CF1 3NQ*

Y SWYDDFA GYMREIG  
PARC CATHAYS  
CAERDYDD CF1 3NQ



WELSH OFFICE  
CATHAYS PARK  
CARDIFF CF1 3NQ

0222 824215

0222 824215

*Oddi wrth yr Ysgrifennydd  
Parhaol*

*From the Permanent Secretary*

Sir Trevor Hughes KCB

CONFIDENTIAL

9 March 1983

*Dear Robert,*

OFFICIAL GROUP ON RAILWAY POLICY: MISC 94

Thank you for the copy of your letter of 7 March to Peter Lazarus. I am at the moment implementing part of my "Wardale" proposals whereby my Transport and Planning Groups will be amalgamated. This involves the retirement of one Under Secretary and a move for another. On this occasion therefore it would be more convenient for our representative on MISC 94 to be at Deputy Secretary level, at least for the time being, and I would like to nominate Richard Lloyd Jones.

/ Copies of this letter go to the recipients of yours.

*Trevor Hughes*

TREVOR HUGHES

Sir Robert Armstrong KCB CVO  
Secretary of the Cabinet  
70 Whitehall  
London SW1A 2AS

Cabinet : Cabinet Structure A2.

11 MAR 1983







**with compliments**

Sir Douglas Wass GCB  
Permanent Secretary

H M TREASURY

CONFIDENTIAL



H M Treasury

Parliament Street London SW1P 3AG

Switchboard 01-233 3000  
Direct Dialling 01-233 3620

Sir Douglas Wass GCB  
Permanent Secretary

Sir Robert Armstrong GCB CVO  
Cabinet Office  
Whitehall  
LONDON  
SW1

10 March 1983

*Jean Roberts*

OFFICIAL GROUP ON RAILWAY POLICY: MISC 94

Thank you for sending me a copy of your minute of 7 March to Peter Lazarus about the setting up of an Official Group on Railway Policy. I should like Tom Burgner, the Under Secretary in charge of the Public Enterprises Group, to be the Treasury representative, although Geoffrey Morgan, the Assistant Secretary, or John Rickard of the PE Analytic Unit may at times attend as alternate when he is unable to do so.

I am sending copies of this letter to the recipients of your minute.

*Jans war.*  
*Douglas*

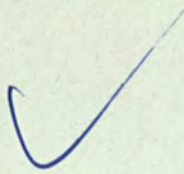
DOUGLAS WASS

CONFIDENTIAL

Cabinet! Cnttee Structure Pt 2 Pt 6

10 MAR 1983





**CABINET OFFICE**  
*Central Policy Review Staff*

With the compliments of  
John Sparrow

70 Whitehall, London SW1A 2AS  
Telephone 01-233 7765



*gjh*

CABINET OFFICE  
Central Policy Review Staff

70 Whitehall, London SW1A 2AS Telephone 01-233 7765

From: John Sparrow

CONFIDENTIAL

Qa 06290

9 March 1983

R Hatfield Esq  
Cabinet Office  
70 Whitehall  
SW1

*Dear Richard*

Official Group on Railway Policy: MISC 94

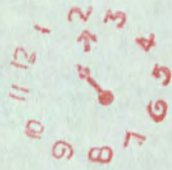
*requested*  
Mr Sparrow has read a copy of Sir Robert Armstrong's letter of 7 March and asked me to nominate Brian Taylor to receive papers and represent the CPRS on the above Group.

I am sending copies of this to the Private Secretaries to the recipients of Sir Robert's letter.

*Yours ever*  
*G B Spence*  
G B Spence

To: Cabinet, Pt 6  
for: Cabinet, Boston  
Pt 2.

9 MAR 1983





*With the Compliments*

*of*

*The Permanent Under Secretary of State*

*Department of Transport*

*2 Marsham Street London SW1P 3EB*

*Telephone 01-212 4581*

CONFIDENTIAL

*Transport CC JV*



DEPARTMENT OF TRANSPORT  
2 MARSHAM STREET LONDON SW1P 3EB  
01-212 4581

P E LAZARUS CB  
PERMANENT UNDER SECRETARY OF STATE

Sir Robert Armstrong GCB CVO  
Cabinet Office  
70 Whitehall  
LONDON  
SW1A 2AS

8 March 1983

*Dear Robert*  
OFFICIAL GROUP ON RAILWAY POLICY: MISC 94

Thank you very much for your letter of 7 March, from which I am very glad to see that this new Group is to be set up under this Department's chairmanship.

