

PERSONAL AND CONFIDENTIAL

D.14

NOTE FOR THE RECORD

MEETING TO DISCUSS POLICY WORK AT NO 11 DOWNING STREET
SEPTEMBER 30 1982

Present:

Chancellor of the Exchequer
Ian Gow MP
Mr Cropper
Mr Ridley

1. The principal conclusions of the discussion were as follows:

(i) "Choice" Group.

It was agreed that further consideration was needed. One possibility might be to break the agenda of the presently proposed group into smaller elements, some of which might be studied, and some abandoned. Mr Ridley reported Mr Higgins' suggestion that the issue of the transferability of private sector pensions might be covered by his group, as well as "Property Trap/Why Work" issues. This was a possibility which it was agreed might be considered further, but the subject could equally well be dealt with on its own.

(ii) Chairman.

It was agreed that the best candidates for the Chairmanship of the three policy groups under discussion would be Tim Sainsbury for Inner Cities, Tim Eggar for Nationalised Industries, and John Lee for Urban Transport. The Chancellor would now write to the PM seeking her agreement, and Mr Ridley would provide the draft.

(iii) Meetings with appointed Chairmen.

The Chancellor would like to see Keith Wickenden and Hugh Thomas as soon as conveniently possible. This could well be arranged to take place at Brighton, after the economic debate.

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(iv) Discussions with Ministers.

The Chancellor had still not talked at length to Mr Pym about the Europe Group, and had not yet approached Mr Walker at all about it. Talks with both Ministers could well be fitted in at the Conference. In Mr Walker's case it would be particularly helpful to obtain his suggestions for one or two experts - perhaps from the NFU or related areas - who might speak knowledgeably about agricultural matters in the EC Group. It would also then be important to have a meeting involving the Chancellor, Mr Gow and Lady Young as soon as possible to consider the membership of the Family Policy Group, which raise a number of important issues. Sir Henry Plumb's views would also need to be taken on which MEPs would be most suitable.

(v) Members

There was an extended discussion of the list of candidates for invitation, the outcome of which is described in a separate minute. Where Chairmen were in place it would be possible to proceed to tell them who would be invited, and Mr Ridley would prepare draft letters accordingly for the Chancellor s signature.

AR 1/10/82.

cc: those present.

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FROM: ADAM RIDLEY
29 September 1982

CHANCELLOR

cc Mr Cropper
Mr I Gow, No 10

POLICY WORK

Here is the typed up list of potential members for our meeting with Ian Gow at 4.00 p.m. tomorrow. It includes the final shortlist agreed with Terence Higgins at and after your discussion with him this afternoon.

Apart from considering members there remains the issue of the future of the "choice" group, and the draft "Chairmans letter" which I submitted separately and which we could send off directly if you have your approval.



A N RIDLEY

NO.1.

UNEMPLOYMENT

Possible members:

~~C. Townsend~~ NEALE

N. Lyell

M. Welsh

J. Wood

Michael Jackson

John Sacher

Philip Beck

I. Mills or M. Dobbs

BAMM WINDSON.

Invite suggestions for further members, especially industrialists.

2. PROMOTION OF ENTERPRISE

Possible Members:

~~[Berry Henderson]~~

N. Neubert

~~G. Bright~~ *W. B. Ham.*

H. Miller

W. Goldsmith

P. Darwin

D. Cooksey

N. Vinson

D. Macdonald

~~F. Thokman~~

J. Ackers

? C. Patten

N.B. ? A Special Adviser.

3. THE FAMILY, AND WOMENS' AFFAIRS

JAMES TOWN

Possible Members:

B. Mawhinney

~~E. Gardner~~

A. Rumbold

E. Howe

~~B. Henderson~~

Consider Lady Young's Northern and Scots list.
Consider WNAC and Elizabeth Cotterell (CPS?)

1. Do a family group on
family

5. EDUCATION FOR LIFE AND WORK

Members:

(i) Strong Candidates

H. Greenway
J. Pawsey
N. Thornton
Sir Jack Lewis
Professor Alan Cox
Mr R Baldwin.

(ii) Further consideration on region/sex/school.
Consideration as between

- LEA experience - Lady Platt and Mrs Hurst
- Headmaster/mistress - Norcross/Smith

N.B. GH to write to van Straubenzee

6. INNER CITIES

Preferred Chairman: T. Sainsbury

Possible Members:

Beaumont- Dark

J Major

J Wheeler

Glasgow Hillhead Candidate

Tom Baron

Clive Thornton

Nirj Deva-Aditya

John Chatfield

Lord Marshall

Mrs Cawthra

[Cleveland: Mrs Paine?]

