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PREM 19/3495

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SECRET

New file cover

Confidential Filing

Prime Minister's Weekly meetings with his
Labour colleagues.

PRIME MINISTER

July 1982.

Referred to	Date	Referred to	Date	Referred to	Date	Referred to	Date
7.12.80							
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10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

17 October 1991

Handwritten: Frau Lavinia,

WEEK AHEAD (WAM) AND PARLIAMENTARY
BUSINESS MANAGERS (PBM) MEETINGS:
NOV-DEC 1991

I have pencilled in to the Prime Minister's diary the following times for the above meetings. As you know only too well, they are liable to change!

Monday 4 November

WAM	0945-1030
PBM	1030-1100

Monday 11 November

WAM	0945-1030
PBM	1030-1100

Week of 18 November

No meetings

Monday 25 November

WAM	0945-1030
PBM	1030-1100

Monday 2 December

WAM	0945-1030
PBM	1030-1100

Wednesday 11 December

WAM	1000-1045
PBM	1045-1115

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Monday 18 December

WAM 0945-1030
PBM 1030-1100

I am copying this letter to Hilary Paxman (Lord President's Office), Shirley Oxenbury (Party Chairman's Office), Shana Hole (Chief Whip's Office) and Sue Parker (Lord Hesketh's Office).

Yours sincerely,

Sandra

SANDRA PHILLIPS

Miss Laura Hester,
Office of the Lord Privy Seal



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

9 September 1991

FILE

cc Sarah Hogg
GB
Judith Chaplin
Gus O'Donnell
Andrew Turnbull

Dear Robina,

WEEK AHEAD AND PARLIAMENTARY BUSINESS MANAGERS'
MEETINGS IN SEPTEMBER-OCTOBER

I am assuming that Parliamentary Business Managers will not require a meeting before the House resumes in October, though the Prime Minister will be away until 23 October. At the moment, therefore, I have pencilled in the following times for the above meetings:

Monday 16 September	1000-1045	Week Ahead Meeting
Monday 23 September	0945-1030	" " "
Monday 30 September	0945-1030	" " "
Monday 28 October	0945-1030 1030-1100	" " " Parliamentary Business Managers
Monday 4 November	0945-1030 1030-1100	Week Ahead Meeting Parliamentary Business Managers

I am sending copies of this letter to Shirley Oxenbury in the Chairman's Office, Laura Hester in the Lord Privy Seal's Office, Hilary Paxman in the Lord President's Office and Sue Parker in Lord Hesketh's Office.

Yours sincerely,
Sandra

SANDRA PHILLIPS

Miss Robina Finlay
Chief Whip's Office



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

27 June 1991

SR
CCGB DS/LPO
JC WCO
SH CCO
GO
AT

cc: SUE Parker
(Lord Hesketh's friend)
S 8/7

Dear Laura,

**WEEK AHEAD AND PARLIAMENTARY BUSINESS MANAGERS
MEETINGS: JULY**

As the diary stands at the moment, the above meetings in July will take place as follows:

Monday 1 July

0945 Week Ahead Meeting
1030-1100 Parliamentary Business Managers

Monday 8 July

1215 Week Ahead Meeting
1240-1300 Parliamentary Business Managers

Week of Monday 15 July

0945 Week Ahead Meeting
1015-1030 Parliamentary Business Managers

Monday 22 July

0945 Week Ahead Meeting
1030-1100 Parliamentary Business Managers

Please let me know if you see any problem with these timings. I understand that there will be no meetings during August and September. I shall be in touch later about dates in October.

I am copying this letter to Hilary Paxman (Lord President's Office), Shirley Oxenbury (Chairman's Office) and Robina Finlay (Chief Whip's Office).

*Yours sincerely,
Sandra*

SANDRA PHILLIPS

Miss Laura Hester,
Lord Privy Seal's Office

✓

PRIME MINISTER

MEETING WITH BUSINESS MANAGERS

The following subjects are likely to be raised:

(i) This week's business where the main interest will be Wednesday's European debate. You will need to discuss how to make this effective and how to stop it careering out of control. You may like to take views on the wisdom of your attending. Stephen and I fear it would serve only to heighten the drama. The big players would ham up their performances and the Opposition would play up your reactions. It may be better to treat it for what it is, a debate on the adjournment.

*Parliamentary
Committee?*

(ii) Export credits

The business managers have undertaken to use their best endeavours to get the Bill through in the overspill and Mr. Lilley has agreed to adopt the timing of the privatisation to that. You could ask how the Lord Privy Seal proposes to handle the difficult passage through the Lords.

✓

(iii) Sitting hours

The Lord President can bring you up to date on this initiative which he proposes to announce on Thursday.

✓

(iv) Business for week beginning 1 July

The Lord President will be able to set out his proposals. I understand he does not envisage major problems.

✓

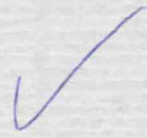
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ANDREW TURNBULL

24 June 1991

C:\PPS\BUSINESS (ECL)

PRIME MINISTER



MEETING WITH BUSINESS MANAGERS

i. Business for the current week (Flag A)

No significant problems are expected. Tuesday's debate on 'The Priorities of the Water Industry' could be the start of a more generalised campaign by the Opposition on the pricing policies of the ex-nationalised industries. The Government needs to get a dossier of good news together. In the electricity field, the losers are the large-scale users such as ICI; almost everyone else does rather well. BT has a generally good story to tell.

ii. Business for next week

There is a Liberal debate on EMU on Monday and a debate in Government time on the EC White paper. The Whips Office are putting together drafts for the different motions for this - adjournment, take note and substantive - together with the possible Opposition amendments. They will then make an assessment of the political risks of each. This needs to be settled by Thursday.

iii. Export and Investment Guarantees Bill

Barry's note (Flag B) summarises the issue. Howell Harris Hughes (Flag C) dealt with two key arguments.

- Would the privatisation be put at risk by delay beyond the Recess? He concluded that it would, as the reinsurance capacity which has been lined up could be lost;
- Does it matter that the bidders for the short-term insurance business are from overseas? He concluded that it did not, as both would have an incentive to

make a go of the business and neither would obtain key commercial information.

Mr Lilley (Flag D) and Mr Lamont (Flag E) both argue for giving this Bill priority in the Lords. You will want to hear the Lord Privy Seal's side of the case.

iv. Mr MacGregor's Overseas Visit (Flag F)

Mr MacGregor wishes to visit Australia and New Zealand in the Recess but, before writing the usual letter to seek permission, wishes to sound you out. I think he wants to assure you that if there were a dissolution he would cancel immediately.

AT

ANDREW TURNBULL

17 June 1991

c:\pps\business.eam

Business of the House

3.31 pm

Dr. John Cunningham (Copeland): Will the Leader of the House tell us the business for next week?

The Lord President of the Council and Leader of the House of Commons (Mr. John MacGregor): The business for next week will be as follows:

MONDAY 17 JUNE—Committee and remaining stages of the **Armed Forces Bill**.

Motion on the Army, Air Force and Naval Discipline Acts (Continuation) Order.

TUESDAY 18 JUNE—Opposition Day (14th allotted day). There will be a debate on an Opposition motion entitled "**The Priorities of the Water Industry**".

Motion on the Education (**School Teachers' Pay and Conditions**) Order.

The Chairman of Ways and Means has named opposed private business for consideration at seven o'clock.

WEDNESDAY 19 JUNE—Conclusion of remaining stages of the **Planning and Compensation Bill** [Lords].

THURSDAY 20 JUNE—Consideration of any Lords amendments which may be received to the Northern Ireland (Emergency Provisions) Bill.

Motion on the Northern Ireland Act 1974 (Interim Period Extension) Order.

FRIDAY 21 JUNE—Private Members' motions.

MONDAY 24 JUNE—Opposition Day (15th allotted day). There will be a debate on an Opposition motion in the name of the Liberal Democrats described as "**The damaging consequences caused to British interests as a result of Government policy in relation to European monetary union and a single currency**".

Consideration of Lords amendments to the Natural Heritage (Scotland) Bill [Lords].

The Chairman of Ways and Means is expected to name opposed private business for consideration at seven o'clock.

Dr. Cunningham: The Leader of the House made some delphic comments in the debate on the timetable motion on Monday about the Government's decision on the summer recess. Is it possible for the Leader of the House to be more specific about when the House might rise for the summer? I am sure that it would be a great comfort to his right hon. Friend the Prime Minister if that happened sooner rather than later, as well as being a great convenience to many hon. Members, especially those from Scotland where the school holidays come earlier than in England and Wales.

Today again we have, regrettably, seen a record-breaking rise in unemployment, the worst May rise in unemployment since records have been kept. May we have an assurance that soon, preferably before the summer recess, we shall have a debate in Government time on the Government's disastrous unemployment record.

May we be assured by the Leader of the House—if not by the Prime Minister, who, not surprisingly, ducked the question since he used the memorable phrase, "If it isn't hurting, it isn't working."—that the Government dissociate themselves from the remark of the Chancellor of the Exchequer that this is a price well worth paying? For

people losing their jobs, is not the only price when the Government lose their jobs and a of office?

Last week, the Leader of the House p early debate on developments in t Community and he assured us that that w before the imminent European Commu Luxembourg. It is a disappointment that t not take place next week. May we have a g that we will have a debate on those impo week after next? May we have an assuranc not have to wait for the Prime Minister diplomatic relations with the Bruges grou that is going to take a very long time? A assured that when that debate takes place t State for Foreign and Commonwealth Af from the Government Front Bench and able to debate a motion that covers development in European Community aff

Mr. MacGregor: On the first question, be more specific because I appreciate that on both sides of the House and from all par Kingdom would find it helpful to have an of when the House will rise for the However, I am afraid that it is not po specific date at the moment. We have a he of work to do—we are undertaking programme indeed—and the date of dependent upon our progress. I try to l possible, and I will say that I hope the necessary to sit beyond the week ending cannot give any undertaking that that wi

On the hon. Gentleman's request f unemployment, he will know that that ma in the debate later today and that there are on which it can be raised. He will also kn been an increase in employment since unemployment is 21 per cent. lower than of the last general election. If he is conce of unemployment and the unemployed, I consider dissociating himself from I especially that of a national minimum wa undoubtedly greatly increase unemp MEMBERS: "Why?"] I shall be happy to ex the opportunity to do so in a debate and something that we shall continue to do, Friend the Secretary of State for Emplo this week during Employment questions

I entirely understand the hon. Memb argument about a debate on Europe, and I hope that the Secretary of State for Fc be able to open that debate, on the basis—a wide-ranging debate on developmen Community. That is part of the point at because I am anxious that my right hon. able to open the debate. I can confi intention to have the debate in the week is at all possible. I said that we would wis the European Council meeting. We are debate because it would help to expose t among the Opposition.

Several Hon. Members rose—

Mr. Speaker: Order. As the House Opposition Day and there is to be

Oral Answers to C
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Prime Minister

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Statement—[Mr.

Cumbria (Special S
Statement—[Mr.

Opposition Day (1.

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Written Answers to

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PRIME MINISTER

WEEK AHEAD MEETING

Current Issues

The Chief Whip will be able to report on the issues which emerged at his meeting at 0815. I expect he will want to raise the following:

i. Lloyds. The Chief Whip is concerned that this will be presented as a bail-out for the rich while the poor go to the wall. Superficially the problem may be eased by the fact that the Labour front bench are supporting this relief, but they support relief for everything. My understanding is that this is an extension to Lloyds of a concession which was offered to all other businesses. As such, it should be saleable if presented in the correct way. The Treasury have been asked for briefing.

ii. Foundation for Arts and Sport.

