

INTRODUCTION

MR. PRESIDENT, THIS HAS BEEN A SUBERB PARTY CONFERENCE.

THERE HAS BEEN SERIOUS DEBATE ABOUT SERIOUS
ISSUES AND WE HAVE KEPT OUR EYES FIRMLY ON
THE FUTURE.

ALL OF US HAVE HEARD THE MARVELLOUS SPEECHES FROM THE FLOOR.

IN THESE PEOPLE WE HAVE A GREAT RESERVOIR OF
TALENT.

WE CAN SEE THE FUTURE OF OUR PARTY STRETCHING
AHEAD.

FOR I HAVE NO DOUBT THAT ONE DAY THESE PEOPLE
WILL BE UP HERE AS MINISTERS THEMSELVES ANSWERING
THE DEBATES.

AND DURING OUR SESSIONS WE COULD NOT HAVE WISHED FOR A
BETTER CHAIRMAN THAN DAME JOAN SECCOMBE.

WE COME TO THIS CONFERENCE AS A UNITED PARTY.

WE HAVE SHOWN THE NATION THAT OUR GREAT
REFORMS FOR THE THIRD TERM - MOST NOTABLY
FOR THE COMMUNITY CHARGE AND EDUCATION IN
OUR SCHOOLS - HAVE THE BACKING OF THE WHOLE
PARTY.

WE HAVE HEARD MINISTER AFTER MINISTER SETTING OUT THEIR

PROPOSALS FOR ACTION FOR A THIRD TERM.

I COUNT MYSELF LUCKY - AND THE COUNTRY

IS INDEED FORTUNATE - THAT WE HAVE IN GOVERNMENT

SUCH A MAGNIFICENT TEAM OF MINISTERS:

AN ASSET THAT NO OTHER PARTY CAN BEGIN TO

TOUCH.

MR. PRESIDENT, A LOT HAS HAPPENED SINCE WE LAST MET.

THERE WAS, FOR INSTANCE, OUR GENERAL ELECTION VICTORY

IN JUNE.

THEY TELL ME THAT MAKES IT THREE WINS IN A

ROW.

LIKE LORD LIVERPOOL.

HE WAS PRIME MINISTER FOR FIFTEEN YEARS.

IT'S RATHER ENCOURAGING.

IT WAS AN HISTORIC VICTORY.

AND I WANT TO THANK ALL THOSE WHO PLAYED THEIR
PART,

ABOVE ALL, OUR CHAIRMAN, NORMAN TEBBIT,

NORMAN AND MARGARET HOLD, AND WILL ALWAYS HOLD,
A UNIQUE PLACE IN OUR ESTEEM AND AFFECTION.

ON THE 11TH JUNE, WE EVEN WON SOME NINE SEATS WE FAILED
TO GAIN IN 1983.

AND WE WON BACK THREE WE LOST AT BY-ELECTIONS.

AND WHY DID WE WIN?

FOR A LOT OF REASONS.

BUT MOST OF ALL BECAUSE WE KNEW WHAT WE STOOD
FOR.

WE SAID WHAT WE STOOD FOR.

AND WE STUCK BY WHAT WE STOOD FOR.

SINCE THE ELECTION, IT SOMETIMES SEEMS WE ARE THE ONLY
PARTY THAT DOES.

FROM IMPOSSIBILITY TO VICTORY

MR. PRESIDENT, TWELVE YEARS AGO, I FIRST STOOD ON
THIS PLATFORM AS LEADER OF THE CONSERVATIVE
PARTY.

ONE OR TWO THINGS HAVE CHANGED SINCE 1975.

IN THAT YEAR WE WERE STILL ^{TOILING}~~LABOURING~~ UNDER
LABOUR'S SO-CALLED "SOCIAL CONTRACT",
AND PEOPLE SAID WE COULDN'T GOVERN THE
COUNTRY AGAIN.

REMEMBER HOW WE HAD ALL BEEN LECTURED ABOUT POLITICAL
IMPOSSIBILITY?

YOU COULDN'T BE A CONSERVATIVE, AND SOUND LIKE
A CONSERVATIVE, AND WIN AN ELECTION - THEY SAID.
AND YOU CERTAINLY COULDN'T WIN AN ELECTION
AND THEN ACT LIKE A CONSERVATIVE AND WIN
ANOTHER ELECTION.