*will request if required*

I readily agree that John Palmer should be the Chairman; I am sure that he will do it well. I should like to nominate Edward Osmotherly as a member of the Group, and I suggest that we should ask Philip Wood (Assistant Secretary) to be one of the Secretaries.

I entirely accept that this work should be carried out by as small a circle of officials as possible, and that those nominated will have the personal responsibility for ensuring that the papers are handled with special care.

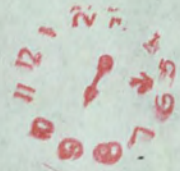
Copies of this go to those to whom you have sent copies of your letter to me.

P E LAZARUS



Cabinet  
b. Under  
Punch A2.

29 MAR 1983



*[Faint, illegible text, likely bleed-through from the reverse side of the page]*

F E R Butler Esq



Mr Butler

We spoke. I'll  
represent the  
P.A. Unit on  
MRC 44

CABINET OFFICE

fm 8/5

With the compliments of  
Sir Robert Armstrong GCB, CVO  
*Secretary of the Cabinet  
and Permanent Secretary to the  
Management and Personnel Office*

70 Whitehall, London SW1A 2AS

Telephone: 01-233 8319

CONFIDENTIAL



Cabinet 1. Mr. Scholar <sup>MCS 8/3</sup>  
2. Mr. Mount  
3. Mr. Vicker <sup>U. 8/3</sup>

CABINET OFFICE

To note

70 Whitehall, London SW1A 2AS Telephone 01-233 8319

From the Secretary of the Cabinet: Sir Robert Armstrong KCB, CVO

Ref. A083/0750

7 March 1983

Official Group on Railway Policy: MISC 94

The Prime Minister has approved the setting up of a new Official Group to consider railway policy following the Serpell Report. The Group, which will be known as the Official Group on Railway Policy (MISC 94), will be under the Department of Transport's chairmanship.

I imagine you will agree that John Palmer should be the Chairman; you may also wish to nominate a member of the Group and to provide one of the Secretaries.

The other Departments represented on the Group will be the Treasury, the Scottish Office, the Welsh Office, the Department of the Environment, the Central Policy Review Staff and the No 10 Policy Unit.

I should be grateful if the other recipients of this letter would let me have the names of their representatives, who should normally be at Under Secretary level, as soon as possible.

It is desirable that this work should be carried out by as small a circle of officials as possible. Those nominated will be expected to take personal responsibility for ensuring that the papers are handled with special care on a strict "need to know" basis within their Departments.

I am sending copies of this letter to Douglas Wass (Treasury), Kerr Fraser (Scottish Office), Trevor Hughes (Welsh Office), George Moseley (Environment), John Sparrow (CPRS) and Robin Butler (10 Downing Street).

**ROBERT ARMSTRONG**

P E Lazarus Esq CB

CONFIDENTIAL

- 1. Mr. Scholar
- 2. Mr. Mowbray
- 3. Mr. Vester

To read

18 APR 1985

12 1 2 3 4 5 6 7 8 9 10 11

ROBERT ARMSTRONG



Cabinet  
File AH

10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

The Prime Minister has seen and noted your minute of 18 February about the numbers of meetings of Cabinet and Cabinet Committees during 1982.

F.E.R.B

21 February 1983

AH



CONFIDENTIAL

Prime Minister

Discuss with Robert  
Armstrong at Friday's Business  
Meeting?

PRIME MINISTER

Yes not

FEB

25.1.

Cabinet Committee Structure for Economic Matters

You asked me to suggest composition and terms of reference for a new high-level Cabinet Economic Committee, to take the place of the Ministerial Committee on Economic Strategy (E). That at present has the following 17 members:

- Prime Minister (Chairman)
- Secretary of State for the Home Department
- Chancellor of the Exchequer
- Secretary of State for Foreign and Commonwealth Affairs
- Secretary of State for Education and Science
- Secretary of State for Northern Ireland
- Secretary of State for Defence
- Minister of Agriculture, Fisheries and Food
- Secretary of State for the Environment
- Secretary of State for Industry
- Secretary of State for Transport
- Chief Secretary, Treasury
- Lord Privy Seal
- Secretary of State for Energy
- Secretary of State for Employment
- Chancellor of the Duchy of Lancaster
- Secretary of State for Trade

2. If we restrict the membership of the new Committee to those senior members of the Cabinet who may have some specific contribution to make to economic policy and those Ministers with general or particularly crucial economic responsibilities, that might produce a Committee of 9 members as follows:

- Prime Minister (Chairman)
- Secretary of State for the Home Department
- Chancellor of the Exchequer
- Secretary of State for Foreign and Commonwealth Affairs
- Secretary of State for Northern Ireland
- Secretary of State for Industry
- Secretary of State for Energy
- Secretary of State for Employment
- Secretary of State for Trade

3. This would mean that, in addition to the Secretaries of State for Defence and the Environment, where the issue of membership arises as a consequence of the reshuffle, you would be dropping six members of E, ie the Secretary of State for Education and Science, the Minister of Agriculture, the Secretary of State for Transport, the



CONFIDENTIAL

Chief Secretary, Treasury, the Lord Privy Seal and the Chancellor of the Duchy.