This could also be presented as a sweetheart deal. When the Treasury finally make their presentation on this (I will be writing to them to find out when) it will be important not to give the impression that the Pools companies have been given protection from a national lottery. You should be aware that Mr Renton has written again on this subject and has been supported by Mr Patten.

You wanted to discuss Peter Gummer with Mr Patten. While he could play a role as a part-time adviser, I doubt whether, as the Chairman of a quoted company, he can be expected personally to take on an executive role.

Hector Laing wrote to you about the Party's finances. Both Mr Patten and Mr Cope, who will be attending the meeting, have reservations about Hector's account. You might like to draw Mr Patten's attention to the Chancellor's list of past engagements with industrialists.

ANDREW TURNBULL

17 June 1991



10 DOWNING STREET
LONDON SW1A 2AA

From the Principal Private Secretary

Prime Minutes

Business Managers Meeting

You saw the main Papers were to be read
The additional Papers are:

- (i) Note from Lord President on forthcoming policy decisions
- (ii) Note from Lord Privy Seal on his reflections on House of Lords
- (iii) Note on privatisation of ECAD. It confirms Mr Lillie's fears that delay in securing ECAD Bill before recess could do real damage (it's surprise about sale to a foreign bidder). You will want to discuss with Business Managers to see if ECAD can be secured at expense of something else.

JT
3/6

PRIME MINISTER

MEETING WITH BUSINESS MANAGERS

Lord Hesketh has been invited to attend this and subsequent meetings.

I Business for next week (Flag A)

✓ The main item of business will be the Second Reading of the Local Government Finance Bill on Monday. The subject of the Opposition Day on Wednesday is not yet known. The debate in Government time on Friday will be led by Mr. Maude, and will be on Nationalisation, De-nationalisation, and Re-nationalisation.

C. P. J.

II Legislative programme for the remainder of this session

Just before the Recess the Government announced its intention to add two more Bills, Local Government Finance and Dangerous Dogs. The consequence of this is that the House will certainly need to sit in the week beginning 22 July, and the Business Managers have not ruled out sitting in the following week either, though this would be very unpopular. It is also possible that one Government Bill, most likely the ECGD Bill, will be squeezed out.

Mr. Lilley has been told that it will be given its Second Reading in the Lords, but that further stages will be delayed, possibly beyond the Recess. Mr. Lilley fears, but has not been formally told, that it may fall out altogether.

Mr. Lilley and the Chancellor (Flags B and C) have expressed concern at losing the ECGD Bill. The Chancellor thinks it would be better to lose the British Technology Group Bill, or the Armed Forces Bill. You will want to consult the Business Managers on this.

Can we lose these?

X The House of Lords were particularly dismayed at the increase in their workload, though I understand the Lord Privy Seal believes that if there is no Autumn election (which could cause a number of Bills to fall) the House of Lords will indeed get through the programme, though with some grumblings. You could ask him and

Lord Hesketh for their assesement. X

You could ask for the Business Managers' views on the Dangerous Dogs Bill. The Labour Party supported the outlawing of the most dangerous breeds, and the implication that they will be destroyed. Elsewhere, however, there is some back-tracking on this. There will also be pressure for dog registration. You could ask the Business Managers for their political perceptions of this Bill. I

? *Facilitation. Registering of dang. breeds with police?*

III Legislative programme for next session (Flag D)

When Cabinet discussed the legislative programme in February it was recognised that the decisions would be provisional and would be reviewed in May. The Lord President's minute reports the outcome of FLG's discussions with Ministers. Annex B lists the deletions and additions. The effect of the changes is to add some stronger political material bringing the fifth session programme closer to what would be required for a first session programme in a new Parliament. ✓

X You should ask the Lord President from where the objections are likely to come. The Foreign Secretary may continue to press for the Hong Kong Appeals Bill, the Secretary of State for Transport for a Merchant Shipping Bill, and the Secretary of State for Trade and Industry for Bills on insider dealing and trade marks. Mrs. Shephard may not press further for a Bill on Friendly Societies. ✓

You need to secure Cabinet agreement to this programme. The most effective way to get the losers to accept their fate is to bring the matter to Cabinet. This could be done on either Thursday, 6 June or Thursday, 13 June.

IV Working practices of the House of Commons (Flag E)

The Lord President suggests the establishment of an all-Party Committee to study the procedures and practices of the House of Commons, with particular reference to sitting hours. His aim is two-fold:

- to take control of an issue which others are already studying;
- to push the issue beyond the next Election.

Two different proposals have been made. The Labour Party recommend starting at 1130, notwithstanding that they have a preponderance of Scottish and Northern MPs who are least inconvenienced by the present arrangements. Sir Peter Emery may ask the Procedures Committee to look at his proposals for a 2 p.m. start, with the main vote at 8.30 p.m.

The proposal for morning sittings would have significant disadvantages for you. Prime Minister's Questions is very much about the issues of the moment. It would be very difficult to gather material on the stories in the morning's press, and brief you on them for an appearance at 1215. This would clash with Cabinet on Thursdays.

There are advantages in the 8.30 p.m. finish. This would allow wind-up speeches and votes to be covered on the 9 and 10 o'clock news bulletins.

The Chief Whip sees the choice of Chairman as crucial. If you want only limited changes, you should go for Michael Jopling; if you want some reforms, Norman Fowler.

*Point is NF wd. be seen as propounding discussion.
N.J.*

Content:

- for a committee of this kind to be established?
- with these terms of reference?
- with the membership proposed?
- with Jopling or Fowler as Chairman?

Yes
Yes
Yes
Jopling
(Fowler on latter?)

AT

AT

31 May 1991

jd c:\wpdocs\pps\business



FILE JD

10 DOWNING STREET
LONDON SW1A 2AA

cc AT
GB
JC
SH
GO

From the Private Secretary

22 May 1991

Dear Laura,

WEEK AHEAD AND PARLIAMENTARY BUSINESS MANAGERS' MEETINGS

Following my telephone call today, I confirm the following times for Week Ahead and Parliamentary Business Managers Meetings during June:

Tuesday 4 June

- 0945 Week Ahead Meeting
(Deputy Chairman to attend in Chairman's absence)
- 1030 Parliamentary Business Managers

Monday 10 June

- 0945 Week Ahead Meeting
(Deputy Chairman to attend in Chairman's absence)
- 1030 Parliamentary Business Managers

Tuesday 18 June

- 1100 Week Ahead Meeting
- 1145 Parliamentary Business Managers

*Tuesday 25 June

- 0945 Week Ahead Meeting
- 1030 Parliamentary Business Managers

* I did not raise the meetings on 25 June with you when we spoke, and should be grateful if you could let me know if there is any problem for you with that timing.

I am copying this letter to Hilary Paxman (Lord President's Office), Shirley Oxenbury (Chairman's Office), and Robina Finlay (Chief Whip's Office).

*Yours sincerely,
Sandra*

SANDRA PHILLIPS

Miss Laura Hester,
Lord Privy Seal's Office.

dk



AT

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

24 April 1991

WEEK AHEAD AND PARLIAMENTARY BUSINESS MANAGERS MEETING

As agreed, I shall try, as far as possible, to arrange these consecutively in future, on Mondays at 0945 (Week Ahead) and 1030 (Parliamentary Business Managers).

The meetings will not of course take place on the Early May Bank Holiday on 6 May. That week they will be held on Tuesday 7 May at 0945 and 1030 respectively.

I am copying this letter to Hilary Paxmas (Lord President's Office), Shirley Oxenbury (Chairman's Office) and Robina Finlay (Chief Whip's Office).

(SANDRA PHILLIPS)

Miss Laura Hester,
Lord Privy Seal's Office.

FILE

PRIME MINISTER

MEETING WITH PARLIAMENTARY BUSINESS MANAGERS

Business for the coming week

The business is as follows:

- Monday 25 March Conclusion of the debate on the Budget Statement
Money resolutions relating to the Community Charges (General Reduction) Bill
Third reading of the War Crimes Bill
- Tuesday 26 March Timetable motion followed by proceedings on the Community Charges (General Reduction) Bill
Business is scheduled to go on until 0230 in the morning.
- Wednesday 27 March No Confidence motion until 2200
Motion related to the British Nationality (Fees) (Amendment) Regulations
- Thursday 28 March Debates on the Motion for the Adjournment

You will need to decide:

- (i) who winds up in the No Confidence debate. Both Mr. MacGregor and Mr. Heseltine are willing to do it. If you think Mr. Heseltine would bring the proceedings to a more rousing conclusion, the best course would be to let this be known before Mr. MacGregor arrives at the meeting;
- (ii) how to accommodate statements on teachers' pay and developments in Northern Ireland, though the latter is not yet certain. You can only, in good faith, accommodate one of these on Wednesday. Which should it be?

Political honours

A separate note is set out in the folder.

ANDREW TURNBULL

22 March 1001

c:\pps\pbm (kk)



10 DOWNING STREET
LONDON SW1A 2AA

FILE
cc Sarah Hogg (PU)
Graham Bright (PO)
AT
Judith Chopin (PO)
GO.

From the Private Secretary

8 March 1991

Dear Shirley,

WEEK AHEAD AND
PARLIAMENTARY BUSINESS MANAGERS MEETINGS

As you are already aware, the Prime Minister is out of London on Monday 11 March, and the Week Ahead Meetings will be held on Tuesday 12 March at 1030 am followed by the Parliamentary Business Managers Meeting at 1100 am (the Honours meeting at 1130-1.00 pm).

Now that, happily, the Gulf conflict is over, and there is no further need for a daily Gulf Cabinet meeting, we can, from Monday 18 March, revert to the standard times for these meetings, i.e. every Monday when Parliament is in session at:

Week Ahead Meeting	-	0945-1030
Parliamentary Business Managers	-	1215-1245

I am copying this letter to Robina Finley (Chief Whip's Office), Laura Hester (Lord Privy Seal's Office), and Hilary Paxman (Lord President's Office).

(In the interim Tuesday 12 March timings have changed: Week Ahead - 1130-1200
Parl. Business Managers + Honours - 1200-1300.)
Yours ayt
Sandra
(SANDRA PHILLIPS)

Miss Shirley Oxenbury, O.B.E.



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

1 February 1991

In confirmation of my telephone call this morning, the Prime Minister's absence from London on Monday 11 February and Monday 11 March necessitates moving the Parliamentary Business Managers meetings to:

Tuesday 12 February at 1645-1715 in the Prime Minister's room at the House of Commons;

Tuesday 12 March at 1145-1215 in No 10.

I am copying this letter to Laura Hester (Lord Privy Seal's Office), Robina Finlay (Chief Whip's Office) and Shirley Oxenbury (Conservative Central Office).

SANDRA PHILLIPS

Mrs Hilary Paxman
Lord President's Office

FLU
CAN

cc JC
GD
SH
AT



10 DOWNING STREET

Prime Minister

The Business Manager

(Lord Pres, Lord Privy Seal)

with you meeting at 9.30
to discuss Parliamentary issues.

AT

Business of the House

4.34 pm

Lord President of the Council and Leader of the House of Commons (Mr. John MacGregor): With permission, Mr. Speaker, I should like to make a statement about the business for next week.

MONDAY 21 JANUARY—Debate on the Gulf.

Motions relating to the membership of the Health and Social Security Committees.

TUESDAY 22 JANUARY—Second Reading of the Export and Investment Guarantees Bill.

Motions relating to the establishment of European Standing Committees.

WEDNESDAY 23 JANUARY—Remaining stages of the Community Charges (Substitute Setting) Bill.

Motions on the Scottish housing support grant Orders. Details will be given in the *Official Report*.

THURSDAY 24 JANUARY—Debate on economic and monetary union on a motion for the Adjournment of the House.

FRIDAY 25 JANUARY—Private Members' Bills.