AND - THIS WAS ABSOLUTELY BEYOND ARGUMENT -
YOU COULDN'T WIN TWO ELECTIONS AND GO ON
BEHAVING LIKE A CONSERVATIVE, AND WIN YET A
THIRD ELECTION.

DON'T YOU JUST HARBOUR THE FAINTEST SUSPICION
THAT SOMEWHERE ALONG THE LINE SOMETHING WENT
WRONG WITH THAT THEORY.

RIGHT UP TO 11TH JUNE, THE LABOUR PARTY, THE LIBERALS, THE
SDP AND THE DOUBTERS WERE BUSY SAYING THAT
CONSERVATISM DOESN'T WORK.

ODDLY ENOUGH, SINCE 12TH JUNE, THEY'VE BEEN
SAYING THAT IT DOES.

AND SO OUR POLITICAL OPPONENTS ARE NOW FEVERISHLY
PACKAGING THEIR POLICIES TO LOOK LIKE OURS.

IT'S INTERESTING TO DISCOVER THAT NO PARTY NOW
DARES TO SAY OPENLY THAT IT WILL TAKE AWAY FROM
THE PEOPLE WHAT WE HAVE GIVEN BACK TO THE PEOPLE.

MR. PRESIDENT, LABOUR'S LANGUAGE MAY ALTER, THEIR

PRESENTATION MAY BE SLICKER, BUT IT'S STILL
SOCIALISM THAT'S ON OFFER.

FAR BE IT FROM ME TO DERIDE THE SINNERS THAT
REPENTETH.

THE TROUBLE WITH LABOUR IS THEY WANT THE BENEFIT
OF REPENTANCE WITHOUT RENOUNCING THE ORIGINAL SIN.
NO-ONE SHOULD BE TAKEN IN.

AND THE SO-CALLED "ALLIANCE"?

I USED TO WONDER DURING THE ELECTION CAMPAIGN WHAT THE

ALLIANCE LEADERS MEANT BY CONSENSUS POLITICS.

if he didn't know it before

I HAVE A FEELING DR OWEN KNOWS NOW: SIX INCHES

OF FRATERNAL STEEL BETWEEN THE SHOULDER BLADES.

MR. PRESIDENT, WE ARE A SUCCESSFUL PARTY LEADING A
SUCCESSFUL NATION.

WHEN I AM ASKED WHAT IS THE SECRET, IT SEEMS TO BE
NEITHER VERY DIFFICULT TO UNDERSTAND NOR VERY
SOPHISTICATED TO EXPLAIN.

WHAT WE HAVE DONE IS TO RE-ESTABLISH AT THE
HEART OF POLITICS A HANDFUL OF SIMPLE TRUTHS.

FIRST, NO ECONOMY CAN THRIVE IF THE GOVERNMENT
DEBASES THE COINAGE.

NO SOCIETY CAN BE FAIR OR STABLE WHEN INFLATION
EATS UP SAVINGS, AND DEVALUES THE POUND IN
EVERYONE'S POCKET.

INFLATION THREATENS DEMOCRACY ITSELF, WE HAVE ALWAYS
PUT ITS DEFEAT AT THE TOP OF OUR AGENDA.
THAT IS A BATTLE WHICH NEVER ENDS.
IT MEANS KEEPING YOUR BUDGET ON A SOUND
FINANCIAL FOOTING.
NOT JUST ONE YEAR, BUT EVERY YEAR.
THAT'S WHY WE NEED NIGEL LAWSON.

SECOND)

MEN AND WOMEN NEED THE INCENTIVE THAT COMES FROM
KEEPING MORE OF WHAT THEY EARN.
NO-ONE CAN SAY THAT PEOPLE AREN'T INTERESTED
IN THEIR TAKE-HOME PAY.
IF THAT WERE TRUE, A LOT OF TRADE UNION LEADERS
WOULD BE OUT OF A JOB.

AS ECONOMIC GROWTH HAS TAKEN OFF, WE ^{WE} ~~HAVE~~ CUT INCOME
TAX.

