

# Nationalised Industries' Chairmen's Group

Chairman  
Sir Robert Marshall KCB, MBE †

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22.10.81

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The Prime Minister, The Rt. Hon Margaret Thatcher PC MP  
10 Downing Street  
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London SW1

*Dear Prime Minister*

*R23/10  
MP*

Thank you for your letter of 13th October. I understand why you feel unable to see us yourself given the very heavy calls on your time. We look forward instead to discussing with the Chancellor of the Exchequer the questions raised in my letter.

However I owe it to Nationalised Industries Board Members to draw your attention to the fact that the argument of wider economic and political considerations has been used on every occasion since the TSRB's first report in 1972 as a reason for not paying Board Members the salaries recommended and, this year, for not implementing your Government's new procedures. I cannot believe that you regard this as right or efficient. We think it unfair and damaging.

*Yours sincerely  
R. B. Marshall.*