7. POVERTY TRAP/WHY WORK

Possible Members:

C. Patten or P. Bottomley

P. Hordern

Professor A. Prest

M. Beenstock

R. Simmonds

G. Hooper

[R. Gilbert]

[L. Fletcher or Sir A Hall]

[Professor T. Wilson].

N.B. Should or could the group cover pensions transferability?

8. EUROPEAN COMMUNITY

Possible Members:

~~A.~~ Latham

~~D. Myles~~

W. Hopper

R. Jackson

Consider inviting more non-political and industrial names such as Halstead.

9. NATIONALISED INDUSTRIES

Preferred Chairman: T. Eggar

Possible Members:

~~P. Hordern~~

~~Ian Lang~~

Watson (J?)

M. Grylls

C. Bland

J. Cooper

N. Bishop

W. Barlow

D. Alexander

10. URBAN TRANSPORT

Preferred Chairman: J. Lee

Possible Members:

S. Chapman
J. Osborn
~~I. Crist~~
B. Porter
~~L. Chapman~~
Mrs Hook
J. Hildreth

Also consider a Scot or North Easterner, an IEA author, or
Mills(?)

CHOICE

MPs

Neale, Marland, T. Smith, Prentice)
Speed, Steen)
Tom Arnold, John Lee (Northerners)

Whips Office

Whips Office

Hedde, John Gardner
Viggars
Tim Smith, Peter Bottomley
K. Carlisle
Robert Jackson MEP

GH notes

K. Joseph

D. Howell

Letter to Chairman

Members

Sir John Hoskyns
G. Sheron ex proprietor Morgan Grampian
keen interest in social affairs
Guy Nealey, Finance Director, Glaxo

N. Ridley

PJC/Lord Fraser

Special Adviser

Robin Harris, H.M.T.

Secretary

Oliver Letwin, CRD.

MPs

Sainsbury, Steen, Durant, Stevens) Wheeler, Major, Irving)	Whips Office
Fox, Latham (Northerners)	Whips Office
Beaumont-Dark, Tony Grant John Lee	W.Whitelaw Econ. Secretary
Steen, Silvester, Sir W.Elliot, Wheeler) Stevens, Squires)	Tony Hutt
John Heddle	D.French
John Major (former Chairman, Lambeth Housing Committee)	Whips

Members

Mike Trueman, Isleworth (known to B.Hayhoe)	W.Whitelaw
Sir John Taylor John Chatfield or Harry Purcell Mrs. Shaw (Consult Mervyn Kohler)	" " " "
Simon Jenkins Nirj Deva Aditya Tom Eckersley Christopher Chope George Bailey	Chief Secretary M.Heseltine Tony Hutt " "
Tom Baron Chris Thornton	dynamic housebuilder MD Abbey National M.Heseltine "
Jimmy James John Eccles Duncan MacDonald Jim Goold Leslie Fletcher Norman Quick	RICS Monopolies etc. Chairman NEI Pres. Scottish CBI Chairman Glynwed Main Dealer Ford NW J.Stanley Econ. Secretary " " "

Special Adviser

Nicholas True, DHSS (ex Home Affairs desk)

Secretary

Tony Hutt, CRD.

EDUCATION

Names additional to those already considered
(See also KJ list attached to letter of 26 August)

MPs

Dunn, Hampson, Rumbold, Rhodes James)
Madel, Gardner)

Whips Office

Richard Simmonds, MEP, EDG Youth Affairs

Wrote to
C.Parkinson

Members

Patrick Minford
Headmaster Ampleforth
Headmistress, Sacred Heart Convent, Woldingham
(Sister Hinds)

Notes
MST (Commons)
"

Professor Fred Crawford (Chancellor of Aston)
Ian Clarke (former ILEA Whip and Bow Group Chairman)
Roger Ellis (Headmaster, Marlborough College,
Chairman, Headmasters' Conference)