AND THERE'S MORE TO DO AS SOON AS WE
PRUDENTLY CAN.

WE KNOW THAT ONE OF THE GREATEST DRIVING FORCES
IN LIFE IS THE WILL TO WORK FOR YOUR
FAMILY.
AND THAT'S HONOURABLE AND GOOD.

THIRD, AS PEOPLE EARN MORE, THEY WANT TO OWN
MORE.
THEY VALUE THE SECURITY WHICH COMES
FROM OWNERSHIP - WHETHER OF SHARES
OR HOMES.

THERE ARE NOW MORE SHAREHOLDERS THAN THERE ARE

TRADE UNIONISTS

NOT ALL TRADE UNIONISTS ARE SHAREHOLDERS - YES
 BUT I HOPE THAT BEFORE LONG, THEY WILL BE.

AND HOME OWNERSHIP HAS SOARED.

AND TO EXTEND THAT RIGHT TO COUNCIL

TENANTS, WE HAD TO FIGHT THE BATTLE

IN PARLIAMENT EVERY INCH OF THE WAY.

AGAINST LABOUR OPPOSITION.

AGAINST LIBERAL OPPOSITION.

DOES THE LABOUR LEADER NOW APPLAUD WHAT HAS HAPPENED?

DOES THE LIBERAL LEADER WELCOME IT?

SURELY, NOW THAT IT'S PROVED SO POPULAR, IT

MUST BE THE SORT OF LIBERATING MEASURE OF WHICH

even he would approve
~~THE LEADER OF THE LIBERAL PARTY HARDLY DISAPPROVES.~~

FOR YEARS WE CONSERVATIVES HAD TALKED ABOUT WANTING
TO CREATE A PROPERTY-OWNING DEMOCRACY,
LOOKING BACK, I WONDER WHETHER WE DID AS MUCH
~~IN THOSE DAYS~~ AS WE SHOULD HAVE DONE
TO ACHIEVE THAT GOAL.
I DON'T BELIEVE ANYONE WILL BE ABLE,
IN THE YEARS AHEAD, TO MAKE A SIMILAR
CHARGE AGAINST THIS GOVERNMENT.

INDDED) EXTENDING OWNERSHIP HAS BEEN ONE
OF OUR FIRST ACHIEVEMENTS
FOURTH, IT IS OUR PASSIONATE BELIEF THAT FREE

ENTERPRISE AND COMPETITION ARE THE
ENGINES OF PROSPERITY AND THE GUARDIANS
OF LIBERTY.

THESE IDEAS HAVE SHAPED FREE POLITICAL INSTITUTIONS AND BROUGHT
UNIMAGINED WEALTH TO COUNTRIES AND CONTINENTS.

WE EVEN HEAR FAINT AND DISTANT ECHOES OF OUR ARGUMENTS
IN MOSCOW.

WHAT PRICE SOCIALISM IN BRITAIN, WHEN MR
GORBACHEV DOESN'T SEEM TOO KEEN ON ITS RESULTS
IN THE SOVIET UNION!

AND LOOK AT ^{WHAT} ~~THE RESULTS~~ WE HAVE ACHIEVED - LOW INFLATION;
TAX CUTS; WIDER OWNERSHIP; A REVIVAL OF ENTERPRISE;
AND OVER THE LAST YEAR, UNEMPLOYMENT HAS
FALLEN AT RECORD SPEED - BY OVER 400,000.

OUR ECONOMIC SUCCESS HAS ENABLED BRITAIN TO PLAY A MORE
PROMINENT ROLE IN THE WORLD AT LARGE.

WE ARE NOW THE SECOND BIGGEST INVESTOR IN THE WORLD, ^{and} THE
MODEL OF A STABLE ECONOMY.

THIS IS WHY NIGEL LAWSON HAS BEEN ABLE TO PLAY A
LEADING ROLE IN HELPING TO TACKLE THE WORLD DEBT
CRISIS.

INTERNATIONAL BANKERS, THE FINANCE MINISTERS OF
OTHER NATIONS; THEY ALL LISTEN TO YOU A LOT HARDER
WHEN THEY OWE YOU MONEY RATHER THAN THE OTHER WAY
AROUND.