MONDAY 28 JANUARY—Second Reading of the Ports Bill.

The House will also wish to be aware that, in view of the business we have before us the Government do not propose to move the Census (Confidentiality) Bill [*Lords*] today. I shall announce the revised arrangements for the debate on another occasion. I am authorised to say that the Chairman of Ways and Means proposes to defer consideration of the opposed private business put down for 7 o'clock today.

[*Debate on Wednesday 23 January:*

Housing Support Grant (Scotland) Order

Housing Support Grant (Scotland) Variation Order

Housing Revenue Account General Fund

Contribution Limits (Scotland) Order

Opposition Prayer (EDM 290).]

Dr. John Cunningham (Copeland): I believe that everyone in the House will welcome the Government's decision to hold another debate on Monday on the serious position in the Gulf. Is the Leader of the House able to give us any more information yet about the nature of that debate? Will he give us an assurance that the Government have not ruled out the possibility of another statement in the House tomorrow so that we can all continue to be properly informed about developments in the Gulf?

Given the explicit threats from Iraq, repeated on more than one occasion, that this war will be waged "elsewhere", is there not an urgent need to review the security arrangements in the precincts of the Palace of Westminster and the House? Can the Leader of the House confirm that there has been an urgent look at security arrangements and that there will soon be proposals to heighten the level of security, not just for Members but for everyone who works in the Palace and all those who visit us daily?

Will the Leader of the House confirm that the revenue support grant orders, which will form part of the several statements to follow, will soon be debated fully by the House so that although we have statements now, we will have proper time to debate the orders when they are finally made?

Mr. MacGregor: I am grateful to the hon. Member for the way in which he has approached these matters and his welcome for Monday's debate. The motion for the debate and the speakers are under consideration. I hope that the motion will be tabled on the order paper tomorrow.

As to his question about another statement tomorrow, and statements generally—I simply do not know what the position will be tomorrow. In general terms, I hope that it is clear from the decision we took about Monday's debate that we are not only keeping the House fully informed about developments in the Gulf, but are also giving opportunities for full debates. Clearly, I can therefore give the hon. Gentleman the general assurance that he seeks.

I can confirm that there has been an urgent review of security. I know from discussions that I have had with Members from both sides of the House that they are concerned about security. A number of steps are being taken to tighten security arrangements in the present circumstances, and the position will be continuously under review. One such step will be the wearing of passes for everyone within the precincts of the House—that will include Members, except when they are in the Chamber. Similar consultations are under way with regard to the other place.

Orders regarding matters to be raised shortly in further statements will be laid in the normal way. I can confirm that there will be a debate on those orders and I hope that that debate will take place in the reasonably near future.

Several Hon. Members rose—

Mr. Speaker: Order. In view of the many questions put to the Prime Minister during the earlier statement I appeal to hon. Members to confine their questions to the Leader of the House to the business next week and not to raise wider issues.

Mr. Roger King (Birmingham, Northfield): My right hon. Friend will know of the wide interest in the House in receiving as much information as possible about the events in the Gulf, next week and beyond. He will be aware of the limited opportunities that Members have to receive information on television. The existing television rooms may be wholly inadequate to accommodate all hon. Members who want to be kept abreast of the news. Has my right hon. Friend any information about additional television facilities to cater for colleagues who want to watch what is going on?

Mr. MacGregor: I know that there has been interest in this matter, and my hon. Friend has already raised it with me. Today and tomorrow Committee Room 13 will be available as an additional television viewing room for Members, and next week this additional facility will be provided in Conference Room J on the lower ground floor secretaries' area.

Mr. James Wallace (Orkney and Shetland): May I thank the Leader of the House for saying that there will be regular reports and statements and a debate next week on the Gulf?

As regards the other vital foreign affairs issue, the Baltic states, will the Foreign and Commonwealth Secretary be prepared to make statements on that important issue, not least because, answering a private notice Question yesterday, he said that one of the reasons for not referring the matter to the Security Council at this stage was that

PRIME MINISTER

The main issues are:

- (i) the capital punishment debate - you have already seen the Lord President's minute; *and Rep. Tenn.*
- Good*
(ii) the timing of the RSG Orders. The Opposition missed a trick by not protesting about the delay;
- ✓*
(iii) the business that replaced the debate on the RSG Order. The second reading of the ECGD Bill was advanced to fill the gap.

You might ask if there are any Select Committee problems eg Trade and Industry with exports to Iraq or BAe?

AT

ANDREW TURNBULL
14 DECEMBER 1990

c:\wpdocs\pps\Parly.MRM

PRIME MINISTER

OK - let's try it
(this 'working' lunches are usually
a waste of time (and esp. a' d'eur)
+ I don't much like them.
But let's see,
f.s.g.

MEETINGS WITH BUSINESS AND PARTY MANAGERS

Mrs. Thatcher used to hold two Monday morning meetings to look at Government and Parliamentary business for the week ahead.

(i) The Week Ahead

This was held at ten o'clock and attended by the Chairman, Brendan Bruce, Andrew Lansley and Christine Wall from Central Office, the Secretary of State for Energy in his role as coordinator of publicity, the Press Secretary, Private Secretaries from No. 10 and the head of the Policy Unit. It considered a note prepared by the Press Office listing engagements, events, economic statistics etc for the week ahead. The purpose was partly to identify trouble spots and partly to focus the Members brief produced by Central Office.

in folder -

(ii) Business Managers

Held at 1245 and continuing until lunch was served at about 1310 when selected colleagues joined in. Attended by Lord President, Lord Privy Seal, Chief Whip, Party Chairman. The only papers were Thursday's business statement and the Whipping note. It looked at forthcoming Parliamentary problems such as scheduling of debates, choice of speakers, handling of Bills, Select Committees, etc.

At starting
when?

The Chief Whip has set in hand a new meeting to be held at No. 12 at nine o'clock each Monday. This will be attended by Mr. Wakeham, the Party Chairman and Gus O'Donnell and will seek to coordinate Government and Party publicity.

I suggest that the Chief Whip's meeting should remain but the other two could be merged into a single meeting starting at 1215. Those attending could be the Chairman of the Party, Lord Privy Seal, Lord President, Chief Whip, Mr. Wakeham, Press Secretary, Head of Policy Unit and myself. The meeting could then cover presentation and handling problems for both Parliamentary and Government work. It could continue until lunch at which point Gus, Sarah and I would withdraw and make room for a selection of colleagues.

What do you think?



ANDREW TURNBULL

7 December 1990

c:\pps\meetings (kk)

FILE KK



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

29 October 1990

BILATERALS WITH THE LORD PRESIDENT

I have written the following bilaterals into the Prime Minister's diary:

- Monday 5 November at 1230
- Monday 26 November at 1230
- Monday 17 December at 1230

When you have a moment perhaps you could ring to confirm these.

(MRS. AMANDA PONSONBY)

Mrs. Hilary Paxman,
Lord President's Office.

BT



FILE KIC

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

29 October 1990

**MEETINGS FOR COLLEAGUES
FOLLOWED BY LUNCH**

I apologise for the short notice but due to changes in the Prime Minister's diary it will now be possible for her to hold a meeting for colleagues followed by lunch on Monday 26 November. Could you let me know as soon as possible whether or not you could manage this.

I am copying this letter to Robina Finlay (Chief Whip's Office), Gillian Kirton (Lord Privy Seal's Office), Keith Loader (Department of Energy) and Shirley Oxenbury (Conservative Central Office).

(MRS. AMANDA PONSONBY)

Mrs. Hilary Paxman,
Lord President's Office.

EA

Folded

Duty Clerk

LIST OF GUESTS ATTENDING THE LUNCHEON TO BE GIVEN BY THE PRIME MINISTER FOR COLLEAGUES ON MONDAY, 19 MARCH 1990 AT 1.00 PM

The Prime Minister

Rt. Hon. Sir Geoffrey Howe, MP

Rt. Hon. Kenneth Baker, MP

Rt. Hon. John MacGregor, MP

Rt. Hon. Sir Patrick Mayhew, MP

Rt. Hon. Timothy Renton, MP

Mr. Tony Baldry, MP

Mr. Stephen Dorrell, MP

Rt. Hon. Sir Rhodes Boyson, MP

Mr. Robert Adley, MP

The Hon. Mark Lennox-Boyd, MP

Mr. John Whittingdale

Prime Minister
Following the glowing reports
you had from Mr Walker &
Mr Major about Stephen
Dorrell, you may welcome
opportunity to form your
own opinion.

AT
16/3



CONFIDENTIAL

PRIME MINISTER

MEETING WITH COLLEAGUES

The main subject for discussion is likely to be the Community Charge vote. Unless the Chief Whip reports a significant improvement in the prospects, there will need to be, in addition to the persuasion initiative, contingency planning on two fronts:

- (i) a last ditch concession to be brought out on the day of the vote (Mr. Patten is working on this);
- (ii) response should the vote be lost. Someone would have to stand up immediately after the vote and say what the Government intends to do about the Orders.

There could also be a response from the Opposition e.g. a censure or no confidence motion. They may, however, feel that this serves no purpose other than pull the Government together.

AT

(ANDREW TURNBULL)

12 January 1990

a:\pps\Colleagues (srw)

+ Hong Kong legislation through by 1st July.

CONFIDENTIAL

PRIME MINISTER

MEETING WITH THE LORD PRESIDENT

The discussion is likely to focus on three main issues.

(i) Hong Kong Assurances

A meeting of the full Cabinet has now been arranged by expanding Tuesday's E(A). This will consider the Foreign Secretary's proposed statement. A decision will be needed on whether this is made on Tuesday or Wednesday, both of which are crowded. Once the Government's position is on the record it will be possible for Ministers to get out and about defending it. You could discuss the ways in which this could be done.

(ii) War Crimes

You have agreed that there should be a Bill but that further consideration should be given to its scope. The Lord President has taken charge of this work. You could invite him to set out his thoughts. At the subsequent meeting of colleagues you may want to hear the Lord Privy Seal's views on whether even a Bill confined to jurisdiction with no change to the rules of evidence could be passed. If the Lords defeated even the more limited Bill, how far should the Commons go in seeking to prevail? With the Government side divided almost equally on the issue whipping the Bill will be difficult. You can invite the Chief Whip's views on this.

(iii) Drink driving

The Lord President is finding it difficult to secure agreement in H. There are three camps:

CONFIDENTIAL

- 2 -

- those who want to permit random testing subject to a code of conduct.
- those who are prepared to allow specific random testing operations provided prior authorisation had been secured from a senior police officer.
- those who want to preserve the status quo which allows random stopping of cars but with the breath test to be administered only to those drivers whom a police officer has reason to suspect of drinking. This camp would, however, be happy for the different statutes governing the status quo to be drawn together into one clause.

There is little support for the first, reasonable support for the second but the largest faction is currently the third. The Lord President himself is hoping to produce a consensus on the middle option. The subject was to have been discussed at a meeting of H on Thursday but the Lord President now wishes to postpone this as he does not wish a decision to have been reached for which there is no opportunity for the announcement.

AT

ms

ANDREW TURNBULL

15 December 1989

C:\pps\LP (kk)

CONFIDENTIAL



10 DOWNING STREET

Prime Minister

You agreed an arrangement
under which the Lord President
would see you on his own
for 15 mins ahead of the
rest of the colleagues. This
is the first Monday that
has been feasible

He has not given notice
of any subjects he wants
to raise

AT 8/12



ms

10 DOWNING STREET

Prime Minister

You will want to take stock of your efforts to put the Football Membership Scheme back on the rails. I believe Mark has mentioned to you that the Chief Whip will need some jollyng along. He is feeling apprehensive that you have set him a very daunting task, not just in delivering the necessary votes but in managing the Bill through the tight confines of the overspill.

