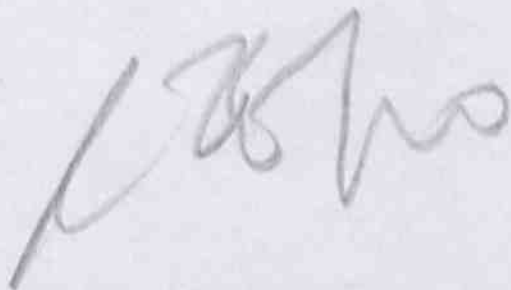


Nat Incl: Coal  
On Blup 26/10.

# **NCB With Compliments**

Chairman's Office  
National Coal Board  
Hobart House, Grosvenor Place  
London SW1X 7AE  
Tel. 01-235 2020



File

Ian MacGregor

23rd October, 1984.

Rt. Hon. Lord Shawcross, GBE, QC,  
Morgan House,  
One Angel Court,  
London,  
EC2R 7AE.

Thank you for your letter of 10th October.

I doubt whether further correspondence would be helpful and I hope it might be possible for us to meet for an exchange of views.

It might be interesting for you to know the story of the NACODS dispute at first hand. The formula they advanced is aimed at curtailing the management's right to manage. They further exacerbated the situation by demanding language in the agreement that severely restricts management's authority to close uneconomic pits. This is, of course, the issue surrounding the NUM dispute and, as the NUM has failed to convince their own men to stop work, you can see the attractions of recruiting others to help in the campaign.

You will see that we have taken a great deal of your advice, for which we are grateful.

I am asking my secretary to telephone yours to find a convenient date for us to get together.

Sincerely,

cc The Prime Minister ✓  
The Rt. Hon. Peter Walker, MP

4008/10/84/B/005/MS