Nat Health BN 10 DOWNING STREET THE PRIME MINISTER 13 April 1983 Thank you for your letter dated 14 March about the NHS Management Inquiry and other NHS matters. I note what you say about the NHS Management Inquiry and I am glad that you were so greatly impressed with Roy Griffiths. I have now also seen his reply to you dated 31 March. I understand you have discussed all your concerns with Norman Fowler and Kenneth Clarke and they have agreed to continue to keep you in touch with these events. I think therefore it best to leave these matters to them at this stage. I should add that, on your particular point about the DHSS staff support for the Inquiry, both Norman and myself very much agree with Roy Griffiths. Your quotation from my letter dated 11 October 1982 refers to the team of businessmen not the administrative support staff. You will see from the enclosed press statement that the NHS Management Inquiry Team is made up entirely of high level businessmen from outside Government and the NHS. Roy Griffiths is free to bring in other outsiders, including management consultants, if he so wishes. It would be very difficult for a team of outsiders such as this to operate without assistance from DHSS and I therefore think it is important to have a DHSS officer in charge of the support staff. Roy Griffiths has made it quite clear that he supports this arrangement and he knows that he can both change the leader of his support staff and

bring in outside support if he wishes. Indeed, I understand

/ Jim Blyth

Your ever

Department of Health and Social Security

PRES Alexander Fleming House Elephant and Castle London SEI 6BY RELEASE

Telephone 01-407 5522

83/30

3 February 1983

NHS MANAGEMENT INQUIRY

Four leading businessmen are to conduct an independent Management Inquiry into the effective use and management of manpower and related resources in the National Health Service. The Inquiry Team, under the leadership of Mr Roy Griffiths, Deputy Chairman and Managing Director of Sainsburys, have agreed to advise Norman Fowler, Secretary of State for Social Services, on progress by the end of June this year.

Mr Fowler announced the management inquiry in reply to a written parliamentary question from Mrs Jill Knight MP for Edgbaston this afternoon (Thursday) which asked him if he would make a statement on what plans he has to control manpower in the NHS. Mr Fowler said:

"I have today established an independent NHS Management Inquiry into these matters. Health authorities in England have a revenue budget of almost £9 billion; employ about a million people; and spend almost 75% of their revenue on pay. The Government needs to be satisfied that these considerable resources are managed efficiently and give the nation value for money. The Inquiry will be led by Mr Roy Griffiths, Deputy Chairman and Managing Director of J Sainsbury PLC. Mr Griffiths will be assisted by Mr Michael Bett, Board Member for Personnel at British Telecom, Mr Jim Blyth, Group Finance Director of United Biscuits, and Sir Brian Bailey, Chairman of Television South West and of the Health Education Council and formerly Chairman of South Western Regional Health Authority. As my expert advisers, they will give me advice, on the effective use and management of manpower and related resources, as their enquiries proceed. We aim to make the earliest possible impact on the management of the NHS for the benefit of patients and the community as a whole. Mr Griffiths will advise me on progress by the end of June 1983."

The Inquiry Team will be supported by a small group of staff led by Mr Cliff Graham, an assistant secretary at the Department of Health and Social Security. The support staff will also include health service experience and private sector expertise.

Mr Griffiths has not been asked to prepare a report nor will the Team act in any way like a Royal Commission or Committee of Enquiry. The Team will advise on what more needs to be done, within existing resources, to secure the most effective use and management of NHS manpower and related resources. They will identify major management issues for examination by individual team members and the support staff and will transmit their findings to the Secretary of State for early incorporation into NHS and DHSS management practice.

In commenting on the Inquiry, Mr Fowler said:

"Over the last four years this Government has devoted extra resources to the NHS. Next year we will be spending nearly £13 billion on the NHS in England. That represents a real increase in services of $7\frac{1}{2}\%$ and an increase of 17% against the Retail Price Index. But what matters most is the actual services the patients are getting for this money and the way in which the delivery of these services is managed by the NHS.

"In 1979 we therefore embarked on the essential task of strengthening the management of the NHS and improving its efficiency and effectiveness in the interests of the patients. First, we slimmed down the structure of administration to cut out unnecessary bureaucracy. Second, we developed a new framework of public accountability and review, to clarify and make more effective the management chain from the District to the Secretary of State. Third, we launched a whole series of initiatives, aimed at improving the management efficiency of the NHS; including NHS manpower targets, the development of NHS performance indicators and the introduction of financial targets for efficiency savings.

"What we need to be sure of is that in practice this whole management process is working properly and that it produces, for both patients and public alike, the best possible service from the very large resources allocated to the NHS.

"We are therefore now setting the Inquiry Team two main tasks:

- to examine the ways in which resources are used and controlled inside the health service, so as to secure the best value for money and the best possible services for the patient;
- to identify what further management issues need pursuing for these important purposes.

"We could simply have set up another Royal Commission and then sat back for several years to await its lengthy report, but on past experience that would not lead to effective action. Instead, we have gone straight for management action, with the minimum of fuss and formality. I am grateful to Mr Griffiths and his colleagues for agreeing to carry out this task."

NOTE FOR EDITORS

Mr Griffiths has been Deputy Chairman and Managing Director of Sainsburys since 1979. He joined the company in 1968 from Monsanto Europe, where he was a Director. He became a Director of Sainsburys in 1969 and Deputy Chairman in 1975.