4. At present the Lord President, the Chief Whip and Mr. Sparrow are not members of E, but are invariably invited to attend. We should have to decide whether to continue that practice for the new Committee.

5. If you decide in favour of a change as extensive as this, we shall need to consider how best to handle it vis a vis your colleagues. The change might appear more acceptable if it were to arise from a re-casting of the Cabinet Committee structure in the economic area which would have the following elements:

(i) There would be a new smaller committee under your chairmanship which would be confined to the major issues of economic policy (although in practice it would have to extend to any economic matters which were so contentious that they could only be resolved under your chairmanship); this might be called the Ministerial Committee on Economic Policy (EP) and would replace E.

(ii) The ordinary run of economic business would be dealt with in a larger committee which might be called the Ministerial Committee on Economic Affairs (EA); this would replace the present Sub-Committee of E (E(EA)) which deals with the less important economic matters.

6. The present composition of E(EA) is as follows:

Secretary of State for Industry (Chairman)  
Secretary of State for the Environment  
Secretary of State for Scotland  
Secretary of State for Wales  
Chief Secretary, Treasury  
Secretary of State for Energy  
Secretary of State for Employment  
Secretary of State for Trade

7. Because of the wider remit and increased responsibilities of EA as compared with E(EA) I think that it would be right to transfer the chairmanship to the Chancellor of the Exchequer from the Secretary of State for Industry. EA might have the following 13 members:



CONFIDENTIAL

Chancellor of the Exchequer (Chairman)  
Secretary of State for Northern Ireland  
Minister of Agriculture, Fisheries and Food  
Secretary of State for Scotland  
Secretary of State for Wales  
Secretary of State for Industry  
Secretary of State for Transport  
Chief Secretary, Treasury  
Lord Privy Seal  
Secretary of State for Energy  
Secretary of State for Employment  
Secretary of State for Trade  
Secretary of State for the Environment

8. Under these proposals certain Ministers who are at present members of E would not be members of either of the new committees. (The Secretary of State for Education and Science, the Secretary of State for Defence and the Chancellor of the Duchy).

9. The remaining Ministerial Economic Committees would be unchanged, ie the Ministerial Committee on Exports (EX) and the ~~existing~~ sub-Committees of E (E(DL), E(NI), E(PSP), E(PU) and E(TP)); the sub-Committees would become sub-Committees of EP, although we need not trouble to change their abbreviations.

10. In the light of your views on these proposals, I shall be ready to send out the necessary minutes to the Ministers concerned. If you were minded to explain what you have in mind to the Ministers primarily affected, notably the Chancellor of the Exchequer and the Secretary of State for Industry (because of his loss of the chairmanship of E(EA)), before the changes were generally promulgated, I would produce draft minutes for the purpose.

Robert Armstrong

24th January 1983



Prime Minister ① of SV



Perhaps the rates group is on the large side - with the risk of an attempted repetition of MISC 79 discussion? Two Treasury Ministers and the Scottish Secretary?

Ref. A083/0257

PRIME MINISTER

Handwritten mark resembling a stylized 'M' or 'W'.

Handling of Further Work on Local Government Finance and the Parliamentary Control of Expenditure (Reform) Bill

Discuss with

You told the Cabinet on 20 January that you would pursue further the question of local government finance with a small group of Ministers. I suggest that you might like to set up a new committee for this purpose. It would be a Sub-Committee either of E or (depending on your reaction to my minute of today's date about the structure of the economic committees) of the new EP Committee, and would be known as the Ministerial Sub-Committee on Local Government (E(LF)). The composition might be as follows:

Prime Minister

Should the group also be ready to co-opt one

Sir R Armstrong?

Home Secretary

- Chancellor of the Exchequer  
Secretary of State for Scotland

or two non-Ministerial experts - eg Mr Heiser?