AT

21/4



File
DA
bc mub.

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

8 February 1989

Dear Deane,

The meeting with colleagues and lunch on Monday 20 February will now not take place.

I am copying this letter to Robina Finlay (Chief Whip's Office), Dawn Gibson (Lord President's Office) and Eric Wilson (Lord Privy Seal's Office).

Yours sincerely,
Tessa

(Mrs. Tessa Gaisman)

Ms. Deane Gable,
Paymaster General's Office.

dg



file ✓

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

18 January 1989

MEETING OF COLLEAGUES -
23 JANUARY AND 30 JANUARY

There will be no meeting of colleagues on Monday 23 January. (As you know lunch has already been cancelled.)

On Monday 30 January the meeting of colleagues will start at 1245 instead of 1230.

I am copying this letter to Robina Finlay (Chief Whip's Office), Dawn Gibson (Lord President's Office) and Eric Wilson (Lord Privy Seal's Office).

Tessa Gaisman

Miss Shirley Oxenbury, OBE.

cc MLD
JW
TG



file
MT

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

28 October 1988

Dear Dawn

Would you note that the starting time of meetings for colleagues will be 1230 in future rather than 1215. This, as you know, takes effect from Monday 31 October.

I am copying this letter to Eric Wilson (Lord Privy Seal's Office), Sarah Straight (Chief Whip's Office) and Kim Elliman (Paymaster General's Office).

*Yours sincerely
Dominic*

Dominic Morris

Dawn Gibson, Esq.,
Lord President's Office.

to



file KIC

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

19 October 1988

MEETINGS FOR COLLEAGUES FOLLOWED BY LUNCH

These will start again on Monday 24 October with the meeting as usual at 12.15, followed by lunch. Subsequent dates are:

Monday 31 October
Monday 7 November
Monday 14 November
Monday 21 November
(not Monday 28 November)
Monday 5 December
Monday 12 December
Monday 19 December

(TESSA GAISMAN)

Mrs. Shirley Oxenbury, O.B.E.
Conservative Central Office.

to



file KK

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

19 October 1988

MEETINGS FOR COLLEAGUES FOLLOWED BY LUNCH

These will start again on Monday 24 October with the meeting as usual at 12.15, followed by lunch. Subsequent dates are:

Monday 31 October
Monday 7 November
Monday 14 November
Monday 21 November
(not Monday 28 November)
Monday 5 December
Monday 12 December
Monday 19 December

(TESSA GAISMAN)

Murdo Maclean, Esq.,
Chief Whip's Office.

hs



file KK

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

19 October 1988

MEETINGS FOR COLLEAGUES FOLLOWED BY LUNCH

These will start again on Monday 24 October with the meeting as usual at 12.15, followed by lunch. Subsequent dates are:

Monday 31 October
Monday 7 November
Monday 14 November
Monday 21 November
(not Monday 28 November)
Monday 5 December
Monday 12 December
Monday 19 December

(TESSA GAISMAN)

Eric Wilson, Esq.,
Lord Privy Seal's Office.

lv



FILE KK

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

19 October 1988

MEETINGS FOR COLLEAGUES FOLLOWED BY LUNCH

These will start again on Monday 24 October with the meeting as usual at 12.15, followed by lunch. Subsequent dates are:

- Monday 31 October
- Monday 7 November
- Monday 14 November
- Monday 21 November
- (not Monday 28 November)
- Monday 5 December
- Monday 12 December
- Monday 19 December

(TESSA GAISMAN)

Miss Dawn Gibson,
Lord President's Office.

lv



File *JK*

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

21 June 1988

This is just to confirm that there will be a meeting for colleagues at 1215 on Monday 4 July, followed by a lunch for colleagues at 1300.

On Monday 11 July there is a Memorial Service for Sir Brandon Rhys Williams at 1200. The meeting with colleagues will therefore take place at 1100 that day and will break at 1145. Your Ministers are then invited to return to No. 10 for a lunch for colleagues at 1300.

I am copying this letter to Miss Sarah Straight (Chief Whip's Office), Mrs. Elizabeth Huckle (Lord Privy Seal's Office) and Shirley Oxenbury (Chairman's Office).

MRS. TESSA GAISMAN

Ms. Dawn Gibson,
Lord President's Office

JK



10 DOWNING STREET

PRIME MINISTER

I suggest that you should seek colleagues' views, especially the Lord Privy Seal, for what you might say when you see the Conservative Peers on Monday 16 May.

N.C.W.

NLW

6.5.88

1. MR WICKS ✓ 30/3
2. PRIME MINISTER

No lunch

to have lunch in floor.

to Amanda / One Goodchild + relevant

At present I have a meeting and lunch for colleagues on Monday 11 April.

There was some possibility of giving this up so that the Prime Minister could have lunch with the Daily Express team but when I spoke to Terry Perks about this he said that this was too early and in any event there is another press engagement that week.

19 3/4

Leaving aside the press lunch, I think Nigel felt it was important for there to be a ^{short} meeting of colleagues anyway. Would you therefore like to have the meeting of colleagues and lunch on Monday 11 April?

Although the House does not come back until the following day quite a number of MPs will be around. If you do agree could you approve Shana's list of suggestions attached.

Lesson

Tessa Gaisman

30 March 1988

There is no point in having one unless we have second Cabinet Ministers present - otherwise it tends to be a lecture - as was the last one

PRIME MINISTER

May I have your approval to invite the following guests to lunch on Monday, 11th April (reserves in brackets)?

Douglas Hurd (Norman Fowler)
Norman Lamont (Lord Glenarthur)
David Trippier (Tim Sainsbury)
Mark Lennox-Boyd (Tristan Garel-Jones)
Geoffrey Johnson-Smith (John Hannam)

*I don't think we are having
an 11th April lunch. ~~AP~~
The House isn't sitting yet*

Anna

pp ARCHIE HAMILTON

29.3.88



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

17 March 1988

Please could you note that meetings of colleagues, and the lunches following, will be held on:

Monday 11 April
Monday 18 April
Monday 25 April
Monday 9 May
Monday 16 May (meeting only - no lunch)
Monday 23 May
Monday 6 June
Monday 4 July
Monday 11 July
Monday 18 July
Monday 25 July

I am copying this letter to Elizabeth Huckle (Lord Privy Seal's Office), Shirley Oxenbury (Chairman's Office), and Robina Finlay (Chief Whip's Office).

Mrs. Tessa Gaisman

JA

Ms. Dawn Gibson,
Lord President's Office.

PRIME MINISTER

Besides the normal discussion of the Parliamentary Business for the week ahead, there are two particular items:

- (i) the possible inclusion in this Session's Scottish Education Bill of opting-out provisions on which I have minuted below;
- (ii) this Session's legislative timetable in the House of Lords, on which the Lord Privy Seal has minuted below.

N.C.W.

N. L. WICKS

26 February 1988

cc BHP

PRIME MINISTER

MEETING WITH THE LORD PRESIDENT

The only item that the Lord President wishes to raise with you is the consequencies for the legislative programme of the inclusion in this year's programme of a Bill for de-nationalising the BSC.

ms

N.L.W.

N.L. Wicks

30 November 1987



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

27 November 1987

This is to let you know that the Meeting of Colleagues and lunch scheduled for Monday 7 December has been cancelled.

I am copying this letter to Dawn Gibson (Lord Privy Seal's Office), Robina Finlay (Chief Whip's Office) and Shirley Oxenbury (Chairman's Office).

(Mrs. Tessa Gaisman)

Mrs. Elizabeth Huckle,
Lord President's Office.

VC

July 8

PRIME MINISTER

MEETING WITH LORD WHITELAW

Lord Whitelaw has only one item for the agenda: the handling of Ministers, particularly the Secretary of State for Scotland, in the discussions of the future of BSC, Ravenscraig, etc.

N. L. W.

ms

N. L. Wicks

4 November 1987



file

ea

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

23 October 1987

This is just to let you know that the Meeting for Colleagues on Monday mornings will now take place at 1215 and not 1200 from now on.

I am sending copies of this letter to Alison Smith (Lord Privy Seal's Office), Robina Finlay (Chief Whip's Office) and Shirley Oxenbury (Chairman's Office).

(Mrs. Tessa Gaisman)

Mrs. Elizabeth Huckle,
Lord President's Office.

DTS



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

17 September 1987

Dear Sarah,

MEETING OF COLLEAGUES

I would be grateful if you could pencil the following dates into your Minister's diary for a 12 o'clock meeting of colleagues followed by lunch at 1300 hours. The dates are:

Monday 26 October
2 November
9 November
16 November
23 November (lunch only)
30 November
7 December
21 December.

Please let me know if there are any difficulties with these dates.

I am sending a copy of this letter to the Diary Secretaries to the Chairman, the Lord Privy Seal and the Lord President.

James Gaisman
Tessa

TESSA GAISMAN (MRS)

Miss Sarah Straight,
Chief Whip's Office.

GA

PRIME MINISTER

MEETING WITH THE LORD PRESIDENT AT 1000 HOURS ON 28 JULY

Two items for the agenda:

(i) Future membership of the Political Honours Scrutiny Committee on which there is a minute below;

(ii) Distribution of Parliamentary seats between England, Scotland, Wales and Northern Ireland which you discussed with colleagues this morning. We need now to decide how to carry matters forward. The outcome of this morning's discussion was that:

a) the matter should be raised for public consideration, in a Speaker's Conference or in a Royal Commission;

b) the aim should be to move over time to arrangements where votes had equal values throughout the United Kingdom. But these arrangements should make some allowance for geographical factors, such as dispersal of population;

c) there were strong arguments against any increase in the size of the House of Commons; indeed, there were arguments for reducing its size. There was a case for one Boundary Commission for the United Kingdom as a whole;

d) the timing of the change needed further consideration;

e) presentation is essential - to try to avoid any suggestion that the Government is reducing Scottish representation for Party political purposes. This needed further thought.

Beyond this I do not think Ministers reached any firm conclusions, except that the matter needed to be carried forward. There are two options here:

a) before raising the matter with the territorial Ministers, you should ask the Home Secretary to provide detailed options for equalising the effect of a vote throughout the United Kingdom; or

b) you can discuss a version of the Home Office paper which you saw before your meeting today with interested Ministers, i.e. the three territorial Ministers, as well as, I suggest, the Ministers present for today's discussion (presumably less Mr. Tebbit).

I agree
The Home Secretary would prefer the second course because he believes without the input of territorial Ministers it will not be possible to formulate a plan for raising the matter publicly. Inevitably there will be leaks.

I suggest that you discuss tactics of the next step with the Lord President.

mt

(N.L. WICKS)

27 July 1987

DCACBC

SECRET AND PERSONAL

PRIME MINISTER

Although the colleagues do not know it, the main subject for the Colleagues' Lunch on Monday is the politics of making each vote have equal value throughout the United Kingdom; that is, reducing the number of constituencies in Scotland, Wales and Northern Ireland. Those attending the lunch and discussion beforehand are the Lord President, the Chief Whip, the Lord Privy Seal, the ~~Lord Chancellor~~, the Chairman, the Chancellor of the Exchequer, the Home Secretary, and the Foreign and Commonwealth Secretary. The Home Secretary has produced the very useful note below which, if you wish, could be handed round at the meeting as background to the discussion. I do not think it should, for the reasons described in the next paragraph, and because it is a bit dense for a quick read. (Some other background correspondence is enclosed.)