"
D.French
Econ. Secretary

Special Adviser

S.Sexton, DES

Secretary

Alistair Cooke, CRD

MPs

K. Carlisle, Eggar, R. Page, Eden,)	Whips Office
Watson, Lee, Neubert)	
Michael Grylls		P. Jenkin
Bulmer		MS(C)
Colvin		D. French
Sainsbury		GH notes
S. Dorrell		"
Bulmer, Cockeram, Colvin, Dorrell, Knox)		
Grist, Hooson, David Hunt, John Major,)		Patrick Jenkin
Richard Needham, Chris Patten, Renton,)		
Sainsbury, Trotter, Waller, John Watson)		
Ian Lang, Barry Henderson (Scotland))		
Fred Tuckman, MEP		Jenkin
Lord Boardman, Lord Carr, Lord Harmar-Nicholls		Jenkin

Members

Plant	(ICFC & FASE group)	PJC
Stattaforde (W)	(ex C.P.C Chairman and Investment specialist)	PJC
Darwin (Phillip)	Laurence Keen	PJC
Norman Quick	Ford Main Dealer in NW	Econ. Secretary
Leslie Fletcher	Chairman, Glynwed	"
Jim Goold	President, Scottish CBI	"
Sir W. Mather	North West CBI	"
John Eccles	Ex Head Wrightson	"
David Stanley	CBI	Dobbs
Nigel Vinson	Development Corporation	N. Ridley/ J. MacGregor
John Blundell	Ex Small Business	N. Ridley
Duncan Macdonald	Chairman, NEI	Chief Sec.
Edward Denison	(former Leader of N.Yorks CC, solicitor, businessman)	"
J. Raisman	Shell	F. Pym
Bill Humphries	St. Helens Trust	M. Heseltine
David Cooksey	Advent Management	J. MacGregor
Ian Wood	The John Wood Group	"
Barry Baldwin	cf. M. Grylls	
Jeremy Elwes	C.P.C. Chairman	P. Jenkin

To check also the members of FASE group, and ask Don Thompson, regarding Enterprise Zone people.

Special Adviser

Stephen Sherborne Dept. of Industry

Secretary

Brian Jenks Touche Ross/CRD

MPS

Haselhurst, Dykes, Forman,)
Luce, P.Mills)

Whips Office

Gummer, Arnold David Myles,)
Michael Latham (as a sceptic))
David Hunt, Hector Munro
David Knox

Francis Pym
M.Jopling
D.French

Neil Balfour, Fred Tuckman MEPs
Sir F. Warner MEP
Diana Elles, Robert Jackson MEP
David Curry, Will Hopper, Michael Welch MEP
John Taylor MEP

Chief Sec.
D.Hurd
F.Pym
PJC
G.H.

Members

Bill Stephens
Tony Baldry
Elie Khedouri
Leonard Shapira
Lawrence Kelly (Helical Bar Co., Monopolies
Commission)

D.French
"
K.Joseph
"
Econ.Secretary

Special Adviser

Secretary

E. Bickham (CRD) ?

FAMILY

MPs

Rumbold, Knight, Bottomley, Sainsbury,)
Prentice, Morris, Mawhinney, T.Benyon)
Durant)

Whips Office

Shelagh Roberts MEP

E.Howe

Members

Jill Miscampbell
Rosemary Brown
Jacqui Lait

E.Howe

"

"

National Union
EOC

E.Howe

"

E.Howe

J.Young

Mrs. Pam Smith, Mrs. Ray Piggott, Lady Carnegie

J.Young

See also Lady Young's list of 27 August, of suitable women,
and her list of Northern and Scottish women.

Special Adviser

Secretary

NATIONALISED
INDUSTRIES

MPs

Viggars, Whitney, Colvin, Atkins, Eggar, P.McNair Wilson, Marshall		Whips Office
D.Kaberry, M.Shaw (Northern)		Whips Office
Colvin, Dorrell, Knox, Grist, Hooson,) Grylls, D.Hunt, Peter Lloyd, John Major,) Neville Trotter, Waller, Watson)		Patrick Jenkin
Ian Lang, Barry Henderson (Scotland)		"
Nigel Forman		D.French
John Heddle, Kenneth Carlisle,) John Peyton, John Eden)		GH note
Peter Hordern		Econ. Secretary
Robert Jackson MEP		Wrote to CP.