Mr Bett has been on the Board of British Telecommunications since 1981. He was previously Director of Personnel at the BBC.

Mr Jim Blyth, is Group Finance Director of United Biscuits

Sir Brian Bailey is Chairman of the Health Education Council and was, until the end of last year, Chairman of the South Western Regional Health Authority. He is Chairman of Television South West and was an official of NALGO for many years.



DEPARTMENT OF HEALTH & SOCIAL SECURITY

Alexander Fleming House, Elephant & Castle, London SEI 6BY
Telephone 01-407 5522

From the Secretary of State for Social Services

Willie Rickett Esq Private Secretary 10 Downing Street London SW1

Dear Willey 2 pr mgra worly

In your letter of 16 March you asked for a draft reply for the Prime Minister to send to Mr Ralph Howel following his letter of 14 March about the NHS Management Inquiry. As you know, it was agreed that we would provide a draft after Secretary of State and Mr Clarke had met Mr Howell and Mr Stainton on 30 March. A draft reply is now enclosed.

I am copying this letter and enclosures to Judith Simpson at the Treasury.

MRS C L SOUTER
Private Secretary

2 APR 1883

DRAFT LETTER FROM THE PRIME MINISTER TO RALPH HOWELL MP

Thank you for your letter dated 14 March about the NHS Management Inquiry and other NHS matters.

I note what you say about the NHS Management Inquiry and I am glad that you were so greatly impressed with Roy Griffiths. I have now also seen his reply to you dated 31 March. I understand you have discussed all your concerns with Norman Fowler and Kenneth Clarke and they have agreed to continue to keep you in touch with these events. I think therefore it best to leave all these matters to them at this stage.

I should add that, on your particular point about the DHSS staff support for the Inquiry, both Norman and myself very much agree with Roy Griffiths. Your quotation from my letter dated 11 October 1982 refers to the team of businessmen not the administrative support staff. You will see from the enclosed press statement that the NHS Management Inquiry Team is made up entirely of high level businessmen from outside Government and the NHS. Roy Griffiths is free to bring in other outsiders, including management consultants, if he so wishes. It would be very difficult for a team of outsiders such as this to operate without assistance from DHSS and I therefore think it is important to have a DHSS officer in charge of the support staff. Roy Griffiths has made it quite clear that he supports this arrangement and he knows that he can both change the leader of his support staff and bring in outside support if he wishes. Indeed, I understand Jim Blyth has already decided to bring in such support from United Biscuits to assist him with one of his tasks.

Obsispension I sain feel that if you have criticisms of the C- and A-9and his department it would be best to refer these to the

P-A-C-. [Northwally we intens our laying to determine
Whether the manganer and their resources of the MHS are used
effectively.

SAINSBURY'S

J Sainsbury plc Stamford House Stamford Street London SE1 9LL

01-9216000

Telex 264241

31st March, 1983

Ralph Howell, Esq., M.P., House of Commons, LONDON, S.W.1A OAA.

Dear Mr. Howell,

Thank you very much for sending me a copy of your letter of the 15th March to the Prime Minister. I believe it was explained to you that I have been away from London (albeit not altogether away from the work of the Inquiry) until this week.

I enjoyed the meeting with yourself and Mr. Stainton. You left me in no doubt as to your concern on manpower in the NHS and on the question of executive authority at the centre. I explained to you the nature of our initial work and am convinced that we are working purposefully on the right lines.

It was very good of you to comment favourably in your letter on our meeting and on myself. I do, however, again assure you, in view of your expressed doubts as to whether a Civil Servant could be sufficiently open minded and independent to head up the support team, that I am quite happy with the position. I was clearly aware of the possible disadvantages of such an appointment, but I concluded that it was vital to have this type of support to facilitate work with the DHSS. The individual concerned, Mr. Cliff Graham, has enormously impressed me, not only with his ability, but by his objectivity and commitment to the work

FROM: C H A JUDD DATE: 25 March 1983 MR DURRANT - MCU cc Mr Allwood Mr P M Rayner 6 APR 1983 MR HOWELL'S LETTER TO THE PRIME MINISTER OF 14 MARCH We never saw what the Prime Minister wrote following the draft provided with Miss Rutter's letter of 22 September but I understand from Mr Scholar that it omitted para 2 of that draft. Mr Howell's new letter suggests that para 4 was followed. There is little to add. A draft response to No.10 is attached. eust C H A JUDD PS/EST 6/4 As the FST was quite closely involved in the earlier mind of correspondence (see May A), you way wish to see.

The Treasury does not think it necessary to rise to Mr Howell's further remarks about the C & AG, E & AD and PAC. The Prime Minister's point was that since these bodies carry out <u>external</u> checks on behalf of Parliament (as the St. John-Stevas Bill insists) it is not for the Government to respond to him.

Departments do not of course expect to rely on Parliamentary investigations to discover waste. Their <u>internal</u> management and audit should prevent or discover it first. The Government is strengthening financial management, including internal audit, across all departments.

Duly Ralph HOWERL, 10 DOWNING STREET From the Private Secretary 16 March 1983 I enclose a copy of a letter the Prime Minister has received from Mr. Ralph Howell, M.P. I should be grateful if you would let me have a suitable draft reply which the Prime Minister might send to Mr. Howell by Monday, 28 March. I am copying this to Jill Rutter (HM Treasury) since you may wish to consult her over the drafting of the reply because of Mr. Howell's criticisms of the C&AG and the Exchequer and Audit Department. . W. F. S. RICKETT D.J. Clark, Esq., Department of Health and Social Security.

