

ARMT/M/2/8 Box 8  
AZ-1-13  
MEMORANDUM

TO: The Rt. Hon. Mrs. Margaret Thatcher MP

FROM : Alfred  
Sherman

DATE: 20th November  
1978

Reserve Army of Advisers

1. I see that little needs adding to my original memo, except that three valuable years have been allowed to pass.
2. The two additional memos may need some explanation. In 1977 KJ agreed to look into the matter and consult Arthur Seldon and amplify my views, which I did, partly in the course of a talk, partly in the third memo listing some of the many fields in which advisers would be needed.
3. Subsequently, KJ advised me that he would be dealing with the matter and that I should withdraw, which I have done, so I am in no position to tell you what has been done since Autumn 1977.