None of the territorial Ministers have been invited to the lunch. You will be discussing Scotland with Mr Rifkind (and other Scottish Office Ministers later in the week), and he would no doubt be extremely put out, to say the very least, if he learnt of the discussion and, especially so, if he believed the meeting had been arranged for this particular purpose. We therefore need to "package" the proceedings so that the territorial Ministers have the least possible cause for complaint. I suggest that you might do this in the following way:

- Begin the discussion by asking colleagues for views on the Government's performance - generally very good - since the Election and political prospects for the rest of the Session.
- Say that, as always, the performance of the economy will be the key. Prudent finance must continue to be the watchword.
- Go on to say that Government have identified the main areas of action:

SECRET AND PERSONAL

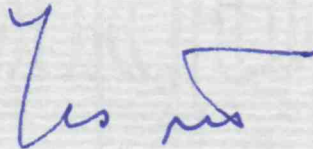
- education reform;
- housing reform;
- local government reform;
- Inner City regeneration;

and legislation and initiatives on all are in hand.

This will no doubt take up the first part of the discussion. You could then say that one problem area which is still outstanding is Scotland. This could then lead quite naturally into the discussion on Scottish and Welsh seats.

If you agree to proceed in this way, I will let the Home Secretary know. Agree?

N.L.W.



N L WICKS
22 July 1987

PRIME MINISTER

MEETING WITH THE LORD PRESIDENT

The Lord President wishes to raise with you:

- (i) prospective public expenditure discussions;
- (ii) the state of preparation of the major Bills in the legislative programme.

I suggest that you let him know your views on the EMS on which David has dictated a note below.

N.L.W.

(N.L. WICKS)

20 July 1987

** generally defence expenditure on which he has received the same presentation as you.*



10 DOWNING STREET

MRS. GOODCHILD

The attached is, I hope,
self-explanatory. Can I
please leave it to you to
arrange the lunches?

P. A. Bearpark

24 June 1987

885



File
cc: Sue Goodchild

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

24 June 1987

MEETING OF COLLEAGUES

Now that the Strategy Group has been cancelled, the way is clear to move the meeting of colleagues to the more convenient time of 1215 on a Monday. The idea is that the meeting should usually be followed by lunch.

I should be grateful if you, and the other recipients of this letter, could please put this in the diary for Mondays 6, 13, 20 and 27 July. There will not be a meeting on 29 June. There will be lunches on 6, 20 and 27 July.

I am copying this letter to the Diary Secretaries to the Chief Whip, Chairman and the Lord Privy Seal.

P. A. Bearpark

Mrs. Elizabeth Huckle,
Lord President's Office.

File Pmm

PRIME MINISTER

You have agreed that the Chairman should attend the Monday morning meetings of Business Managers. These used to take place at 10.30 and were followed by Strategy Group meetings, and then lunches for colleagues. Are you content to scrap the Strategy Group at least until the Autumn, and have the Business Managers meeting at around 12.00, followed by lunch for the Business Managers, and anybody else you wish to invite on an ad hoc basis?

P. A. Bearpark

23 June 1987

PRIME MINISTER

Mr Broughton

It could you
write Mr

Tebbit. N.L.W.

I would like your view on whether Mr. Tebbit²²⁶
as Chairman of the Party, should continue
to attend the Monday morning meetings
of Business Managers now that he has left
the Cabinet.

Yes not

The question does not arise in respect
of next Monday's meeting since Mr. Tebbit
is out of London. But it would help to
have your view in time for the following
Monday's meeting.

N.L.W.

(N. L. WICKS)

19 June 1987

S. Gump

CCB/UP

PRIME MINISTER

The Lord President has one item for the agenda.

This is progress on the Scottish Rates Bill, and in particular its relationship to the timing of a General Election. He raised this issue in general terms with you this afternoon.

There is also much pressure for exemptions from the Community Charge. A meeting of E(LF) is likely to be necessary. The Lord President may ask whether you or he should chair it.

N.L.W

N. L. Wicks
6 April 1987

Told by Whip |

CDP 23/3

1. MR POWELL

2. PRIME MINISTER

POSSIBLE FOREIGN AFFAIRS DEBATE

The business managers are thinking about arranging a debate on foreign affairs in Government time. Apparently, it is normal to have such a debate from time to time. A possible day for the debate is Tuesday 8 April. The plan would be for Sir Geoffrey Howe to open. But the Chief Whip says that he cannot exclude the possibility that Mr Kinnock might just decide to open for the Opposition. And if he spoke it would be difficult for you not to open for the Government

Would you see any difficulties about a foreign affairs debate on 8 April (bearing in mind that it is just possible that Mr Kinnock may decide to speak for the Opposition)?

N. L.W.

Yes - I shall just not have had time to recover from the Moscow visit

N.L. Wicks
23 March 1987

Thursday / Cabinet / Question /
Friday Continuity, Wednesd work
work & more work. I just can't
take on another speech. no



10 DOWNING STREET

Prime Minister

For information, The reason
Housing is not included in
the list is that Mr. Ridley
did not put it forward
(see Nigel's note). But there
will of course be an
opportunity to reconsider.

MF

MENT 13/2

Pome Minutes

Mr. ~~Wicks~~.

The hour President may be a
little late for Monday's 1030 meeting
as he is filming an interview for
the Greenwich Gy. Echoes.

—
Lesson

12/2/87

Jek

PRIME MINISTER

You will wish to have a word about this with the Business Managers on Monday.

I do not think they will see any objection to trying to sort the matter out first with colleagues as appropriate, and simply putting it to Cabinet on Thursday for final approval. What I think they are looking for is a way of avoiding having to go through the full H and L hoops, because of the great pressure of time.

Business Managers and Norman Fowler are meeting on Monday (probably after your meeting) to discuss the problem. Really I think to confirm that the Government has no alternative but to introduce a one clause bill to put the matter right.

Norman Fowler will not in fact be at Cabinet on Thursday (because of his visit to the United States).

MARK ADDISON

16 January 1987

VC4ALY

PRIME MINISTER

MEETING OF BUSINESS MANAGERS

AGENDA

Besides discussion of this week's business,
I suggest:

- (i) Parliamentary handling of
NIMROD/AWACs (flag A)

- (ii) Capital Punishment and the
Criminal Justice Bill (flag B).

N.L.W.

N.L. WICKS

12 December 1986



lit
SP

10 DOWNING STREET

LONDON SW1A 2AA

From the Private Secretary

28 October 1986

There will be no meeting of colleagues on Monday 10 November as the Prime Minister will be preparing for her Lord Mayor's Banquet speech that evening.

I am copying this letter to Steven Wood (Lord Privy Seal's Office), Robina Finlay (Chief Whip's Office), and Shirley Oxenbury (Chairman's Office).

CAROLINE RYDER

Miss Joan MacNaughton,
Lord President's Office

JA



10 DOWNING STREET

CR,

Lord. Pres. diary Secretary

would like to know whether or
not a meeting of Colleagues will
take place on 10/11/86. at 10-30am.

There is nothing in the diary
as yet.

Graynor

27.10.86.



shh
cc S Sharbourne

10 DOWNING STREET

LONDON SW1A 2AA

From the Private Secretary

24 September 1986

BF // There will be no Business meeting or meeting of the Strategy Group on Monday, 10 November. But could you please reinstate in your diaries a 1030 meeting on Monday, 17 November to discuss Business: which involves the Lord President, the Lord Privy Seal and the Chairman. There will also be a meeting of the Strategy Group starting at 1200 on that day followed by lunch.

I am sending a copy of this letter to Joan MacNaughton (Lord President's Office), Sandra Phillips (Foreign and Commonwealth Office), Sarah Ashby (Home Office), Debbie Lester (HM Treasury), Shirley Oxenbury (Chairman's office) and Robin Harris (Conservative Central Office).

(CAROLINE RYDER)

Miss Robina Finlay,
Chief Whip's Office.

OS

PRIME MINISTER

MEETING WITH LORD WHITELAW

I suggest topics for the agenda are:

FLAG A: FIRST PARLIAMENTARY SESSION AFTER THE ELECTION,
which see my note below.

FLAG B: LOCAL AUTHORITY CAPITAL CONTROL SYSTEM,
which see the Policy Unit note below.

Lord Whitelaw believes that the arguments for including 1986/87 legislation in this Local Authority Capital Expenditure Bill are evenly balanced. The politics are difficult. It is arguable that the shires would lose in the short term from the new system, while the metropolitan counties and London would gain. Some Ministers argue that it would be a mistake to include such legislation in what might be an election year. Others say that it would be a pity to miss the opportunity to put local authority capital controls on a better basis.

Lord Whitelaw points out that the Bill would probably be receiving much attention at the time of the district council elections next May. It could cause trouble in the Lords, and some back benchers in the Commons might vote against it. He thinks it most likely that it could not be passed without an overspill next session.

PN
Yes, not
countries.
"Should be
districts"
N.L.W.

~~Caroline~~

The LPC wants a meeting on 18 Sept before Cabinet

MRS. RYDER

The Prime Minister ought to speak to Lord Whitelaw some time reasonably early in September. The trouble is that their diaries hardly coincide at all except for 10 September. It obviously may have to be cancelled on that day but might it not be worth putting a 0900 hours slot in on that day just in case it is possible?

W.

~~Caroline~~, 26/8.
Thus in the diary for 0930 18 September. LPC's office know.

W.

T.F.

15 August 1986

Sue
18/8.

PRIME MINISTER

MEETING WITH THE LORD PRESIDENT AT 0900

Only a half hour discussion so the agenda will have to be limited. I suggest:

1. You might tell the Lord President how Mr. Tebbit reacted to your idea for a strategy group.

2. The pay of junior Ministers ^{in the hands} on which the Lord President minuted you on 13 June (Flag A). (He will come equipped to answer your question about whether there is anything that can be done about Lords Ministers' allowances.)

3. Presentation of Government policy on which Bernard minuted you recently at Flag B. When you discussed this with Bernard, one possibility canvassed was providing MIO with a Ministerial Chairman. The Chief Whip was suggested as a candidate. The Lord President's Private Secretary tells me that he is reluctant to see the Chief Whip take on this task and has offered himself to chair MIO once a month. I am not sure what are the reasons for the Lord President's reluctance to see the Chief Whip chair the meeting. Not, I think, amour propre, about the dilution of his function for co-ordinating the presentation of Government policy. Perhaps a feeling that this is not an appropriate job for a Chief Whip and a fear that it might cause difficulties with some colleagues.

B.I.
wondered
whether
you
need the
1/2 hour
slot
for
bringing
for Central
What
4-30.
I just,
you have
been heard
with
the L.P.

N.C.W.

(N.L. WICKS)

17 June 1986

PERSONAL

PRIME MINISTER

MEETING WITH THE LORD PRESIDENT

I think that the Lord President would like a general political chat at this meeting.

The only particular item of business for the meeting is the issue of Presentation of Government policy, on which Bernard minuted you recently, at Flag A. When you discussed this with Bernard, one possibility canvassed was providing MIO with a Ministerial Chairman. The Chief Whip was suggested as a candidate. The Lord President's Private Secretary tells me that he is reluctant to see the Chief Whip take on this task and has offered himself to chair MIO once a month. I am not sure what are the reasons for the Lord President's reluctance to see the Chief Whip ^{chair} ~~and have~~ the meeting. Not, I think, amour propre, about the dilution of his function for co-ordinating the presentation of Government policy. Perhaps a feeling that this is not an appropriate job for a Chief Whip and a fear that it might cause difficulties with some colleagues.

On presentation of policy generally, you might want to consider the idea for a systematic campaign to project the Government's policies and attack the Opposition's which was set out in my minute at Flag B.

Relevant to a political chat is the Chief Whip's minute at Flag C, ^{*} on which I have penned some supplementary comments at Flag D. The Lord President will not be aware of the Chief Whip's minute, but you may like to try out on him some of the ideas in it.

N.L.W.

N.L. WICKS
9 JUNE 1986

PERSONAL

* which you will
no doubt want to
discuss with the Chief
Whip.