Prince minister a IG Rulph Howell remains unhappy with the form of the Mts inquing and the effectiveness of the COR AG. I will ark Mr Forters office and the Treasury NSA RALPH HOWELL, M.P. HOUSE OF COMMONS for a Just reply. Ad-16/3 14 March 1983 The Rt. Hon. Mrs. Margaret Thatcher, M.P. Prime Minister Dear Prime Minister, I was very pleased to learn of the establishment of the independent National Health Service Management Inquiry under the Chairmanship of Mr. Roy Griffiths. Naturally I have been keen to ascertain that the Inquiry will be as fully independent as I had originally suggested. Keith Stainton and I met Mr. Griffiths last week, together with Mr. Cliff Graham, who has been seconded by the D.H.S.S. to help Mr. Griffiths and his team in their work. Whilst we were greatly impressed by Mr. Griffiths, we were concerned that the Inquiry will not be all that you planned in your letter to me of 11th October, 1982, when you said "accordingly Norman Fowler proposes to follow this up shortly with the establishment of a major manpower inquiry which will bring in a high level outsider supported by his own team and management consultants to help him drive these initiatives forward and to assess what more is needed" We are not satisfied that a Civil Servant, who has been so closely involved in the D.H.S.S., can be totally open-minded or in any way classified as the independent type of support promised in your letter. We understand that the team is to present a report to Norman during June. We would like to suggest that it would be desirable for a copy of the report to be submitted simultaneously to the Cabinet Office.

When Keith Stainton and I met Sir Kenneth Stowe we discussed the issue of N.H.S. reorganisation and the allegations which had been made to me by Dr. Hewitt, ex-Medical Officer of Health for Havent, that efforts had been made to ensure that just as many posts remained as existed before reorganisation. Mr. Geoffrey Hulme, Principal Finance Officer at the D.H.S.S., questioned, in a most provocative way, why this should not be so.

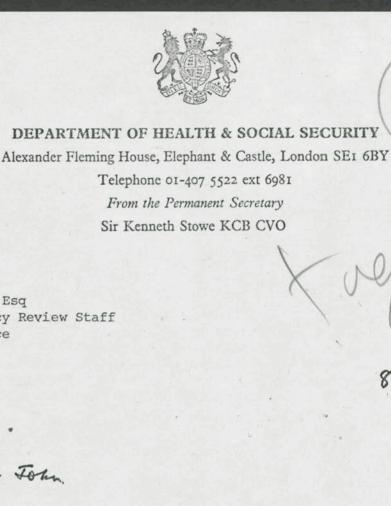
Whilst I naturally support the plans to save up to £800M in privatising catering, laundry and other cleaning services, I do not think it makes sense to say that any savings will go back into more services. If this happens we can never reduce the burden of Government expenditure to enable us to reduce taxation. Everybody knows that waste should be reduced, yet we still seem so nervous of actually reducing public expenditure.

Regarding the last paragraphs of your letter of llth October, I feel you have missed my point completely when I complained about the unsatisfactory performance of the C. & A.G. and Exchequer & Audit Department. The C. & A.G. has been sending numerous reports on manpower and other issues to the Public Accounts Committee, presumably ever since the N.H.S. was set up. The subsequent explosion of manpower and waste generally, which the Public Accounts Committee has done little or nothing to stop, makes me think that it would be a sheer waste of my time to approach the Public Accounts Committee.

My letter and submissions of 31st August 1982 contained a number of very serious allegations. I feel the action taken so far and the measures planned for the future to be inadequate and also too relaxed to deal with these very serious matters.

I would be most grateful if you could find time to see me to discuss these issues.

Your eve, Ralph.



Dear John

Central Policy Review Staff

PERSONAL

LONDON

SW1A 2AS

John Sparrow Esq

Cabinet Office 70 Whitehall

I thought you would be interested to see the enclosed paper, in which our Statistics Division have summarised the most recent data on patient activity in the NHS.

I have made the point to Michael Scholar, for the Prime Minister, that there have been enormous increases in activity over the years, in terms of patients treated, especially day patients, which calls for caution in assuming (as many do) that NHS productivity has been falling. Because of the way medicine is developing, the NHS is achieving substantially higher throughput with reduced numbers of beds in relation to manpower. The point is that medical practice (eg in relation to post-operational therapy) can be as big a factor for change as management itself. These latest figures and graphs show both the progress and the potential, for there are wide Regional and District variations concealed in the national (ie England) figures.

I am sending a copy of this letter, with the paper, to Michael Scholar at No 10.

