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10 DOWNING STREET  
LONDON SW1A 2AA

From the Private Secretary

27 June 1986

Dear Malcolm,

**FLOTATION OF ROYAL ORDNANCE PLC**

Thank you for your letter of 26 June. It must obviously be right for DTI to be involved in preparing the paper on the future of RO.

I am copying this to John Howe (Ministry of Defence), Joan MacNaughton (Lord President's Office), Rachel Lomax (HM Treasury), Andrew Lansley (Chancellor of the Duchy of Lancaster's Office), Michael Saunders (Law Officers' Department), Vivien Life (Financial Secretary's Office), Simon Routh (Office of the Minister of State for Defence Procurement), Nicholas Bevan (Ministry of Defence) and Michael Stark (Cabinet Office).

Yours,  
David

(DAVID NORGROVE)

Malcolm McHardy, Esq.,  
Department of Trade and Industry.

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From the Minister of State for Industry

Private Secretary to  
THE HON PETER MORRISON MP

David Norgrove Esq  
Private Secretary  
No 10 Downing Street  
London  
SW1

26 June 1986

*Dear David*

FLOTATION OF ROYAL ORDNANCE PLC

We spoke on Monday about your note of last Tuesday's Ministers meeting on the above. Mr Morrison has asked me to reconfirm that it was agreed that DTI should co-operate with Ministry of Defence and Treasury on the production of the paper for E(A) on options for the future of ROs.

I am copying this letter to John Howe (Secretary of State's Office, MOD), Joan MacNaughton (Lord President's Office), Rachel Lomax (H M Treasury), Andrew Lansley (Chancellor of the Duchy of Lancaster's Office), Michael Saunders (Law Officers' Department), Vivien Life (Financial Secretary's Office, H M Treasury), Simon Routh (Minister of State for Defence Procurement's Office, MOD), Nicholas Bevan (Ministry of Defence) and Michael Stark (Cabinet Office).

*Yours ever  
Malcolm Mchardy*

MALCOLM MCHARDY  
PRIVATE SECRETARY

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Private Secretary to  
The Secretary of State

PROVISION OF ROYAL WARRANTS ETC

MALCOLM MCHARDY  
PRIVATE SECRETARY