THE OLD BRITAIN OF THE 1970s, WITH ITS STRIKES, POOR
PRODUCTIVITY, LOW INVESTMENT, WINTERS OF
DISCONTENT, ABOVE ALL ITS GLOOM, ITS PESSIMISM,
ITS SHEER DEFEATISM - THAT BRITAIN IS GONE.

WE NOW HAVE A NEW BRITAIN, CONFIDENT, OPTIMISTIC, SURE
OF ITS ECONOMIC STRENGTH - A BRITAIN TO WHICH
FOREIGNERS COME TO ADMIRE, TO IMITATE,
TO INVEST.

I HAVE REMINDED YOU WHERE THE GREAT POLITICAL ADVENTURE
BEGAN AND WHERE IT HAS LED.
BUT IS THIS WHERE WE PITCH OUR TENTS?
IS THIS WHERE WE DIG IN?

NO - OUR THIRD ELECTION VICTORY WAS
ONLY A STAGING POST ON A MUCH LONGER
JOURNEY.

I KNOW WITH EVERY FIBRE OF MY BEING THAT IT

WOULD BE FATAL FOR US JUST TO STAND

WHERE WE ARE.

^{would}
WHAT IS ~~GOING TO~~ BE OUR SLOGAN FOR THE
1990s?

(ARE WE REALLY GOING TO EXCITE BRITAIN'S
IMAGINATION AND THE WORLD'S RESPECT WITH
THE PROMISE THAT WE HAVE WHAT WE HOLD?)

would)

~~Is~~ "CONSOLIDATE" ~~to~~ BE THE WORD THAT WE
^{ed}
 STITCH ON OUR BANNERS?

WHOSE BLOOD ^{would} RUN FASTER AT THE PROSPECT
 OF FIVE YEARS OF CONSOLIDATION?

OR ~~WOULD WE HOLD ON TO WHAT WE~~
~~THAT ISN'T TO SAY THAT WE CAN ABANDON WHAT WE HAVE~~
~~ACHIEVED.~~
 ACHIEVED.

~~WE HOLD ON TO THAT.~~

AND WE MOVE ON - APPLYING OUR PRINCIPLES
 AND BELIEFS TO EVEN MORE CHALLENGING
 GROUND.

~~SO MUCH ACHIEVED AND YET SO MUCH STILL TO BE DONE.~~

FOR OUR PURPOSE AS CONSERVATIVES IS TO EXTEND
OPPORTUNITY AND CHOICE TO THOSE WHO SO
FAR HAVE BEEN DENIED THEM.

EDUCATION

~~INDEED~~, I BELIEVE OUR MOST IMPORTANT TASK IN THIS
PARLIAMENT IS TO ~~BEGIN~~ ^RRAISING THE QUALITY
OF EDUCATION IN OUR SCHOOLS,
THAT IS IN THE NATIONAL INTEREST,
AND IT IS IN THE INDIVIDUAL INTEREST OF
EVERY PARENT AND ABOVE ALL EVERY CHILD,
I WANT EDUCATION TO BE PART
OF THE ANSWER TO BRITAIN'S PROBLEMS, NOT
ONE OF THE CAUSES.

TO COMPETE MORE SUCCESSFULLY IN TOMORROW'S WORLD -

WITH JAPAN ~~AND~~ GERMANY, ~~WITH~~ THE UNITED
STATES AND THE ~~NEWLY EMERGING~~ COUNTRIES
OF THE PACIFIC - WE NEED WELL-EDUCATED,
WELL-TRAINED, CREATIVE YOUNG PEOPLE.

FEW THINGS ARE MORE ALARMING FOR THE FUTURE
OF THIS COUNTRY / THAN THE ~~INTERNATIONAL~~

COMPARISONS ~~THAT HAVE BEEN MADE~~ OF MATHEMATICAL
ATTAINMENT / AMONG YOUNG PEOPLE IN BRITAIN /
^{those}
AND / ABROAD.

IF ~~OUR~~ EDUCATION IS BACKWARD TODAY, OUR
NATIONAL PERFORMANCE WILL BE BACKWARD
TOMORROW.