MS 26/1

R. L. K.?  
Gangone →

- Chief Secretary, Treasury  
Chancellor of the Duchy of Lancaster  
Secretary of State for the Environment

2. You also indicated that, at a later stage, you might wish to bring some of the issues to a larger group. You will probably not wish to decide now how that might best be done. If you wish to be involved in that larger discussion yourself, we could invite additional Ministers to your Sub-Committee. If, however, you wanted the further work done without your being involved, we could use the existing MISC 79 under the Home Secretary's chairmanship. MISC 79 will in any event remain in existence to deal with any detailed matters requiring collective discussion which arise from the follow-up to the Cabinet's Conclusions on local government organisation.

3. You also told the Cabinet on 20 January that a small group would be set up under the Chancellor of the Exchequer's chairmanship to co-ordinate the Government's tactics in relation to the Parliamentary Control of Expenditure (Reform) Bill. I propose that a Ministerial Group on Parliamentary Control of Expenditure should be set up in the MISC series with the following composition:



Chancellor of the Exchequer (Chairman)  
Secretary of State for Industry  
Lord President of the Council  
Secretary of State for Transport  
Secretary of State for Social Services  
Lord Privy Seal  
Secretary of State for Energy  
Secretary of State for Trade  
Secretary of State for the Environment  
Chief Whip

4. If you agree with these proposals I will make the necessary arrangements forthwith.

A handwritten signature in black ink, consisting of the letters 'R' and 'A' in a stylized, cursive font.

ROBERT ARMSTRONG

25 January 1983



Local Gov  
Relations

CONFIDENTIAL

SECRET



Ref. A083/0593

PRIME MINISTER

At about this time of year I report progress to you on the numbers of meetings of Cabinet and Cabinet Committees during the previous year.

2. I have to report that the declining trend of previous years was reversed in 1982. The main reason for the reversal of the trend was the crisis in the South Atlantic. If Falklands-related meetings were excluded, the number of Ministerial meetings would once again show a decline, though a smaller decline than last year.

Changes in Numbers of Meetings, 1982 on 1981

	All Meetings %	Excluding Falklands-related Meetings %
Cabinet and other Ministerial Meetings	+ 29.2	- 4.1
Official Meetings	+ 14.6	+ 9.3
Total	+ 20.8	+ 3.5

*RA*

ROBERT ARMSTRONG

18th February 1983

*ms*



10 DOWNING STREET

~~Robin~~

Yes

BBB

2.2.

informed Lindsay  
on 3/2/83

Steve

Re your minute of 28 Jan  
to Sir Robert.

- His office has now responded that following discussions with the Chancellor only the Chief Secretary will attend E(LF).
- As for the new MISC group, the Chief Secretary would like to be added to the list of proposed members.
- May Lindsay proceed on this basis? Peter 2/2

CONFIDENTIAL



CABINET - 10

10 DOWNING STREET

*From the Principal Private Secretary*

Sir Robert Armstrong

Handling of Further Work on Local Government Finance and  
the Parliamentary Control of Expenditure (Reform) Bill

The Prime Minister discussed with you this morning your minute of 25 January A083/0257. She is content with the composition of the new Ministerial Sub-Committee on Local Government (E(LF)), subject to the point that she thinks it unnecessary for both the Chancellor of the Exchequer and the Chief Secretary to attend the Committee, and she asked you to discuss with the Chancellor which of the two Treasury Ministers should be the regular member of the Committee. The Prime Minister suggested that the Secretary of State for the Environment should be invited to bring a supporting expert if he wished. You pointed out that the Treasury Minister and the Secretary of State for Scotland might also wish to bring an official in support, and the Prime Minister was agreeable to this if necessary, provided that the numbers did not become too high.

The Prime Minister was also content with your proposals for the composition of the group under the Chancellor of the Exchequer's chairmanship to co-ordinate the Government's tactics in relation to the Parliamentary Control of Expenditure (Reform) Bill on the assumption that the Bill obtains a second reading in the House today.

E. E. R. BUTLER

28 January, 1983.

CONFIDENTIAL

84

CONFIDENTIAL



10 DOWNING STREET

*From the Principal Private Secretary*

Sir Robert Armstrong

Cabinet Committee Structure for Economic Matters

The Prime Minister discussed with you this morning your minute of 24 January A083/0247 about the Ministerial Committee on Economic Strategy.

After discussion, the Prime Minister decided to leave the composition of the Economic Strategy Committee as it is: this means that both the Secretary of State for Defence and the Secretary of State for the Environment would remain members. The Prime Minister noted that this would not preclude her from establishing a smaller group to discuss particular issues of economic strategy, if necessary, or from making a more radical change in the Committee structure after the Election, on the lines proposed in your minute.