Yours un

February 1983

Mr Cashman
Mr Scott-Whyte
Mrs Firth
Mr McGinnis
Dr Sweeney
Miss Fraser
Mrs Banks
Mr Birch
Mr Pole
Mr Rayner

Mr A R Smith
Mr Jewesbury
Mr Brereton
Mr Toulmin
Miss Winterton
Mrs Demmery
Mrs Williamson
Mr Luce
Mr Morris

HOSPITAL ACTIVITY STATISTICS FOR ENGLAND - SH3 1981

- 1. The attached short paper and tables relate the 1981 SH3 Hospital Activity data to the trends which have been observed in recent years. The national and regional summaries of the 1981 SH3 data have now been completed and will be distributed shortly.
- 2. The main points to emerge from the 1981 data are:
 - the number of available beds continued to decline, numbering 352 thousand in 1981 compared with 383 thousand in 1976 and 420 thousand in 1971. The rate of decline, however, appears to be slowing down. The number of beds fell by 1.3% in 1981 and 1.6% in 1980 compared to around 1.9% on average in the preceding three years. The decline in the number of acute beds came to a halt in 1981, and the number of geriatric beds increased slightly (Table 2).
 - discharges (including deaths) rose by 1.6% from 5.67 million in 1980 to 5.76 million in 1981. This was somewhat lower than the average annual growth rate of 1.9% achieved between 1976 and 1980, mainly due to the drop in activity in the maternity sector following the fall in the birth rate in 1981. Non-maternity discharges and deaths rose by 2.3% in 1981, compared with an annual average growth rate of 1.6% between 1976 and 1980. (Table 3).
 - (iii) average length of stay continued to fall but the reduction of 2.7% between 1980 and 1981 was less than that obtained in recent years (3.7% a year on average between 1976 and 1980). Once again, following the pattern in 1980, much of the greatest fall for 1981 was in the geriatric sector where the average length of stay was 4.9% (3½ days) less than in 1980 (Table 5).
 - (iv) the number of new out-patients and total out-patient attendances both rose by about 1% in 1981 to 8.0 million and 35.6 million respectively. Although the geriatric sector accounts only for a small proportion of out-patient activity, it again showed the largest increase with new patients rising by 8.5% to reach 43.2 thousand and total attendances by 6% to 270.1 thousand. (Tables 6 and 7).
 - (v) The number of new Accident and Emergency patients rose by 2.6% to 9.5 million in 1981. The total number of attendances, which fell slightly both in 1979 and 1980, rose by 2% to 13.3 million in 1981, still slightly less than the figure of 13.4 million in 1978. (Tables 6 and 7).

(vi) The increase of 6.4% in the number of day case attendances in 1981 to reach 714 thousand was higher than the growth rates achieved in 1978 and 1979 but lower than the average annual growth rate of 7.5% over the period 1972 (the first year when data on day cases were collected) to 1980. Day cases now account for 11.0% of all discharges and deaths plus day cases compared with 8.4% in 1976 and 6.7% in 1972. (Table 8). (vii) Regular day patient activity continued to expand in 1981 which saw an increase of 10.0% in the number of new patients (to 121 thousand) with geriatric patients accounting for most of the increase. The total number of attendances went up by 2.4% to 5416 thousand (Table 9). 3. A separate note giving a fuller analysis of individual specialties within the acute sector will be circulated shortly. If Divisions would like to see a more detailed analysis of SH3 data relating to other sectors, please let me know. Further copies of this paper can be obtained from Mr Hollingdale (R.Sq 507 ext 3196). 27 January 1983 R.512 R.Sq Ext 3618 cc Miss Robson Mr Ratcliffe Mr O'Flynn Mr Lord Miss Mithani Miss Barton Mr. Mears Mrs. Gardner Mr. Brewer Mr. Ko/AHS4

HOSPITAL ACTIVITY STATISTICS FOR ENGLAND 1981 ACUTE SECTOR 1. As indicated in a previous paper, in 1979 the computerisation of SH3 and the consequent need to systematise the submission of "other specialist units" (OSU's), it was necessary to reallocate some OSU's in order to make the sectors (and specialties) comparable with previous years. The known changes were taken into account but there may have been an additional effect which could not be precisely identified. For 1980 and 1981 the medical and surgical sectors were redefined on the basis of advice from policy and medical colleagues to include all appropriate OSU's. Both sets of figures are included for comparative purposes but in the discussion of trends below the 1979 definitions (see footnotes to Table 2) have been used for consistency. Medical Specialties (Chart I) 2. The gradual decline over the last decade in the number of available beds did not continue in 1981. The number of beds rose slightly from 49.4 thousand in 1980 to 49.8 thousand in 1981. The number of in-patient cases (discharges and deaths) rose by 3.3% to 1.37 million, compared with the annual growth rate of 1.9% between 1976 and 1980 and an annual rate of 2.3% over the decade (1971 to 1981) as a whole. 3. Throughput increased by 2.6% to 27.5 cases per available bed in 1981 while average duration of stay fell by 1.9% to 10.2 days. Both these changes were lower than those achieved in earlier years. Between 1976 and 1980, throughput rose by 4.1% a year and length of stay fell by 3.5% a year on average. 4. The number of day case attendances continued to rise sharply by 14.5% to 145 thousandin 1981, accounting for 9.6% of all discharges and deaths plus day cases. However, day case activity had grown faster than this at 19.5% a year on average between 1976 and 1980. 5. The number of new out-patients, which increased by 1.9% a year between 1976 and

Surgical specialties (Chart II)

average rate of 2.6% in recent years.