YET IT IS THE PLIGHT OF INDIVIDUAL BOYS AND GIRLS
WHICH MOST WORRIES ME. *Don't*
TOO OFTEN, OUR CHILDREN ~~DO NOT~~ GET THE
EDUCATION THEY NEED - THE EDUCATION THEY
DESERVE..

IN THE LAST FEW YEARS, WE HAVE SEEN ANOTHER DISADVANTAGE
HEAPED ON THE SHOULDERS OF THOSE YOUNGSTERS
IN OUR INNER CITIES WHO SHOULD BE HELPED
BY THEIR EDUCATION TO ESCAPE INTO A BETTER
FUTURE.

EXTREMIST EDUCATION AUTHORITIES AND EXTREMIST
TEACHERS HAVE COMPOUNDED THOSE
DISADVANTAGES.

THEY HAVE FAILED TO GIVE THEIR PUPILS THE
TRAINING THEY NEED FOR SUCCESS IN LIFE.

CHILDREN WHO NEED TO BE ABLE TO COUNT AND MULTIPLY
AND OPERATE A COMPUTER KEYBOARD ARE LEARNING
ANTI-RACIST MATHEMATICS, WHATEVER THAT MAY
BE.

CHILDREN WHO NEED TO BE ABLE TO EXPRESS THEMSELVES
IN CLEAR ENGLISH ARE BEING TAUGHT POLITICAL
SLOGANS.

CHILDREN WHO NEED TO BE TAUGHT TO RESPECT ~~THE~~ TRADITIONAL
MORAL VALUES ARE BEING TAUGHT THEIR
INALIENABLE RIGHT TO BE GAY.

CHILDREN WHO NEED ENCOURAGEMENT ARE BEING TAUGHT THAT
OUR SOCIETY OFFERS THEM NO FUTURE.

THOSE CHILDREN ARE BEING CHEATED OF A SOUND START
IN LIFE - YES, CHEATED.

OF COURSE, THERE ARE ACROSS THE WHOLE OF THE COUNTRY
PLENTY OF EXCELLENT TEACHERS AND SUCCESSFUL
SCHOOLS.

INDEED, EVERY GOOD SCHOOL, AND EVERY GOOD
TEACHER, IS A REMINDER OF WHAT TOO MANY
YOUNG PEOPLE ARE DENIED.

MUST TAKE

I BELIEVE THAT GOVERNMENT ~~HAS~~ THE PRIMARY RESPONSIBILITY
 FOR ~~ESTABLISHING MINIMUM~~ ^{SETTING ~~FOR~~} STANDARDS FOR THE
 EDUCATION OF OUR CHILDREN.

THAT IS WHY WE ARE ESTABLISHING A NATIONAL
 CORE CURRICULUM.

^{LAY DOWN}
 THIS WILL ~~SET~~ STANDARDS WHICH PUPILS WILL
 BE EXPECTED TO ACHIEVE IN ENGLISH, MATHS
 AND SCIENCE.

IT IS VITAL THAT ALL CHILDREN MASTER ^{essential} ~~BASIC~~ SKILLS:

READING, WRITING, SPELLING, GRAMMAR, ARITHMETIC
~~AND GEOMETRY~~; THAT THEY UNDERSTAND TECHNOLOGY
^{TECHNOLOGY}
 AND BASIC SCIENCE; ~~AND THAT THEY HAVE THE~~
~~CHALLENGE OF WELL-DESIGNED HOMEWORK.~~

FOR good teachers they will provide
 a job on which they can build with their
 own creative skills & professionalisation.

a new kind of school

At present, if parents don't like the local authority schools

they have virtually nowhere else to go unless

they can afford the independent private schools.

is

We are now going to create a new school

the independent state school.

We are now about to enter the most dramatic
step forward in education since the
education 29

~~UNTIL NOW THERE HAS BEEN TOO LITTLE CHOICE IN EDUCATION,~~

~~For most people we shall cater to by
IT HAS BEEN LIMITED TO A SMALL NUMBER OF~~

~~ASSISTED PLACES IN THE PRIVATE SECTOR~~

~~OR, FOR THE OVERWHELMING MAJORITY, SCHOOLS~~

~~SUBSTANTIALLY RUN BY THE LOCAL AUTHORITY.~~

WE ARE NOW ABOUT TO CREATE A THIRD SECTOR.