E. E. R. BUTLER

28 January, 1983.

CONFIDENTIAL

CONFIDENTIAL



*Cabinet*  
*Die Alt*

10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

The Prime Minister spoke to you this morning about your minute of 14 January (A083/0126) on the membership of Cabinet Committees and Ministerial Groups as a consequence of the recent changes in Ministerial responsibilities.

The Prime Minister was inclined to think that neither Mr Heseltine nor Mr King should be a member of E Committee, which in her view has now become too big. She asked you to suggest a revised and smaller membership of E Committee.

The Prime Minister agreed that Mr Heseltine should be a member of E(PU). She also agreed that Mr King should be a member of the sub-committees and groups listed in paragraph four of your minute, apart from E.

On MISC 14, the Prime Minister agreed that Mr King should succeed Mr Heseltine as a member of this group.

*F.R.B.*

. 18 January 1983

*Alt*

CONFIDENTIAL



CONFIDENTIAL



all  
AM

10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

The Prime Minister was grateful for your minute of 14 January (A083/0126).

She would like to have a word with you about the issues raised in it, and particularly about the membership of E Committee and some of its sub-committees.

X) Perhaps we might look for an opportunity for you to have a word with the Prime Minister about this in the next day or two, since you are not due to have a business meeting with her this Friday.

F.R.B.

17 January 1983

CONFIDENTIAL

A7+

PM

MS

Ch

Joseph

Jenkin

Tebbit

Prior

Lockfield

Lawson

Take Janet off

Heseltine

King

*May we discuss  
we we will change  
of getting everyone  
on E.*

Prime Minister

Agree that :-

- i. Mr. Heseltine succeeds Mr. Nott on E(PU) and E?
- ii. Mr. King succeeds Mr. Heseltine on the Committee in para. 4?
- iii. Mr. King succeeds Mr. Heseltine on MISC 14, subject to the Chancellor's views?

Ref. A083/0126

PRIME MINISTER

*Will you talk to the Chancellor about MISC 14, or should Sir Robert?*

I have been considering what changes are necessary in the membership of Cabinet Committees and Ministerial Groups as a consequence of the recent changes in Ministerial responsibilities. Membership of most Committees is by virtue of Ministers' Departmental responsibilities, and the changes thus follow automatically. The only questions of substance concern the membership of a number of Cabinet Committees and Ministerial Groups relating to economic matters and arise from the appointments of Mr Heseltine as Secretary of State for Defence and Mr King as Secretary of State for the Environment. My advice on these is set out below.

*FERB  
14.11*

Secretary of State for Defence

2. Mr Nott was a member of the Ministerial Sub-Committee on Government Procurement Policy (E(PU)); in view of the importance of the procurement activities of the Ministry of Defence, it seems right that Mr Heseltine should be a member.

3. Mr Nott was also a member of the Ministerial Committee on Economic Strategy (E). I think that this was essentially a personal rather than a departmental membership. I imagine that you wish Mr Heseltine to continue as a member.

*Questionable if it were not that the membership of E is so wide already*

*No - the committee has got too large.*

Secretary of State for the Environment

4. I suggest that Mr King should succeed Mr Heseltine as a member of the following.

*E - why? Mr. H wants it first.*

E(PU)

Ministerial Sub-Committee on Disposal of Public Sector Assets (E) (DL))

Ministerial Sub-Committee on Economic Affairs (E(EA))

Ministerial Sub-Committee on Nationalised Industries (E(NI))

✓ Ministerial Sub-Committee on Public Service Pay (E(PSP))

✓ Ministerial Group on Rate Support Grant (MISC 21)

✓ Ministerial Group on Local Government Organisation and Finance (MISC 79)

MISC 14

5. There is also the question of membership of the Ministerial Steering Group on Government Strategy (MISC 14). Before the change in portfolios, this was as follows.

Chancellor of the Exchequer (Chairman)

Secretary of State for Education and Science

(Secretary of State for the Environment (ie Mr Heseltine))

Secretary of State for Industry

Secretary of State for Employment

The membership is deliberately small. Although the Group's main concern has been with 'supply side' questions, which involve the departmental responsibilities of its members, it is not restricted to such questions: it has, for example, considered policy on research and development, which impinges a good deal on the responsibilities of Ministry of Defence. Equally, it could be argued that other Departments have at least as strong an interest as the Department of the Environment in 'supply side' matters. To a large extent, then, membership is as much personal as departmental. But Mr Heseltine will be very fully occupied at the Ministry of Defence, and I suggest that Mr King should take his place on MISC 14.

6. I should be grateful for your instructions on whether:
- (a) Mr Heseltine is to remain a member of MISC 14; and
  - (b) Mr King should become a member.

