

OLYMPIA & YORK

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Paul Reichmann

January 5, 1988

The Right Honourable Mrs. Margaret Thatcher MP  
The Prime Minister  
10 Downing Street  
London SW1

Dear Prime Minister:

As you may know, a little under six months ago Olympia & York Developments Limited assumed responsibility for the design, construction and eventual operation of Canary Wharf.

My Company is particularly pleased to be involved with this project, heralding as it does a major revitalisation of the heart of one of the world's great cities. It also reflects, despite the vagaries of the world's stock markets in recent weeks, a new confidence in the future of Britain which I can say without flattery that only you can take credit for.

During the last six months I and my colleagues have spent many long hours in planning a fundamental redesign of the scheme, in an effort to ensure that Canary Wharf will not only work, but that it will make a lasting and positive contribution to London's landscape.

In October we commenced commissioning work on the site, and this will continue through the winter. However, it will not be until six weeks' time or so that we will be ready to announce details of the design of many of the buildings and of the landscaping for the substantial new open spaces. In the design process we have been mindful to take account of Britain's architectural

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and landscaping heritage by working with leading British figures and by liaising with the relevant organisations. Whilst it is perhaps too much to expect universal acclaim for the designs, a great many recognised authorities have already indicated their whole-hearted support for our plans.

In order to give the public announcement of the proposals appropriate emphasis and, in effect, to "launch" the scheme, we are proposing to mark this historic event in the substantial manner it so deserves.

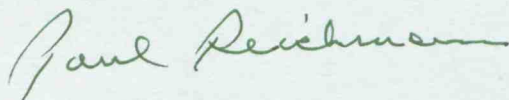
My purpose in writing is to say how much we would be delighted if you could find time within your very busy schedule to honour us with your presence and to launch this, the biggest construction project that Europe has ever seen.

Clearly your existing commitments mean that it would be foolish of us to suggest some pre-determined time and place. And, as you are the one individual responsible for creating the climate within which Canary Wharf has become possible, we are of course ready to be totally flexible with our arrangements if there is any chance at all that you might attend.

We would plan to stage an event in London at some time between, say the middle of February and the end of March, although we could delay a little beyond that time. We could hold the event at any time of day, but a late morning/lunch engagement or early evening/dinner would seem to be the two most appropriate timings.

I do hope that you are able to accept this invitation. Should your office wish for further information or to discuss possible arrangements, could I suggest that they telephone my secretary in London. (Sharon Smith - 01 629-8878) I will also make myself available to come to London on relatively short notice, for the purpose of providing an advance briefing. I very much look forward to hearing from you.

Yours sincerely,



Paul Reichmann