THIS IS THE INDEPENDENT STATE SCHOOL -

~~we~~
BY ALLOWING PARENTS AND GOVERNORS TO VOTE

~~DEMOCRATICALLY~~ TO TAKE THEIR CHILDREN'S SCHOOL

OUT OF THE HANDS OF THE LOCAL AUTHORITY INTO THE

HANDS OF THEIR OWN GOVERNING BODY. This will

create a new kind of school
alongside the state schools
the independent schools.
I call these the independent-state
schools

We propose
to propose
referrals
Further we shall allow
Popular schools to take
in as many children as they
can handle

Second
create a new kind
of school. By state
allow schools to opt out
of local authority
and become independent
state schools

This will stop local
authorities from putting arbitrary
low limits on entry to good schools

spec will allow.

THEY WILL BRING TO MANY CHILDREN A BETTER
 EDUCATION, BECAUSE THE SCHOOL WILL BE IN
 THE HANDS OF THOSE WHO CARE MOST FOR IT
 AND ITS FUTURE.

THERE IS NO REASON ON EARTH WHY LOCAL AUTHORITIES
 SHOULD HAVE A MONOPOLY OF FREE EDUCATION.

WHAT PRINCIPLE SUGGESTS THIS IS RIGHT?

WHAT RECENT EXPERIENCE OR PRACTICE SUGGESTS
 IT IS SENSIBLE?

In these ways:

WE ARE FURTHERING OUR CONSERVATIVE TRADITION OF EXTENDING

OPPORTUNITY ~~WIDER AND STILL WIDER.~~

NOWHERE IS THIS POLICY MORE NEEDED THAN IN

WHAT HAVE BECOME KNOWN AS THE "INNER CITIES".

INNER CITIES

THE PHRASE "INNER CITIES" IS A CONVENIENT SHORTHAND FOR
A HOST OF PROBLEMS.

MR. PRESIDENT, CITIES HAVE RISEN AND DECLINED THROUGHOUT
HISTORY.

RISEN BY RESPONDING TO THE OPPORTUNITIES,

MARKETS, AND THE TECHNOLOGIES OF THEIR DAY.

DECLINED WHEN TRADE ROUTES HAVE PASSED THEM BY,

OR WHEN THEY CLUNG TO OLD, OUTDATED WAYS.

THAT IS WHAT HAS HAPPENED TO MANY OF OUR

GREAT CITIES.

forms
the worst aspects of

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THIS DECLINE WAS AGGRAVATED BY POST-WAR TOWN PLANNING, A FORM

a sort of
— of

SOCIAL VANDALISM CARRIED OUT WITH THE BEST OF

INTENTIONS BUT THE WORST OF RESULTS.

ALL TOO OFTEN, THE PLANNERS CUT THE HEART OUT OF OUR

CITIES. THEY SWEEP ASIDE THE FAMILIAR CITY

CENTRES THAT HAD GROWN UP OVER CENTURIES AND

REPLACED THEM WITH A WEDGE OF TOWER BLOCKS

AND LINKING EXPRESSWAYS, INTERSPERSED WITH

TOKEN PATCHES OF GRASS AND A FEW WINDSWEPT

PIAZZAS, WHERE PEDESTRIANS FEAR TO TREAD.

THE PLANNERS DIDN'T THINK: "ARE WE BREAKING THE PATTERN
OF PEOPLE'S LIVES, ^{CUTTING} ~~SEPARATING~~ ^{OFF} THEM FROM THEIR
FRIENDS, THEIR NEIGHBOURS?"

THEY DIDN'T WONDER: "ARE WE UPROOTING WHOLE
COMMUNITIES?"

THEY DIDN'T ASK: "CAN CHILDREN STILL PLAY SAFELY IN THE
STREET?"

THEY DIDN'T CONSIDER ANY OF THESE THINGS.

NOR DID THEY CONSULT THE POLICE ABOUT HOW TO
DESIGN AN ESTATE IN WHICH PEOPLE COULD WALK
SAFE FROM MUGGERS AND VANDALS.

THEY SIMPLY SET THE MUNICIPAL BULLDOZER TO WORK.

WHAT FOLLY, WHAT INCREDIBLE FOLLY.