Members

David Alexander	Selsdon Group	N.Ridley
Christopher Bland		Chief Sec.
John Redwood	Rothschild	P.Jenkin
Ronnie Halstead	Beecham	"
Bill Barlow	Thorn EMI, ex PO	"
John Gardiner	Laird Group	"
Roger Freeman	Candidate, works for Lehmann Bros.	Wrote to CP
Michael Bishop	MD Midland Airways	Econ. Secretary
Bernard Kelly	Warburgs	"
John Eccles		"
John Cooper	Singer & Friedlander	D.French
Michael Harbour	BL, former Chairman of Birmingham Bow Group	"

Special Adviser

Geoffrey Sterling	Dept. of Industry
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Secretary

Lynda Rouse, CRD.

UNEMPLOYMENT

See letter of Tim Renton to GH, September 82.

MPs

Needham, Townend, Neale, Renton,)
I.Mills, Ward, Lewis)
Peter Lloyd, J.Townend
Hal Miller, John Blackburn,)
Beaumont-Dark, D.Knox, Lyell, I.Mills)
Bulmer

Whips
Econ. Secretary
N.Tebbit
MS(C)

Members

J.B.Wood IEA
Michael Jackson NW Industrialist recommended
by D.Waddington
Anthony Dalton Warburgs
Prof.Brian Griffiths City University
Prof. Douglas Hague Manchester
John Sacher Marks & Spencer
Ralph Harris/ IEA
Arthur Seldon
R.Halstead Beecham

Econ. Secretary
N.Tebbit
N.Tebbit
"
"
"
"
MS(C)

PPS

Iain Mills (as observer)

Special Adviser

Michael Dobbs Dept. of Employment

Secretary

Dominic Hobson, CRD.

URBAN TRANSPORT

MPs

Waller, Chapman, Higgins, Squire

Fletcher-Cooke, John Osborn (Northern)

Barry Porter, Iain Mills,)

Sims, Shersby, Rice)

Peter Temple-Morris

Peter Fry

Robert Moreland MEP

Whips Office

"

David Howell

Douglas French

C.Parkinson

D.French

Members

Nigel Vinson

Leslie Chapman

Jan Hildreth

Econ.Secretary

C.Parkinson

Special Adviser

John Hoskyns

Secretary

Katharine Marsh, CRD

WHY WORK

MPs

Ralph Howell, Bottomley, Budgen,)
McCrindle)

Nicholas Lyell
Peter Hordern
Peter Lloyd

Ralph Howell, C.Patten
J.Townend
Eric Cockeram, Tony Marlow
Robert Jackson, MEP

Members

Professor Alan Prest
Bruce Sutherland
Richard Simmonds
Nirj Deva Aditya
John Wood
Robbie Gilbert
Brendon Sewill
Michael Beenstock
W/Cmdr Berisford

Bow Group/Arthur Anderson
IEA
Shell ex Special Adviser
Joint Stock banker
City University
Constituent of N.Ridley

Whips Office

D.French
Tebbit, N.Ridley
Chief Sec./
Econ. Sec.
Tebbit
Econ. Sec.
Tebbit
Letter to
Chairman

PJC
Offered help
PJC
Tebbit
"
"
"
N.Ridley

Special Advisers

M. Dobbs
N. True
D. French

Dept. of Employment
DHSS
HM Treasury

Secretary

C. Mockler (CRD)

NO PARTICULAR GROUP

MPs

Wheeler, Mawhinney, P.McNair-Wilson)	
Van Straubenzee, P.Mills)	MS (R)
G.Walker, D.Trippier, J.Lee, I.Mills	N.Fowler
Peter Fry, Hal Miller, Nigel Forman	Approached C.Parkinson

Robert Rhodes James CRD Advisory Board

Members

Peter Lilley	Bow Group, Greenwell	
Lord Vaizey		
Sir Arnold Hall	Hawker Siddely, etc.	via PJC
Cecil White	"	"
Sir P. de Zulueta		"
Jim Ackers		
Micky Wiggin	ex Chairman, Basingstoke	D.Howell
Ronald Grierson		K.Joseph
Ian Wood		J.MacGregor
Arthur Seldon		Econ. Secretary
Institute of Directors		Offered help
Alan Howarth		"
George Docker	Candidate	C.Parkinson
Peter Joynes	CRD Advisory Director	Offered help
Bruce Sutherland		"
Anne Bulloch		"
Nirj Deva Aditya		"
Guy Nealey	Finance Director, Glaxo	"
Robert Jackson, MEP		"
W.Hopper, MEP		"