PRIME MINISTER

MEETING WITH THE LORD PRESIDENT

The only firm item for the agenda is Mr King's H Committee paper about "Loyalty Oaths" as a requirement for seeking election in Northern Ireland. The Lord President would like your views before H Committee's discussion on 10 April.

Other items which might be mentioned, time permitting, are:

- 1) NIREX: the Lord President is very involved in the follow-up to your meeting with Mr Hogg MP
- 2) the Marquess of Douro: please see my minute below.

N.L.W.

N.L.WICKS

7 April 1986

PRIME MINISTER

MEETINGS WITH THE LORD PRESIDENT, LORD PRIVY SEAL AND CHIEF WHIP

Matters for the agenda:

(i) Ministerial changes.

(ii) Outstanding issues on Westlands

- the Lord President's office have warned that he will want to raise the leak of Solicitor General's letter (on which, probably, he does not have full background).
- on disclosure of documents, you may want to consider whether we should continue the line that documents should not be disclosed to the Select Committees. Mr. Wiggins has provided a useful background note attached (with which I agree).

(iii) Government presentation following Westlands

There is now need for a major push here to show a united Government carrying out a full programme of popular measures. Worth asking the Lord President to put in hand this new presentational push?

N.L.W.

Nigel Wicks

20 January 1986

PRIME MINISTER

LUNCH WITH COLLEAGUES

Those attending tomorrow's lunch are the Lord President, Chancellor of the Duchy, Lord Privy Seal, Chief Whip.

Its main purpose is to have a general round-up discussion before Mr. Tebbit's absence on a month's sick leave.

(Mr. Tebbit is appearing in the evening on Question Time.)
Hopefully, the Government line on Westlands and rates would have been settled at Cabinet so these need not dominate the lunch discussion.

Possible topics for discussion are:-

- (i) General progress of the Government - much improved since the Autumn. The campaign for better public presentation seems to be working. Is there more to be done on presentation? What?
- (ii) What are the pitfalls immediately ahead
 - in Parliament?
 - for the economy (unemployment figures, base rates, etc?)
- (iii) Specific topics of Government business over the next few weeks are:
 - Chancellor's plans for the Green Paper on personal taxation. You might indicate to Ministers, in advance of the discussion next Tuesday, your political reservations to the presentation in his Green Paper (in fact more like a White Paper).
 - TSRB. The Chancellor wants to abolish the TSRB. Other Ministers have doubts.

- Teachers. MISC 122 discusses next week a paper on possibilities for legislation on teachers' pay and responsibilities and on the financing and organisation of the education service.

- City and fraud. A lot of good work is in hand. Needs to be pressed through quickly.

- Tin. Potentially costly for public expenditure (up to £500 million at stake) and politically difficult. The Opposition could present any rescue package as taxpayers' money bailing out the City. The Government cannot give in public the true reason for the rescue that - namely, the risk that H.M.G. could be legally liable for up to £500 million.

N.L.W.

NIGEL WICKS

8 January 1986

LO3ASG

TOPICS FOR COLLEAGUES LUNCH

1. General progress of the Government?
Presentation?
2. Pitfalls - in Parliament and the economy.
3. Green paper on personal taxation.
4. TSRB.
5. Teachers.
6. City and fraud.
7. Tin.

PRIME MINISTER

MEETING WITH LORD PRESIDENT, LORD PRIVY SEAL, CHANCELLOR OF THE DUCHY AND CHIEF WHIP ON THURSDAY, 9 JANUARY

At today's meeting, you asked me to arrange a meeting of the Lord President, etc, before Cabinet on Thursday, 9 January. This is proving difficult. The diary for that day looks as follows:

0830 Hair
1000 Cabinet
1130 Meeting of Ministers [Personal Tax Green Paper]
Lord President, DHSS, Chancellor of the Duchy, Chief Whip, Chancellor of the Exchequer
Lunch in flat
1430 Meeting of Ministers [Territorial formula]
S/Scotland, S/Wales, S/Northern Ireland
Chief Whip, Lord President, Lord Privy Seal, Chief Secretary and Mr Unwin
1530 Keep free (for Sir Robin Nicholson & Mr. Pattie: not
-1615 yet fixed)
1630 Meeting of Ministers [Civil Service Unions & Political
-1730 Funds], Mr. Brooke, Lord President, Mr. Clarke, Chancellor of the Duchy, Chief Whip, Solicitor General and Mr. Luce

The only possibility looks to be lunch or after the 1630 meeting at say, 1800 hours.

Which do you prefer:

Lunch just for the four Ministers and Michael

or

An 1800 hours meeting?

(N. L. WICKS)

16 December 1985

PRIME MINISTER

cc. Mr. Alison

THE MONDAY MORNING MEETING

MS

I suggest the following for the agenda:

1. Contacts with Ministers. See my note at Flag A attached.
2. Current topics. You may want to mention next Friday's meeting on GCHQ (to which the Lord President cannot come, and to which the Lord Privy Seal is not invited).

Westlands may also be a live issue.

3. Rate Reform - see Oliver's letter in the Hand folder.
Review of the Government's position generally.
4. Presentation of Government Policy. Looks to be going well.

Anything more to do?

5. Members' Interests. The Lord Privy Seal may wish to raise the forthcoming debate (on which see Flag B).
6. Fraud and the City. The Lord President is, like everyone, concerned about the smear campaign being waged against the Government and the Conservative Party by the opposition regarding the City and fraud. He thinks that Government publicity in the presentation of the Financial Services Bill will provide an important opportunity to counter-attack.

N.L.W.

NLW

13 December, 1985.

JD3AGJ

PRIME MINISTER

c Mr Alison
Mrs Ryder

CONTACTS WITH COLLEAGUES

I suggest that at your meeting with the Lord President, Lord Privy Seal, Chief Whip and Chairman on Monday you emphasise the importance which you attach to maintaining the closest possible contacts with Cabinet colleagues. This could be done in the following ways:

(i) Monday morning meetings with the Lord President, Lord Privy Seal, Chief Whip and Chairman.

Unfortunately a series of clashing engagements have knocked out recent Monday morning meetings (see attachment). But you intend that the meetings will be a regular occurrence in the New Year. (Caroline has etched these meetings in concrete in the diary!)

(ii) Lunch after Monday morning meetings.

Usually these lunches include, besides the four Ministers attending the Monday morning meeting (and of course Michael), invited colleagues and David Wolfson. I suggest that you ask the four Ministers about the value of these lunches. Would they prefer, for example, sometimes to continue their discussion à quatre over lunch without always inviting other Cabinet colleagues?

(iii) Bilaterals with senior Cabinet colleagues.

You already have weekly bilaterals with the Chancellor of the Exchequer and the Foreign Secretary. I have included in the diary in the New Year fortnightly discussions with the Lord President and the Chancellor of the Duchy. I have put the Chief Whip down for half an hour before the Monday morning meeting. (NB: no regular slot for the Lord Privy Seal.)

These meetings should enable you to check that these

senior colleagues are aware of your views and important topics arising in Ministerial meetings.

(iv) Bilaterals with other Cabinet colleagues.

I think that there is a strong case for bilaterals, say once a week, with certain (but not all) Cabinet colleagues to ensure that they are kept well on side and that you know what is concerning them, both politically and departmentally.

Your meeting with Mr. Hurd on Monday is a good example of what I have in mind. Candidates for future meetings might be Mr. Edwards, Mr. Ridley, Mr. Baker, etc. With this in mind I have pencilled into the diary quarter of an hourly slots each Wednesday beginning 15 January. Would you like to pursue this? I hope you do. If so, we can decide candidates a little nearer the time.

I think that these arrangements, in addition to your normal Cabinet and other discussions, would help to keep in contact with your Ministers.

Shall we proceed on this basis?

N.L.W.

12 December 1985

PM'S MONDAY LUNCHTIME ENGAGEMENTS

MONDAY 4 NOVEMBER

1215 Chief Whip, LPS, Ld Pres and Chairman
1300 Lunch for colleagues

MONDAY 11 NOVEMBER

A.M. Keep free for speech
1300 Working lunch in flat

Lord Mayor's Banquet

MONDAY 18 NOVEMBER

French bilaterals and lunch for President Mitterrand

MONDAY 25 NOVEMBER

1200 Charlie Douglas Home's Memorial Service
1300 Lunch for Conservationists

MONDAY 2 DECEMBER

European Council Luxembourg

MONDAY 9 DECEMBER

1300 Lunch, Royal College of Defence Studies

MONDAY 16 DECEMBER

1300 Media Reception, CCO Smith Square

MR. WICKS

I promised to give you some "drinks slots" in the New Year and list them below:

Wednesday 15 January 1815-1915
Wednesday 22 January 1800-1900
Wednesday 5 February 1800-1900
Wednesday 26 February 1800-1900
Wednesday 12 March 1800-1900

Britten
Biggam
Boyd
Hendel
Ridley

Let me know if this is not enough.

C.R.
CAROLINE RYDER
10 December 1985

Ms Ryder

I have ~~some~~ ^{mentioned}
PN.

These dates are:

Reginald ~~Wick~~
Wick

NW

PRIME MINISTER

YOUR MEETING WITH THE LORD PRESIDENT

The Lord President wants to raise the following topics:

- (i) RSG: on which there are papers at Flag A.
- (ii) Sunday Trading: The Bill is likely to run into especially heavy weather in the Lords, though the Lord President still believes that it will pass. The apparently innocuous, but potentially very damaging, reasoned amendment at Flag B has been put down by the Bishop of Birmingham for the Bill's Second Reading on 2 December.
- at Flag C* (iii) The Archbishop's Report on Inner City Housing: David has asked the Secretaries of State for the Environment and Employment to consider a Government response and Bernard is in touch with the Chancellor of the Duchy about presentation aspects.
- (iv) The Ten Areas Study: The Lord President, who chairs the Cabinet Committee choosing the ten areas, may be somewhat anxious about the outcome of the exercise. It may simply conclude for some intensification of the CATS approach, which is what DOE Ministers seek. But others, notably Mr. Tebbit, are hankering after transfer of certain local authority functions (e.g. education) to direct central government control. The Lord President may wish to discuss these possibilities with you.
- (v) Televising Parliament: The Lord President wants to ensure that the presentation of the Commons' decision is right.
- (vi) Personalities

N.L.W.

(N.L. WICKS)

25 November 1985

(14)

B

REASONED AMENDMENT TO SHOPS BILL PROPOSED BY BISHOP OF
BIRMINGHAM

"That this House considers that the law should be amended
so as to rationalise restrictions on trading hours without
such extensive deregulation as the Bill proposes."

cc NLW.

PART IV

CONCLUSION

AND

SUMMARY OF RECOMMENDATIONS

CHAPTER 15 CONCLUSION

"We have found faith in the city" (The Commission)

- 15.1 Chapter after chapter of our Report tells the same story: that a growing number of people are excluded by poverty or powerlessness from sharing in the common life of our nation. A substantial minority - perhaps as many as one person in every four or five across the nation, and a much higher proportion in the UPAs - are forced to live on the margins of poverty or below the threshold of an acceptable standard of living.
- 15.2 The present acute situation of our nation's Urban Priority Areas demands an urgent response from the Church and from government.
- 15.3 The Archbishops' Commission on "Church and State" concluded its report in 1970:
- "The Church should concern itself first, and indeed second, with the poor and needy, whether in spirit or in body."
- 15.4 We echo these words. The Church cannot supplant the market or the state. It can, as we recommend, mobilize its own resources in a way that accords high priority to the poor. It must by its example and its exertions proclaim the ethic of altruism against egotism, of community against self-seeking, and of charity against greed.
- 15.5 But we are conscious that we have only scratched the surface of some of the major concerns to have emerged from our work. To draw out the implications of some of these, such as the Church's response to the

prospect of persistent long-term unemployment, will require more time and resources than have been available to us. There must also be a major national debate on the future of our cities, in which the Church must play a full part.