AND THE PEOPLE WHO DIDN'T FIT INTO THIS URBAN UTOPIA?

THEY - ~~WHAT WAS THE WORD THEY USED?~~ - THEY

"DECANTED" THEM INTO OUTLYING ESTATES WITHOUT

PUBS OR CORNER SHOPS OR ANYWHERE TO GO.

~~THE SCHEME~~ ~~THE SCHEME~~ ~~IT~~ WON ANY NUMBER OF ARCHITECTURAL AWARDS BUT ~~IT~~ ~~WAS~~ ^{THEY WERE}

A NIGHTMARE FOR THE PEOPLE.

~~They~~ ~~IT~~ SNUFFED OUT ANY SPARK OF LOCAL ENTERPRISE.

~~They~~ ~~IT~~ MADE PEOPLE ENTIRELY DEPENDENT ON THE LOCAL

AUTHORITIES AND THE SERVICES THEY CHOSE TO

PROVIDE.

AS IF THAT WERE NOT ENOUGH, SOME OF ^{OUR} ~~THESE~~ CITIES HAVE
~~ALSO~~ ^{ALSO} BEEN DOMINATED BY LABOUR COUNCILS ^{IMPLACABLY} HOSTILE TO
ENTERPRISE.

WHEN INDUSTRIES ^{WENT} ~~SHRANK~~, THEY PILED EVER-HIGHER RATES
ON THOSE THAT REMAINED.

WHEN OLD MARKETS VANISHED, THEY SOUGHT NOT NEW
MARKETS BUT NEW SUBSIDIES.

THEY CAPITALISED NOT ON THEIR STRENGTHS BUT
ON THEIR WEAKNESSES.

THEY ACCELERATED DECLINE.

~~BUSINESSES FLED, EMPLOYMENT OPPORTUNITIES VANISHED, SKILLS
DECAYED, THE TALENTED MEN AND WOMEN OF
ENTERPRISE WERE DRIVEN OUT.~~

DYING INDUSTRIES, SOULLESS PLANNING, MUNICIPAL SOCIALISM

- THESE, ~~MR. PRESIDENT~~ DEPRIVED THE PEOPLE OF
THE MOST PRECIOUS THINGS IN LIFE: HOPE, CONFIDENCE
AND BELIEF IN THEMSELVES.

THAT SAPPING OF THE SPIRIT IS AT THE VERY HEART
OF URBAN DECAY.

MR. PRESIDENT, WE MUST GIVE BACK HOPE TO THE PEOPLE TO GIVE
BACK HEART TO OUR CITIES.

AND IT
THAT IS BEGINNING TO HAPPEN.

WHY? BECAUSE TODAY / BRITAIN HAS A STRONG AND GROWING ECONOMY.

RECOVERY HAS COME FASTER IN SOME PARTS OF THE
COUNTRY THAN OTHERS.

BUT NOW IT IS TAKING ROOT IN ~~OUR~~ MOST

DEPRESSED URBAN LANDSCAPES.

at least 1 month
I HAVE SEEN SOME OF THE EFFECTS FOR MYSELF.

~~IN~~ GLASGOW ^{is} *remarkable revival largely* UNDERGOING A TRANSFORMATION, THANKS TO THE

WORK OF GEORGE YOUNGER AND MALCOM RIFKIND,

~~He has chosen for the UK European City of Culture for 1992~~
~~to be a focus~~

~~A REMARKABLE ONE~~
MY WALKABOUT THERE WAS REMARKABLE.

"MAGGIE THATCHER?" QUERIED ONE GLASWEGIAN.

"YES", I SAID.

"I'M WINSTON CHURCHILL" HE REPLIED.

"WINSTON HARRY CHURCHILL".

AND ASTONISHINGLY ENOUGH, HE WAS - AND
PRODUCED A DOCUMENT TO PROVE IT.

visited
I ~~WENT TO~~ TEESSIDE - WHERE A NEW URBAN DEVELOPMENT

- CLEARLY
CORPORATION HAS ALREADY SIGNED THREE MAJOR
CONTRACTS AND WHERE HI-TECH FIRMS HAVE SET UP
SHOP ON THE OLD IRONMASTER'S SITE.