6. The number of surgical beds also picked up slightly from 76.8 thousand in 1980

1980, grew very slightly by 0.7% a year to 2.15 million in 1981. The total number of out-patient attendances increased by 1.7% to 10.49 million, again lower than the

- to 77.1 thousand in 1981. (If pre-convalescent beds are included, the number of beds fell slightly from 79.7 thousand in 1980 to 79.1 thousand in 1981). The number of in-patient cases rose by 1.7% to reach 2.79 million in 1981, in line with the average annual growth rate since 1976.
- 7. Throughput increased from 35.7 cases per available bed in 1980 to 36.2 in 1981 (+1.4%) and average duration of stay fell by 0.1 of a day or by 1.3% to 7.5 days. Both these rates were lower than those achieved in earlier years. Between 1976 and 1980 throughput rose by 2.9% a year and length of stay fell by 3.0% a year on average.
- 8. Day case activity continued to show the largest increases. The number of day case attendances rose by 4.1% to 521 thousand in 1981 although this rate of growth was lower than the average annual rate of 7.5% between 1976 and 1980. Day cases accounted for 15.7% of all discharges and deaths plus day cases in 1981 compared to 12.8% in 1976 and 10.4% in 1972.
- 9. The number of new out-patients rose by 1.6% (to 4.7 million) and the total number of attendances increased by 1.1% to 18.57 million.

GERIATRIC (Chart III)

- 10. After falling for 2 years in 1979 and 1980 the number of available geriatric beds picked up slightly to reach 55.5 thousand in 1981, still below the 1978 figure of 56.0 thousand. The number of discharges and deaths rose by 6.1% in 1981 to 280 thousand while average length of stay fell by 4.9% to 66.7 days. Between 1972 and 1981, average length of stay had fallen by 38 days or 36% (4.9% a year on average).
- 11. The number of new geriatric regular day patients rose by 15.3% in 1981 to 63.2 thousand, three times the level in 1972. The total number of regular day attendances rose by 2.0% to 1.50 million, nearly double the figure of 805.1 thousand in 1972.

MATERNITY (Chart IV)

12. The gradual decline in the number of maternity beds continued in 1981 with GP maternity beds accounting for most of the fall. Out of 18.2 thousand available beds in 1981 85.1% were consultants' beds compared with 78.3% (out of 22.1 thousand) in 1971. 87.6% of all cases were treated in consultants' rather than GP maternity beds in 1981 compared with 78.5% in 1971.

- . 13. With the fall in the birth rate in 1981, hospital activity in the maternity sector was generally lower than in 1980. Total births (live and still births) fell by 3.4% to 502 thousand in 1981 while NHS hospital births (live and still births as recorded on the SH3) fell by 3.0% to 590 thousand. NHS hospital births accounted for 98% of total births in 1981, compared with 96% in 1976 and 87% in 1971. Although the number of cases (discharges and deaths) fell by 2.7% in 1981, the case per hospital birth ratio in fact rose from 1.34 in 1980 to 1.35 in 1981, continuing a steadily rising trend over the past decade from a figure of 1.26 in 1971. Average duration of stay fell for both obstetric and GP maternity patients. Patients under the care of obstetricians stayed on average for 5.7 days in 1981 compared to 5.9 days in 1980 and 7.3 days in 1971. The average length of stay of GP maternity patients fell from 5.8 days in 1971 to 4.4 days in 1980 and 4.2 days in 1981. Patient throughput in the maternity sector, which had been rising steadily since the upturn in the
 - 14. Out-patient activity appears to have fallen slightly more than the fall in birthrate. The number of new out-patients fell by 4.1% to 738 thousand and the total number of attandances by 3.5% to 3.76 million.

birthrate in 1978, dropped slightly from 44.5 cases per bed in 1980 to 43.8 in

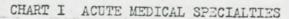
MENTAL HANDICAP (Chart V)

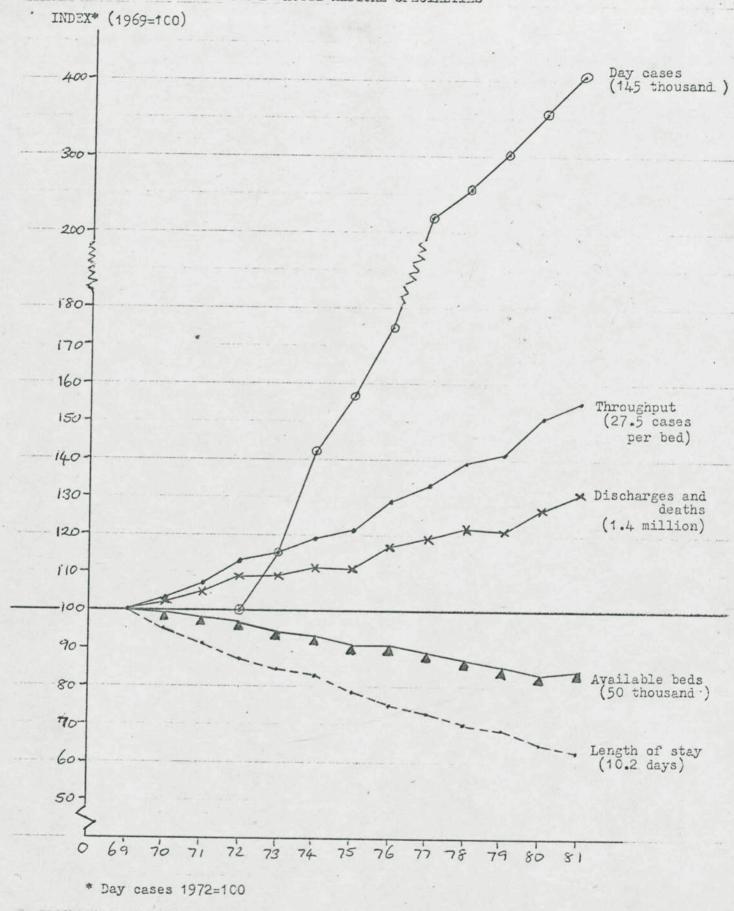
1981.