Before reaching a final view, you may wish to have a word with the Chancellor of the Exchequer as Chairman of MISC 14; alternatively I could do so in the light of your preliminary view.

ROBERT ARMSTRONG

14th January 1983



**with compliments**

Sir Douglas Wass GCB  
Permanent Secretary

H M TREASURY



H M Treasury  
Parliament Street London SW1P 3AG

Switchboard 01-233 3000  
Direct Dialling 01-233 3620

Sir Douglas Wass GCB  
Permanent Secretary

*Civil Service*  
*425*  
*MCS to see*

Sir Robert Armstrong GCB CVO  
Cabinet Office  
Whitehall  
LONDON  
SW1

10 January 1982

*Dear Robert,*

CIVIL SERVICE 1983 PAY NEGOTIATIONS

Thank you for your letter of 5 January about the reactivation of MISC 66 and MISC 67. I confirm that we would want Peter Le Cheminant to chair MISC 67 and I welcome your suggestion that we should, as last time, provide one of the Secretaries to that Group. I would be glad to make Ian Rich, a Principal in our Pay Divisions, available for this task.

Our formal nomination for a Treasury member of the Group would be Brian Pearce, the Under Secretary in charge of the Pay Divisions, with Carolyn Sinclair, one of his Assistant Secretaries, as alternate.

I am copying this letter to the recipients of yours.

*Yours ever,*  
*Doug*

DOUGLAS WASS

Civil Service, Pay, Pt 13



10 JAN 1954

Robin Butler Esq



*With*

*the Compliments of*

*FRS | CA Whitmore*

*Permanent Under-Secretary of State*

MINISTRY OF DEFENCE  
SW1A 2HB



cc JV

W  
11/1

**CONFIDENTIAL**

MINISTRY OF DEFENCE

MAIN BUILDING WHITEHALL LONDON SW1A 2HB

2392

Telephone 01-218 ..... (Direct Dialling)

01-218 9000 (Switchboard)



PERMANENT UNDER-SECRETARY OF STATE

DJSA/83/17

R P Hatfield Esq  
Private Secretary to  
Sir Robert Armstrong GCB CVO  
Cabinet Office  
Whitehall

10 January 1983

*Dear Richard Hatfield*

CIVIL SERVICE 1983 PAY NEGOTIATIONS

With reference to Sir Robert Armstrong's letter of 5 January, Mr Whitmore has asked me to let you know that his nominee for MISC 67 is Richard Hastie-Smith (at this address, Tel No: 218 6833).

2. I am sending copies of this letter to the Private Secretaries to those who received Sir Robert's letter.

*Yours  
Daniel Applegate*

D J S APPLEGATE

Assistant Private Secretary

**CONFIDENTIAL**

NO. 1-31401-1993

112125  
K  
99765



SE JV

Wh  
n/1

INLAND REVENUE

THE BOARD ROOM, SOMERSET HOUSE, LONDON WC2R 1LB

TELEPHONE 01-438 7711

FROM THE CHAIRMAN, SIR LAWRENCE AIREY KCB

Sir Robert Armstrong GCB  
Cabinet Office  
70 Whitehall  
London SW1A 2AS

7 January 1983

CIVIL SERVICE 1983 PAY NEGOTIATIONS

You copied around your letter of 5 January to Douglas Wass on this subject (A083/0010).

Our representative on the reactivated MISC.67 will be John Gracey, our PEO.

Lawrence Airey

11 JAN 1983

Civil Service.

Pay & Pensions.





## CABINET OFFICE

With the compliments of  
Sir Robert Armstrong KCB, CVO  
*Secretary of the Cabinet*

F.E.R. ~~Butler~~, Esq

70 Whitehall, London SW1A 2AS  
Telephone: 01-233 8319



1. Mr. Vesper <sup>to H. C. and some</sup> - to see
2. Mr. Scholar ✓
3. File

## CABINET OFFICE

70 Whitehall, London SW1A 2AS Telephone 01-233 8319

From the Secretary of the Cabinet: Sir Robert Armstrong KCB CVO

Ref: A083/0010

5th January 1983

Civil Service 1983 Pay Negotiations

The Prime Minister has directed that the Ministerial and Official Groups on Civil Service Pay Negotiations (MISC 66 and 67 respectively), which were established last year, should be reactivated for the 1983 pay negotiations. The only change required is the formal substitution on MISC 66 of the Lord Privy Seal for the Chancellor of the Duchy of Lancaster in respect of Lady Young.

I should be grateful if you and other recipients of this letter would let me know who their representatives will be on MISC 67 this year. I am assuming that you will want Peter Le Cheminant to continue to chair the Group. It would also be helpful if the Treasury could nominate, as last year, one of the Secretaries to it.

