

Coal file

Andrew Turnbull

You ought to be aware of the following points which arose when the Prime Minister saw Alfred Sherman on 20th September.

1. The ESRC: Alfred Sherman showed her the attached letter from Douglas Hague backing up Alfred Sherman's suggestion for a work-shop. The Prime Minister was extremely concerned about the list of subjects and said she might raise this with Sir Keith Joseph.
2. The Prime Minister asked if the police civilians in a police station were to break away from NALGO and form their own staff association that staff association would be recognised for negotiating rights.
3. The Prime Minister wanted a copy of the Act of Parliament which nationalised the coal mines. Done
4. The Prime Minister wondered whether some of the smaller police forces were suffering from staff shortages which inhibited them from framing charges following violence on the picket line, etc. Alotted  
Home Office  
AT  
20/9

STEPHEN SHERBOURNE

21.9.84

Sir Alfred Sherman  
National Bus Company  
172 Buckingham Palace Road  
London SW1W 9TN

OUR REF

YOUR REF

DATE 9 August 1984

Dear Alfred

This is to confirm that we agreed at our meeting last week to organise a workshop on decision making for a high-level group of participants either with experience or an academic interest in the field.

You agreed that you would approach Professor Droar in Jerusalem with the idea that he might be willing to attend and to provide an overview paper. Following on from that, we talked of a series of case studies leading to provisional conclusions. Possible topics and authors were:

The CPRS: Arm of Government or Think-Tank	Lord Rothschild
Road v Rail	Alfred Sherman
The Management of Science	Douglas Hague
The Falklands War	?
The UK's decision not to use vouchers in education	?
British Leyland	John Hoskyns
The decision <u>not</u> to reform the British Civil Service	Peter Hennessy

Apart from Droar, you and me, we talked of possible participants as follows: John Gardiner, Laird Group; John Nott, Lazard's; John Harvey-Jones, ICI; Thomson, British Caledonian; Frank Field; Julian Le Grand, ESRC; John Hughes, Ruskin College; David Wolfson; Norman Strauss.

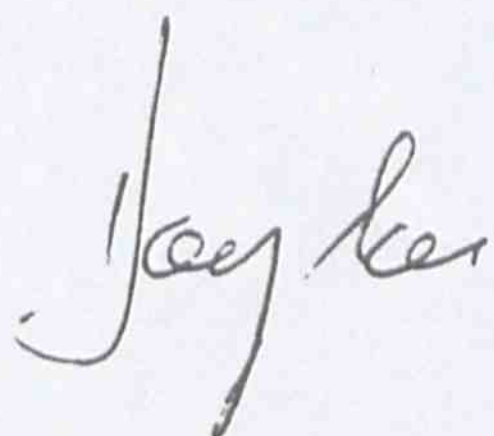
I said that I would discuss these ideas with Edmund Dell to see whether this might be one of our joint seminars with CIPFA. Should he agree I will then put the idea to the members of our public expenditure research group.

We were thinking of holding the workshop in June/July 1985, probably in London. We thought of having about 50 participants, some of whom would present or introduce papers and others who would take part in panel discussions. These might account for 20-25 of the 50, the remainder being observers on this occasion.

You said that you would be able to let me know roughly how much of your own time, and that of a research assistant, might be needed to produce this paper. If you could do so, we could look at the possibility of funding that work. At a later stage, you might wish to make a submission to the SERC/ESRC Joint Transport Committee on the more general issues of road, rail, electrification and so on.

I think this covers the points we raised but if not please put me right.

Yours sincerely

A handwritten signature in cursive script, appearing to read "Jayker". The signature is written in dark ink and is positioned below the typed name "Yours sincerely".