15. The number of available beds continued to decline in 1981 by 3.3% to 47.3 thousand. Over the period 1971 to 1981, the number of available beds fell by 2.1% a year on average. Occupied beds fell faster than this by 3.8% to 42.4 thousand in 1981, and by 2.4% a year between 1971 and 1981. In 1981, there were 3 thousand more discharges and deaths compared to 1980, an increase of 12.5%.

MENTAL ILLNESS (Chart V)

- 16. The number of available beds fell by 2.2% in 1981 to 85.4 thousand. The annual average rate of reduction over the period 1971 to 1981 was 3.3%. The number of occupied beds fell by 2.4% in 1981 to 73.4 thousand. Over the decade from 1971 to 1981, the number of occupied beds decreased by 3.3% a year on average.
- 17. The number of discharges and deaths and the number of out-patient attendances both rose by about 2% in 1981 to 188 thousand and 1.73 million respectively. The number of new regular day patients rose by 5.2% to 46 thousand while the total number of attendances increased by 2.0% to 3.1 million.





(1981 SH3 figures given in brackets)

SCURCE: SH3

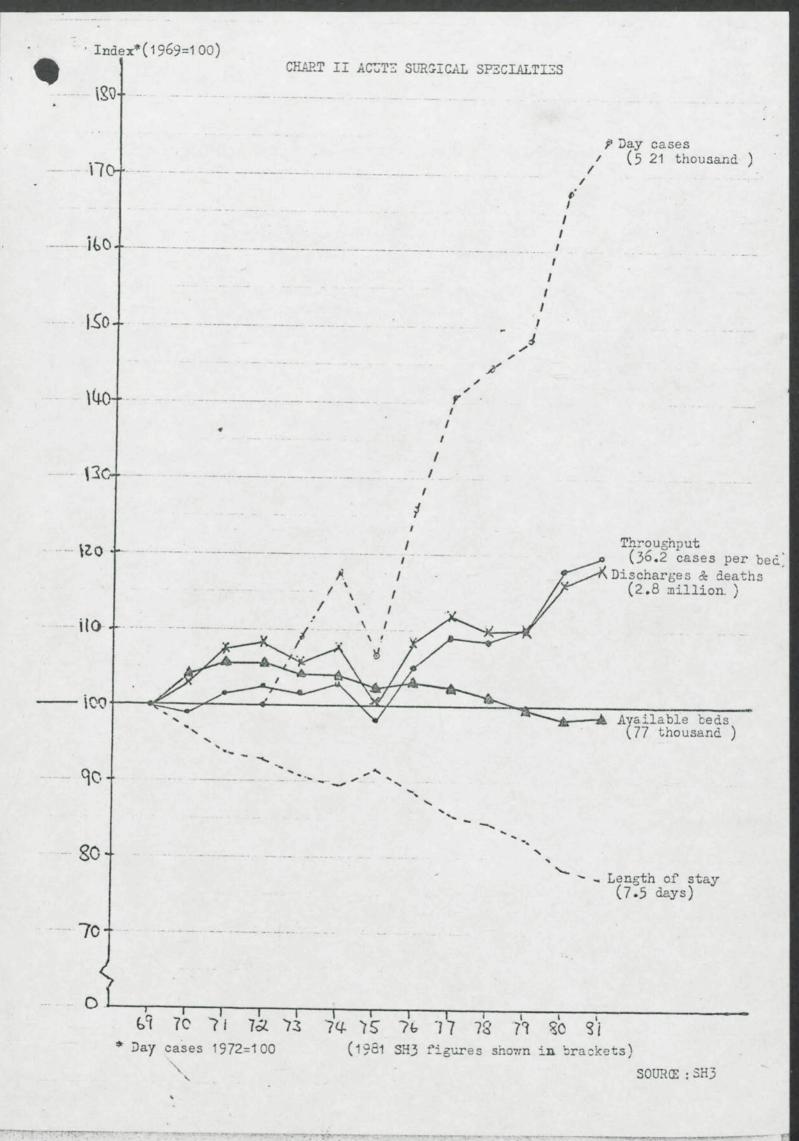
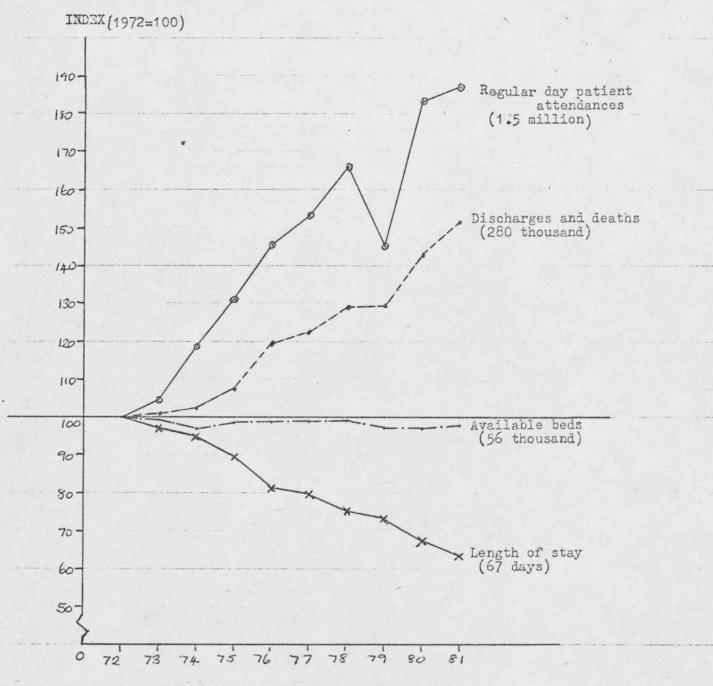
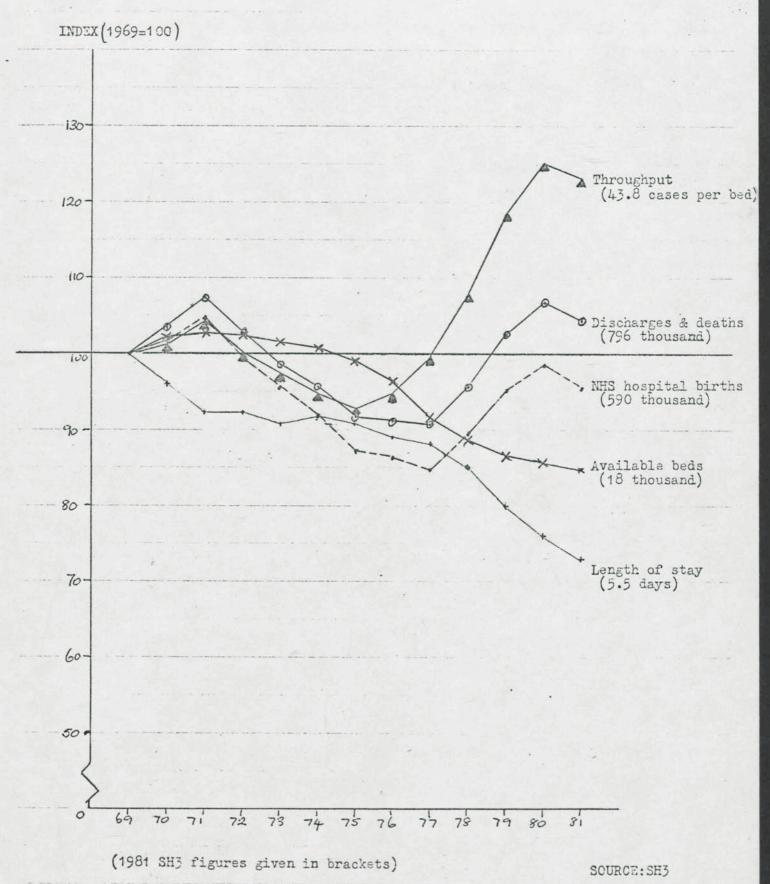