27
15.6 } Perhaps the most important wider question concerns the structure of our society. One submission to us put it bluntly: "The exclusion of the poor is pervasive and not accidental. It is organized and imposed by powerful institutions which represent the rest of us." The critical issue to be faced is whether there is any serious political will to set in motion a process which will enable those who are at present in poverty and powerless to rejoin the life of the nation.

15.7 Here is a challenge indeed. It will call among other things for a clear resolve on the part of the Church and government to have faith in the city. We take courage from three realities which are evident to us.

15.8 The first is that changes on a global scale are already upon us, as the era known as industrial society gives place to something new. The industrial city is one of the focal points of that change. In almost every sphere of life and in a brief span of time the future is being shaped by action or by default. The very assumptions of our culture are now open to debate in new ways. We do not pretend to discern clearly what is to come. We present no comprehensive political or economic analysis. That task goes beyond this Commission. At this time of immense opportunity what we can do is to pledge ourselves as citizens to do our best to engage in the daily moral confrontations of public life and personal relations.

15.9 The second evident reality is the experience of justice, love and hope in human history, focused most clearly for us in our our religious tradition. We know that there is a transforming power present in human affairs which can resolve apparently intractable situations and can bring new life into the darkest places. If, as we dare to affirm, the true nature of human life is to be discerned in the life of Jesus Christ, we can take heart and pledge ourselves to a deeper commitment to create a society in which benefits and burdens are shared in a more equitable way. Any attempt to base a society or culture upon other foundations carries with it, we believe, its own nemesis of suffering, bitterness and social disintegration.

15.10 But - and this is our third evident reality - somewhere along the road which we have travelled in the past two years each of us has faced a personal challenge to our lives and life styles: a call to change our thinking and action in such a way as to help us to stand more closely alongside the risen Christ with those who are poor and powerless. We have found faith in the city.

SUMMARY OF MAIN RECOMMENDATIONS

TO THE CHURCH OF ENGLAND

- 1 A national system for designating UPA parishes should be developed. (para 5.9)
- 2 Dioceses should devote greater attention to the effective collection and presentation of accurate statistics. (para 5.16)
- 3 The internal distribution of clergy by dioceses should be adjusted where necessary to ensure that UPA parishes receive a fair share, and that particular attention should be paid in this respect to parishes on large outer estates. (para 5.35)
- 4 Dioceses should explore the possibilities of fresh stipendiary lay ministries, not necessarily tied to one parish. (para 5.35)
- 5 The "Audit for the Local Church" which we propose should be further developed, and adopted by local UPA churches. (para 5.37)
- 6 In urban areas the deanery should have an important support and pastoral planning function. (para 5.41)
- 7 Each parish should review, preferably annually, what progress in co-operation has been made between clergy and laity, between churches, and ecumenically, with the aim of developing partnership in ministry. (para 5.49)
- 8 Appointments should be made to the Boards and Councils of the General Synod, and a new Commission on Black Anglican Concerns established, to enable the Church to make a more effective response to racial discrimination and disadvantage, and to the alienation experienced by many black people in relation to the Church of England. (para 5.62)

- The General Synod should consider how a more appropriate system of representation which pays due regard to minority interests can be implemented for the Synod elections of 1990. (para 5.74)
- 10 The appropriate Church voluntary bodies should consider how schemes for voluntary service in UPAs could be extended to widen the age range of those eligible, and to allow for part-time as well as full-time volunteering. (para 5.90)
- 11 Dioceses with significant concentrations of UPAs should initiate Church Leadership Development Programmes. (para 6.11)
- 12 Our proposals for an extension of Local Non-Stipendiary Ministry, including those relating to selection, training and funding should be tested in dioceses, and monitored over a ten-year period. (para 6.55)
- 13 All dioceses should manifest a commitment to post-ordination training and continued ministerial education in UPAs to the extent at least of regular day-release courses. (para 6.74)
- 14 Urgent attention should be given to appropriate training for teachers and supervisors in all areas of theological education, particularly those concerned with ministry in UPAs, and to the provision of theological and educational resources in urban centres. (para 6.77)
- 15 ACCM should be adequately funded to promote and monitor officially sanctioned experiments in theological education. (para 6.80)
- 16 ACCM should be given power, in certain defined cases to direct candidates to specific courses of training, and bishops should endorse such direction. (para 6.81)

- 17 The role of non-residential training courses similar to the Aston Scheme should be further developed. (para 6.82)
- 18 Dioceses and deaneries should undertake a reappraisal of their support systems for UPA clergy (para 6.97)
- 19 The Liturgical Commission should pay close attention to the liturgical needs of churches in the urban priority areas. (para 6.110)
- 20 A reassessment of the traditional patterns of the Church's work of nurture of young people in UPAs is required at parish, deanery and diocesan level. (para 6.121)
- 21 Sharing agreements with other denominations should be adopted more widely, as should the informal sharing of church buildings (other than the Church itself) with those of other faiths. (para 7.17)
- 22 In cases of the sale of redundant churches, there should be earlier and more open consultation with community organisations and bodies such as housing associations when future uses are being considered. (para 7.57)
- 23 The historic resources of the Church should be redistributed between dioceses to equalise the capital and income resources behind each clergyman, deaconess and licensed lay worker in the stipendiary ministry. The redistribution formula should take account of potential giving. (para 7.77-7.80)
- 24 Within dioceses, the acute financial needs of the urban priority area churches require a clear response. (para 7.81)
- 25 A Church Urban Fund should be established to strengthen the Church's presence and promote the Christian witness in the Urban Priority Areas. (para 7.88)

- 26 The Church of England should continue to question the morality of economic policies in the light of their effects. (para 9.52)
- 27 Churches should take part in initiatives to engage unemployed people in UPAs in job-creating projects. The use of Church premises for this purpose must be encouraged. (para 9.112)
- 28 The Church should build on good practice in ministry to unemployed people: Industrial Mission has an important role to play here. (para 9.115)
- 29 We commend the use of properly-trained social workers working with local churches and neighbourhood groups as an important part of the total ministry of the Church in the Urban Priority Areas. (para 12.26)
- 30 Church social workers should be trained within the mainstream of social work, but with particular attention paid to the character and needs of social work in the church context. The Church should initiate discussion with social work training agencies to this end. (para 12.26)
- 31 Dioceses should, through their Boards for Social Responsibility, develop and support community work, and should exercise a strategic role in support of local programmes in their urban priority areas. (para 12.53)
- 32 Discussions should be held between the General Synod Board for Social Responsibility and the British Council of Churches Community Work Advisory Committee with a view to strengthening the national support networks for community work. The Church of England should be prepared to devote central resources to this end. (para 12.54)
- 33 Additional Church-sponsored urban studies centres for teacher training should be established. (para 13.38)

- 34 All diocesan Boards and Councils of Education should give special priority to the needs of the UPA schools for which they are responsible. (para 13.91)
- 35 The governors and managers of Church schools should consider whether composition of foundation governors in the school adequately reflects the ethnic constituency of its catchment area. (para 13.91)
- 36 Consideration should be given to a further exploration of the ecumenical dimension at secondary level, including the possibility of establishing Church of England/Roman Catholic schools in urban priority areas, which would offer a significant proportion of places to children of other faiths. (para 13.91)
- 37 A review of the Diocesan Education Committee measures should be undertaken, to allow the formulation of Diocesan policies for Church Schools on admission criteria and other issues, such as religious education and worship, equal opportunities and community education. (para 13.91)
- 38 The General Synod's Board of Education, in consultation with Diocesan Youth Officers, should move towards a national strategy for the church's work with young people in UPAs, and initiate and support work specifically within these areas. (para 13.127)

- 10 GOVERNANCE
- 1 A greater priority for the outer estates is called for within urban policy initiatives. (para 8.35)
 - 2 The resources devoted to Rate Support Grant should be increased in real terms, and within the enhanced total a greater bias should be given to the UPAs. Efficiency audits should be used to tackle wasteful expenditure. (para 8.55)
 - 3 The size of the Urban Programme should be increased, and aspects of its operation reviewed. (para 8.67)
 - 4 The concept of "Partnership" in the urban priority areas should be developed by central and local government to promote greater consultation with, and participation by, local people at neighbourhood level. (para 8.76)
 - 5 There should be a new deal between government and the voluntary sector, to provide long-term continuity and funding for recognized voluntary bodies working alongside statutory agencies. (paras 8.94-95)
 - 6 A new impetus should be given to support for small firms in UPAs, perhaps by the establishment of a Council for Small Firms in Urban Areas. (para 9.56)
 - 7 There should be additional job-creating public expenditure in the UPAs on capital and current account. (paras 9.62 and 9.64)
 - 8 The Government should promote more open public discussion about the current levels of overtime working. (para 9.72)
 - 9 The Community Programme eligibility rules and other constraints, including pay limits, should be relaxed particularly to encourage greater participation by women and unemployed people with families to support. (paras 9.79 and 9.83)

- 10 The Community Programme should be expanded to provide 500,000 places. (para 9.80)
- 11 The Government should extend to those unemployed for more than a year eligibility for the long-term rate of Supplementary Benefit, or an equivalent enhanced rate of income support under whatever new arrangements may be introduced. (para 9.90)
- 12 The present level of Child Benefit should be increased as an effective means of assisting, without stigma, families in poverty. (para 9.91)
- 13 The present level of "earnings disregards" in relation to Unemployment Benefit and Supplementary Benefit should be increased to mitigate the effects of the poverty and unemployment traps. (para 9.91)
- 14 The Government should establish an independent enquiry to undertake a wide ranging review of the inter-relationship between income support, pay and the taxation system. (para 9.100)
- 15 An expanded public housing programme of new building and improvement is needed, particularly in the UPAs, to ensure a substantial supply of good quality rented accommodation for all who need it, including single people. Each local authority's housing stock should include a range of types of accommodation, including direct access emergency accommodation. (para 10.77)
- 16 The Housing (Homeless Persons) Act should be extended to cover all who are homeless. Homeless people should be offered a choice of accommodation. (para 10.78)
- 17 There should be further moves towards the decentralisation of local authority housing services. (para 10.85)

No
the opposite

- 18 A major examination of the whole system of housing finance, including mortgage tax relief, is needed. It should have to objective of providing most help to those most in need. (para 10.98)
- 19 Ethnic records should be kept and monitored by public housing authorities, as a step towards eliminating direct and indirect discrimination in housing allocations. (para 10.37)
- 20 The concept of "care in the community" for people who might otherwise be institutionalised must be supported by adequate resources to allow the provision of proper locally-based support services for people (especially women) caring for vulnerable and handicapped people. (para 12.26)
- 21 Local authorities in boroughs which include urban priority areas should, with other agencies, develop policies to establish and sustain community work with adequate resources. (para 12.48)
- 22 The Recommendations of the Lord Chancellor's Committee on the funding of Law Centres should be implemented immediately. (para 14.53)
- 23 The Church, the Home Office and Chief Police Officers should give full support to the work of Police Advisory Committees, and a Police Liaison Committee for Greater London should be established. (para 14.63)

Mrs Ryder

PL arrange.

PRIME MINISTER

N.L.W.

18.11

Would you like us to arrange a time for a general talk with the Lord President some time next week? It has been a little while since you had a meeting with him.

Yes mb

~~M. Wick.~~

1500-1600

Friday 13 Dec.

CR.

18/11

N.L. WICKS

15 November 1985

1. MR. WICKS

2. PRIME MINISTER

1.
Agree to a chat with
the Chief Whip on Sunday
evening?

N.L.W.