I am sending copies of this letter to Lawrence Airey, Douglas Lovelock, Ken Stowe, Clive Whitmore, Michael Quinlan, John Cassels, John Sparrow and Robin Butler.

**ROBERT ARMSTRONG**

Sir Douglas Wass, GCB



CABINET OFFICE

With the compliments of  
Sir Robert Armstrong KCB, CVO  
*Secretary of the Cabinet*

F.E.R. ~~Butler~~, Esq

70 Whitehall, London SW1A 2AS  
Telephone: 01-233 8319



## CABINET OFFICE

70 Whitehall, London SW1A 2AS Telephone 01-233 8319

*From the Secretary of the Cabinet: Sir Robert Armstrong KCB CVO*

Ref: A083/0009

CHANCELLOR OF THE EXCHEQUERThe Civil Service 1983 Pay Negotiations

Last year two MISC Groups were established, one at Ministerial level and the other at official level, to formulate the Government's 1982 pay offer to the Civil Service and to oversee the pay negotiations. The Ministerial Group, MISC 66, which you chaired, consisted of the Secretaries of State for Defence, Social Services and Employment, the then Chancellor of the Duchy of Lancaster (Lady Young), the Minister of State, Treasury (Mr. Hayhoe) and Mr. Sparrow. The parallel Official Group, MISC 67, was chaired by Mr. Le Cheminant (Treasury) and consisted of representatives of those Departments whose Ministers were members of MISC 66 (including the Inland Revenue and Customs and Excise) and also the No.10 Policy Unit.

2. The Prime Minister has now directed that these two MISC Groups should be reactivated for the 1983 Civil Service pay negotiations. The only change in composition required is the formal substitution of Lord Privy Seal for Chancellor of the Duchy of Lancaster on MISC 66 in respect of Lady Young.

3. The Prime Minister may, of course, wish to take the chair of MISC 66 at some stage, as she did last year.

4. I am sending copies of this minute to the Secretaries of State for Defence, Social Services and Employment, the Lord Privy Seal, the Minister of State, Treasury (Mr. Hayhoe) and to Mr. Sparrow and Mr. Butler.

**ROBERT ARMSTRONG**5th January 1983



CONFIDENTIAL



FILE

Civil Service RW

10 DOWNING STREET

*From the Principal Private Secretary*

SIR ROBERT ARMSTRONG

CIVIL SERVICE 1983 PAY NEGOTIATIONS

Thank you for your minute of 21 December (ref. A082/0587).

The Prime Minister has seen your minute and agreed that there should be similar arrangements for the 1983 Civil Service Pay negotiations as for 1982 and in particular that two groups on the lines of MISC 66 and 67 should be re-activated as proposed in your minute. This would again be on the understanding that the Prime Minister may wish to take the chair of MISC 66 at some point in its deliberations.

E. E. R. BUTLER

29 December, 1982

Ref: A082/0587

CONFIDENTIAL

MR. BUPLER

Yes Mr

Prime Minister

1  
Agree, on the understanding  
that (as last year) you may wish  
to chair MISC 66 when matters  
come to a head?

FERB

Civil Service 1983 Pay Negotiations

24.12.

The Council of Civil Service Unions is likely formally to submit its 1983 pay claim for the non-industrial Civil Service early in January. We need to consider what machinery should be established at both Ministerial and official level to formulate the Government's offer and to oversee the pay negotiations.

2. Last year, the Ministerial Group on Civil Service Pay Negotiations (MISC 66) was established with the following composition:-

Chancellor of the Exchequer (Chairman)  
Secretary of State for Defence  
Secretary of State for Social Services  
Chancellor of the Duchy of Lancaster (Lady Young)  
Secretary of State for Employment  
Minister of State, Treasury (Mr. Hayhoe)  
Mr. J. Sparrow

The Prime Minister took the chair of this Group on at least one occasion.

3. A parallel group was established at official level (MISC 67) under the chairmanship of Mr. Le Cheminant. It consisted of representatives of those Departments whose Ministers were members of MISC 66 (including the Inland Revenue and Customs and Excise) and also the No.10 Policy Unit.

4. I think there would be advantage in having similar arrangements for the 1983 pay negotiations. I therefore recommend that the above two Groups should be reactivated for the 1983 negotiations, subject to the formal substitution of Lord Privy Seal for Chancellor of the Duchy of Lancaster in respect of Lady Young.