CHART III GERIATRIC



(1981 SH3 figures given in brackets)

CHART IV MATERNITY(Obstetrics & GP Maternity)



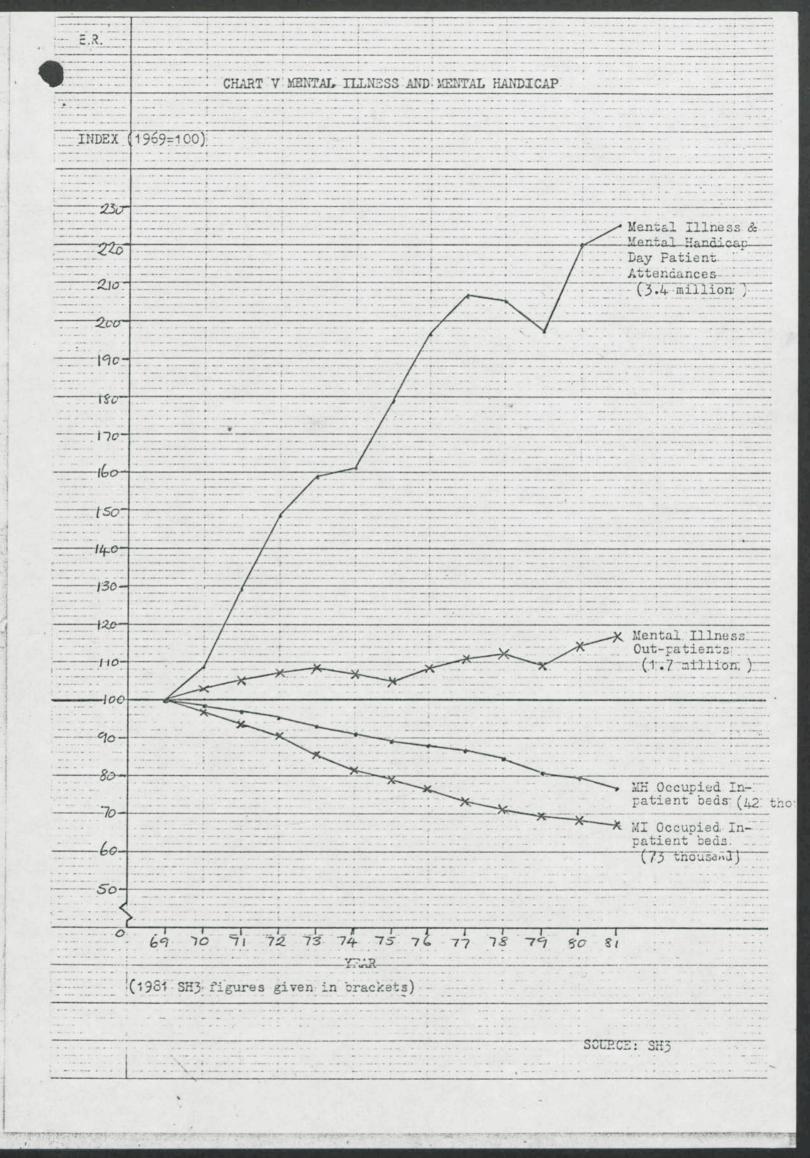


TABLE 1: HOSPITAL ACTIVITY: ALL SPECIALTIES, ENGLAND

Numbers in thousands

	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981
In-patient discharges and deaths % change over 1969	4968 -	5012 + 0.9	5171 + 4.1	5223 + 5.1	5132 + 3.3	5172 + 4.1	4976	5255 + 5.8	5345 + 7.6	5370 + 8.1	5400 + 8.7	5670 + 14.1	5760 + 15.9
Day case attendances % change over 1972	na	na •	na	376.5 •	408.5 + 8.5	449.6 + 19.4	421.7 + 12.0	480.5 + 27.6	536.2 + 42.4	562.1 + 49.3	592.4 + 57.3	670.8 + 78.2	713.9 + 89.6
New out-patients % change over 1969	7463	7745 + 3.8	7919 + 6.1	7927 + 6.2	7916 + 6.1	7825 + 4.9	6926	7498 + 0.5	7612 + 2.0	7712 + 3.3	. 7718 + 3.4	7942 + 6.4	8025 + 7. 5
Total out-patient attendances f change over 1969	31294	32355 + 3.4	33129 + 5.9	33243 + 6.2	33318 + 6.5	33352 + 6.6	30947 - 1.1	32396 + 3.5	33282 + 6.4	33950 + 8.5	34132 + 9.1	35243 + 12.6	35571 + 13.6
New A+E patients \$ change over 1969	7634 -	7772 + 1.8	7873 + 3.1	8008 + 4.9	6372 + 9•7	8258 + 8,2	8370 + 9.6	8779 + 15.0	8904 + 16,6	9170 + 20.3	9197 + 20.5	9222 + 20.8	9464 + 24.0
Total A:E attendances ≸ change over 1969	13535	13322 - 1.6	13130 - 3.0	13047 - 3.6	13356 - 1.3	12921 - 4.5	12792 - 5.5	13077	13212	13360 - 1.3	13219	13053	13308

na - not available

TABLE 2 AVERAGE DAILY NUMBER OF AVAILABLE BEDS BY SECTOR, ENGLAND

		1	r							,			Thous