15.11

Yes

The Chief Whip spoke to me today while you were in Northern Ireland. He is very anxious for a word with you this weekend about three subjects:-

(i) How you are going to vote on televising Parliament.

The Chief Whip says that a number of Conservative Backbenchers are going to vote in favour of televising Parliament not because they are themselves especially in favour but because they think you are in favour and they believe it is your assessment that television is in the Government's interest. For this reason, he is rather anxious that he gives the correct signals to Backbenchers. One possibility which emerged during our discussion was that if Parliament votes in favour of televising, the Select Committee might recommend that the experiment should not begin until a new Parliament. This would have a certain constitutional attraction, e.g. in not changing the rules half way through the game, and would have the political advantage of not introducing a major unknown element into the political scene so late in this Parliament. You might want to discuss this idea with the Chief Whip.

See FT
extract
attached

(ii) The Chairmanship of the Select Committee on Broadcasting

The Chief Whip remains strongly in favour of Patrick Jenkin for the very reason that you had reservations, i.e. that he might be pernickety. The Chief Whip envisages a Committee with proper balances of Party membership and voting behaviour but heavily weighted towards constitutionalists
/rather than

rather than apostles of television. Robin Maxwell Hyslop was one name he mentioned.

(iii) Ministerial Changes

Following Ian Gow's resignation.

Although the Chief Whip would be willing to talk about this on the telephone, it is obviously better if it is done face to face. Given the fact that the French bilaterals and your Statement will occupy virtually all of Monday, the Chief Whip would be quite happy to look in for a drink on Sunday evening. If you agree, the Garden Room girl at Chequers can contact him to arrange this.



TIMOTHY FLESHER

15 November 1985

Thursday FT.

MPs to vote on televising the Commons

MPs WILL be given the opportunity next Wednesday to vote on whether to follow the example of the House of Lords and permit the televising of proceedings in the Commons for an experimental period.

Mr John Biffen, Leader of the House, said that in the event of a "yes" vote, the House would be invited to establish a Select Committee to consider how the experiment might be conducted.

Both Mrs Thatcher, the Prime Minister, and Mr Neil Kinnock, the Labour leader, are strongly in favour of letting cameras into the Commons because of its vote-winning potential.

WEEKEND BOX

PRIME MINISTER

REGULAR MEETINGS WITH COLLEAGUES
MONDAY 14 OCTOBER

The Chief Whip will not be able to come as it is the funeral of Alison's mother that morning. The Lord Privy Seal will not be able to come either as he is having a medical check up.

CAROLINE RYDER

10 October 1985.

cc: Mr. Wicks



10 DOWNING STREET

From the Private Secretary

8 October 1985

MEETING: MONDAY 14 OCTOBER

I wrote to you on 20 September about meetings and lunches between now and Christmas.

The Prime Minister of India, Rajiv Gandhi, is arriving earlier than expected next Monday so I can reinstate the meeting of colleagues. We will expect the Chief Whip at 1200 and the Lord President, Lord Privy Seal and Chairman at 1215.

I am copying this letter to David Morris (Lord Privy Seal's Office), Shirley Oxenbury (Chairman's Office) and Murdo Maclean (Chief Whip's Office).

If any of you are in difficulties I would be grateful if you could give me a ring.

(Caroline Ryder)

Miss Joan MacNaughton,
Lord President's Office.

VK



059
cc: Mrs. Goodchild

10 DOWNING STREET

From the Private Secretary

20 September 1985

MONDAY MORNING MEETINGS OF COLLEAGUES FOLLOWED BY LUNCH

The above start again on Monday 28 October, with the Chief Whip coming in at 1200, followed by the Lord President, the Lord Privy Seal and the Chairman at 1215 hours.

The meetings and lunch will take place on the following dates only:

Monday 28 October
Monday 4 November
Monday 25 November (meeting, but no lunch)
Monday 16 December

I do not yet know about Monday 23 December.

I am copying this letter to David Morris (Lord Privy Seal's Office), Shirley Oxenbury (Chairman's Office) and Murdo Maclean (Chief Whip's Office).

Caroline Ryder (Mrs)

Miss Joan MacNaughton,
Lord President's Office.

BM

CF
I do not
keep these
"Colleague"
meetings
JL

file
JL



10 DOWNING STREET

From the Private Secretary

24 July 1985

The regular meeting with the Prime Minister next Monday, 29 July is cancelled.

I am copying this letter to Miss Joan MacNaughton (Lord President's Office), David Morris (Lord Privy Seal's Office), and Miss Shirley Oxenbury (Conservative Central Office).

CAROLINE RYDER

Miss Robina Finlay,
Chief Whip's Office

Ry

F.R.
PRIME MINISTER

Several subjects for the meeting with colleagues on Monday:-

- 1) Enoch Powell's Bill: the Chief Whip may want to tell you what Mr. Powell is planning to get it through.
- 2) Voice for London: the Chief Whip thinks that he has arranged for a debate next Wednesday.
- 3) The Times and the Committee of Privilege: there was an accurate leak in The Times on Friday about the outcome.
- 4) Ministers appearing on 'Any Questions': the 1922 Committee acquiesced, provided backbenchers were not thereby excluded.
- 5) Access of MEPs to the House: the Chief Whip may want to tell you about discussions with the Opposition.

Wider Meeting with Colleagues

- 1) Life Peerages for the Birthday List: we need to settle this before you go to the Far East. List of current suggestions attached.
- 2) Pay of MPs and Parliamentary Secretaries: letter from Lord Privy Seal attached.

F.R.P.

22 March 1985



hie ece

bc: Sue
Goodchild

10 DOWNING STREET

From the Private Secretary

19 October 1984

MONDAY 29 OCTOBER

There is now going to be a MISC 101 that morning starting at 11.30 so the meeting with colleagues is cancelled. The lunch, however, will take place. I am copying this letter to Janet Lewis-Jones (Lord President's Office), David Morris (Lord Privy Seal's Office) and Shirley Oxenbury (Chairman's Office).

(Mrs Caroline Ryder)

Miss Alison Ward MBE
Chief Whip's Office

089-



10 DOWNING STREET

From the Private Secretary

16 October 1984

The Prime Minister's plans for next Monday, 22 October, have altered and she now wishes to reinstate the weekly meeting with colleagues. I am copying this letter to David Morris (Lord Privy Seal's Office), Janet Lewis-Jones (Lord President's Office) and Shirley Oxenbury (the Chairman's office).

(Caroline Ryder)

Miss Alison Ward, M.B.E.,
Chief Whip's Office

cc Mr. Butler



10 DOWNING STREET

PRIME MINISTER

Lord Whitelaw would like a general chat with you before the House resumes. I have put him in the diary for 1700 hours on Tuesday 10 January.

OK.

mt.

4 January 1984



B/c: S. Goodchild.

10 DOWNING STREET

From the Private Secretary

16 December, 1983


WEEKLY MONDAY MEETINGS

I thought it might be helpful for your diary arrangements to know that as in previous years I have blocked out weekly meetings on every available Monday. The Chief Whip has a 12 noon slot followed by the Lord President, the Lord Privy Seal and the Chairman at 1215 hrs. These meetings are usually followed by a lunch with colleagues. The first such meeting will take place on Monday, 16 January, 1984, the day the House returns, and I will, of course, be letting you know the Mondays when the Prime Minister is not available. There will be no lunch on Monday, 16 January.

I am sending a copy of this letter to Tony Bastion (Lord Privy Seal's Office), Shirley Oxenbury (Chairman's Office, Conservative Central Office) and to Alison Ward (Chief Whip's Office).

(Caroline Ryder)

G. Freer, Esq.,
Lord President's Office



PRIME MINISTER

MEETING WITH COLLEAGUES : 1215 MONDAY 17 OCTOBER

I suggest that there are three items you may like to discuss at the meeting at 1215 on Monday 17 October:

i) Life Peerages in the New Year Honours List

You have decided the Political Honours and Privy Counsellors. You may like to have a first discussion of life peerages.

You are committed to a life peerage for Alistair McAlpine. Lord Whitelaw will want to press for Sir Peter Henderson, recently Clerk of the Parliaments. I attach your folder of other nominations.

ii) Invitations to the Cenotaph Ceremony

In order not to generate more paper on this subject, you may like to have a word with your political colleagues, and I have asked the Home Secretary to be present. The papers are at Flag A, and there is a comment from the Lord President and Sir Robert Armstrong which you have not previously seen.

iii) Composition of the MISC Group on Public Expenditure

You are going to ask Lord Whitelaw to chair it, and to have Mr Younger, Mr Biffen, Mr Tebbitt and Mr Rees as members. There is the question whether it would also be helpful to have Lord Cockfield as a member.

R.R.B.

11 October 1983



Jul

10 DOWNING STREET

From the Private Secretary

11 August 1983

Thank you for your letter of 11 August about No. 10 lunches. I can confirm the dates for lunches. The Chief Whip is indeed expected at noon every Monday from 24 October with the exceptions of 30 November and 5 December when the Prime Minister will be abroad. We still have in our diary a meeting on 17 October. Perhaps we might leave this in since it is followed by a lunch for colleagues.

TIMOTHY FLESHER

Dame Felicity Yonge, DBE

Jul

12, Downing Street,
S.W.

11 August 1983.

Jan

+ 17 Oct - 30N, 5D

Someone telephoned someone here with dates for
No.10 lunches on Mondays.

I should be very grateful if someone would just check
this list before I send it to the Chief Whip to
make sure we think alike.

Unless I hear, can we assume that the Chief Whip is
expected at noon on every Monday from 24 October?

Jan

Felicity

Felicity Yonge

Tim Flesher Esq.,
10 Downing Street.

MONDAYS

17 October	Lunch at No.10for Cabinet
24 October	No lunch
31 October	No lunch
7 November	Lunch at No.10
14 November	Lunch at No.10
21 November	No lunch
28 November	No lunch
5 December	No lunch
12 December	Lunch at No.10
19 December	No lunch

Note for file.

Correspondence between FERB
and WR about relations with
the SDP has been destroyed
by Questions.

Steve

13.12.82.

B F 13-12-82



To obtain
copy of letter
from Charlotte.

10 DOWNING STREET

C.F. ~~AS~~

I sent a minute to Mr. Rickett some time ago, which should be on this file, saying that we could regard this matter as settled. No need to B.F. it any more

I ~~don't~~ know Charlotte has it.
WH
FERB 10/12

Willie

Have you still got the minute FERB refers to. It certainly has not come my way
~~AS~~ 10/12.



10 DOWNING STREET

Prime Minister

You may wish to raise
the question of relations with
the SDP at your Monday
meeting with the Home Secretary,
Lord President, and Chief Whip.

LM
o/h

Sw

PM



10 DOWNING STREET

From the Private Secretary

30 July, 1982.

BF

Weekly Meeting with the Prime Minister in the autumn

The weekly Monday meetings will commence at 1215 on Monday, 11 October (the week before the House comes back). There will be a lunch for colleagues on 11, 18, and 25 October; 1, 8, 22 and 29 November, and 6, 13, and 20 December. Can you make a note of these dates in the diary, although it is not necessary for the Home Secretary to attend each one.

I am sending copies of this letter to Shirley Oxenbury (Chairman's Office), Mabs Dobbs (Chief Whip's Office), and Eve Metcalfe (Lord President's Office).

CAROLINE STEPHENS

Miss Janice Fairbain,
Home Office.

5

Grey Scale #13



A 1 2 3 4 5 6 **M** 8 9 10 11 12 13 14 15 **B** 17 18 19



Inches 1 2 3

Centimetres 1 2 3 4 5 6 7 8

Colour Chart #13

Blue Cyan Green Yellow