5. I should be grateful to know that the Prime Minister would be content with this.

RA

Robert Armstrong

21st December 1982

CONFIDENTIAL

Cabinet

CONFIDENTIAL



DEPARTMENT OF TRANSPORT  
2 MARSHAM STREET LONDON SW1P 3EB

01-212 4581

P E LAZARUS CB  
PERMANENT UNDER SECRETARY OF STATE

Your Ref: A082/0251

Sir Robert Armstrong KCB CVO  
Cabinet Office  
70 Whitehall  
LONDON  
SW1A 2AS

26 November 1982

OFFICIAL GROUP ON PENSIONS LEGISLATION (MISC 90)

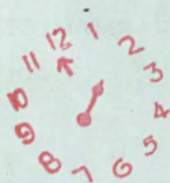
*will request if required.*

Thank you for sending me a copy of your letter of 24 November to Douglas Wass about the new Official Group on Pensions Legislation (MISC 90). I should like to nominate Mr A P Brown (Room S15/12, 2 Marsham Street; Telephone - 212-7319) as the official in this Department to receive copies of the Group's papers, and to attend meetings if necessary.

I am copying this letter to the recipients of yours.

P E LAZARUS

30 NOV 1982



PART 1 ends:-

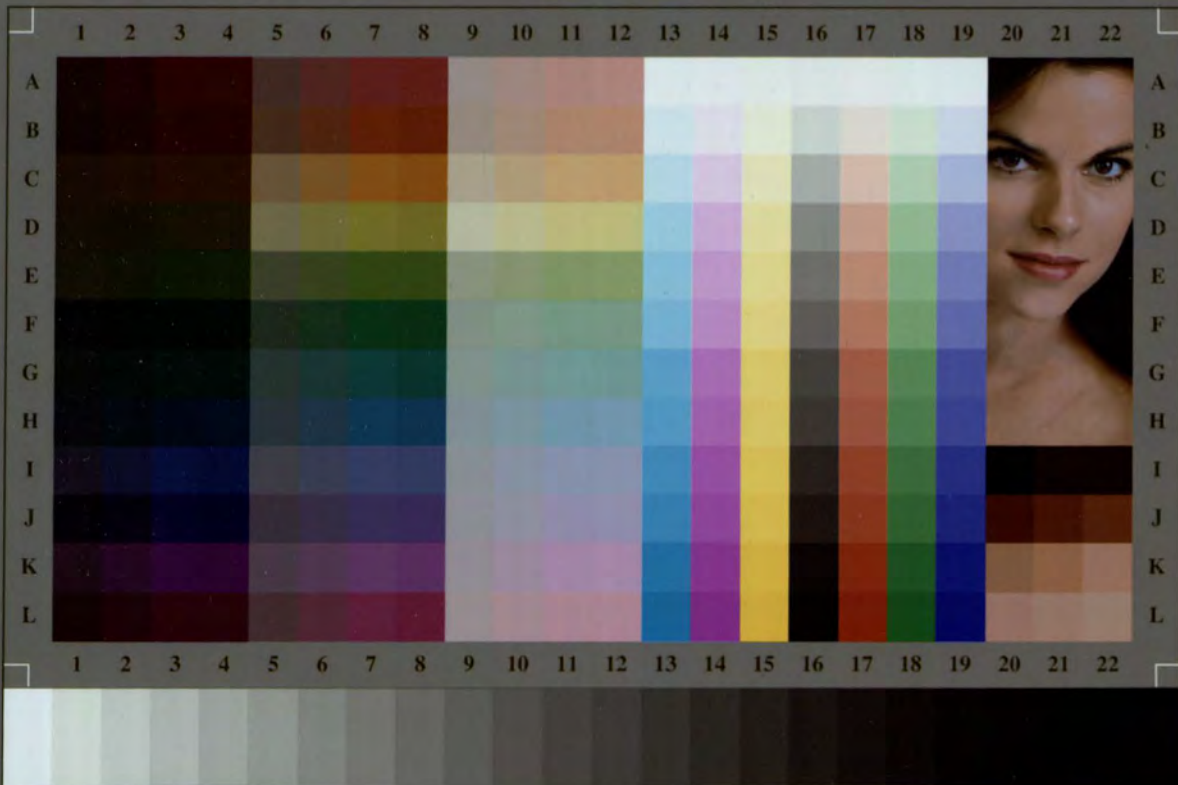
MCS to RTA 30.9.82

PART 2 begins:-

HPO(WB)(I)(82) 2 6.10.82.

KODAK Q-60 Color Input Target

C M Y



IT8.7/2-1993  
2007:03

<FTP://FTP.KODAK.COM/GASTDS/Q60DATA>

Q-60R2 Target for  
KODAK  
Professional Papers