IN WOLVERHAMPTON AND THE WEST MIDLANDS, I SAW EXCELLENT

TRAINING SCHEMES, AND A THRIVING PRIVATE HOUSING
ESTATE WHERE AN OLD STEELWORKS HAD STOOD.

all *we* *in them and other places*
 WE HAVE HELPED THIS PROCESS WITH A BATTERY OF SPECIAL

MEASURES AND PROGRAMMES TO TURN DERELICTION

INTO ~~DYNAMISM~~ *DEVELOPMENT* - *plans*

*to clear derelict land to renovate run-down
 council estates, to regenerate city centres.*

BUT BY THEMSELVES THESE MEASURES ARE NOT ENOUGH.

WE MUST ALSO GIVE THE PEOPLE IN THE INNER

CITIES BOTH THE OPPORTUNITY TO IMPROVE THEIR OWN

LIVES AND THE BELIEF THAT ~~IT~~ *THEY* CAN ~~BE~~ DONE.

THE MAJOR *IN OUR PROGRAMME*
 OUR HISTORIC REFORMS ~~FOR THIS PARLIAMENT~~

ARE OF COURSE DESIGNED TO ~~HELP~~ *FOR* THE WHOLE COUNTRY.

BUT THEY WILL BE OF PARTICULAR BENEFIT TO THE

INNER CITIES.

WE WILL FREE TENANTS FROM THEIR DEPENDENCE ON COUNCIL
LANDLORDS.

WE WILL FREE PARENTS TO ^{CHOOSE} ~~GET~~ THE SCHOOLS THEY
WANT FOR THEIR CHILDREN.

WE WILL FREE BUSINESSES AND ENTERPRISE IN
THE URBAN DEVELOPMENT AREAS FROM IRKSOME PLANNING
RESTRICTIONS AND CONTROLS.

~~WE WILL FREE THEM FROM PENAL LOCAL TAXES.~~ ^{RATES.}

^{AND} WITH THE INTRODUCTION OF THE COMMUNITY CHARGE, NO LONGER WILL
SOCIALIST COUNCILS BE ABLE TO LOAD INTOLERABLE
BURDENS ON OWNER-OCCUPIERS, DRIVE OUT SMALL
BUSINESSES AND DESTROY EMPLOYMENT ^{BY ~~IMPOSING~~} ~~WITH~~ SKY-HIGH
^{IMPOSING.}
RATES.

THE ECONOMIC POLICY - MORE THAN THAT - THE POLITICAL

PHILOSOPHY - WHICH HAS PUT THE SPARK BACK INTO

OUR NATIONAL ECONOMY, ^{in the way} WILL REJUVENATE OUR CITIES

AS WELL. *and RESTORES THEIR CONFIDENCE
PRIDE.*

INNERCITY

~~ALREADY~~, THE NUMBER OF OUR ALLIES IN THIS CAMPAIGN IS GROWING.

~~FOR A START~~, BRITISH INDUSTRY HAS ROLLED UP ITS
SLEEVES AND IS PITCHING IN.

WE ALL APPLAUD THE ORGANISATION "BUSINESS IN THE

COMMUNITY" AND THE LEAD GIVEN ^{about 300} BY ~~270~~ OF

OUR ~~LARGEST FIRMS~~. *THEIR MEMBERS*

FIRMS THAT HAVE COME TOGETHER TO ASSIST IN

THE REVIVAL OF THE URBAN COMMUNITIES FROM WHICH

THEY SPRANG.

OUR FORMULA WILL RESTORE VIGOUR AND CONFIDENCE TO ALL THE
CITIES OF OUR UNITED KINGDOM, TO THE BLEAK
STREETS OF THE HOUSING ESTATES ON THEIR OUTSKIRTS
AND TO THE DERELICT WASTELANDS WHICH TOO OFTEN
LIE AT THEIR HEARTS.

THESE POLICIES ARE NOT UNTRIED.

THEY HAVE WORKED BEFORE.

THEY ARE WORKING IN OTHER COUNTRIES TODAY.

DON'T LET ANYONE TELL ME THAT WHAT THEY CAN
DO IN BALTIMORE AND BOSTON, WE CAN'T DO IN BIRMINGHAM
AND BRIXTON.