	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981
All specialties	428.7	423.6	419.6	412.7	403.5	396.2	387.6	383.2	375.9	369.2	361.8	356.0	351.5
% change	-	- 1.2	- 2.1	- 3.7	- 5.9	- 7.6	- 9.6	-10.6	-12.3	-13.9	-15.6	-17.0	-18.0
# of all beds	100	100	100	100	100	100	100	100	100	100	100	100	100
Acute medical ²	59.2	59.1	58.0	57.2	55.8	55.1	54.2	53.7	52.8	51.8	50.5	a. 49.4	a. 49.6
f change	-	- 0.2	- 2.0	- 3.4	- 5.7	- 6.9	- 8.4	- 9.3	-10.8	-12.5	-14.7	b.(50.3) -16.6	b. (50.
i of all teds	13.8	14.0	13.8	13.9	13.8	13.9	14.0	14.0	14.0	14.0	14.0	13.9	14.5
Acute surgical ³	78.2	81.3	82.5	82.4	81.4	81.5	80.1	80.6	80.3	79.1	78.0	a. 76.8	a. 77.
& change	-	41.0	+ 5.5	+ 5.4	+ 4.4	+ 4.2	+ 2.4	+ 3.1	+ 2.7	+ 1.2	- 0.3	b.(79.7) - 1.8	b. (79.
i of all beds	18.2	19.2	19.7	20.0	20.2	20.6	20.7	21.0	21.4	21.4	21.6	21.6	21.
Geriatrio ⁴		-	-	56.7	56.2	55.4	. 55.6	55.7	55.9	50.0	55.1	54.9	55.
% change		-	-		- 0.9	- 2.3	- 1.9	- 1.8	- 1.4	- 1.2	- 2.8	- 3.2	- 2.
f of all beds				13.7	13.9	14.0	14.3	14.5	14.9	15.2	15.2	15.4	15.
Mental Illness	126.0	123.2	119.5	114.5	109.7	104.4	99.4	96.7	93.5	91.1	89.0	∃7.4	85.
£ change		- 2.2	-5.2	- 9.1	-12.9	-17.1	-21.1	-23.3	-25.8	-27.7	-29.4	-30.6	-32.
f of all beds	29.4	29.1	28.5	27.7	27.2	26.4	25.6	25.2	24.9	24.7	31.6	4.5	24.
E L'al Hu Heap	59.6	59.0	56.5	57.5	56.1	55.2	:1.2	53.1	52.3	51.3	50.1	48.9	47.
f shage		- 1.0	- 1.9	- 3.5	- 5.9	- 7:4	- 9.1	-10.9	-12.3	-13.9	-15.9	-17.9	-20.
≴ of all tots	13.9	13.9	13.9	13.9	13.9	13.9	14.0	13.9	13.9	13.9	13.8	12.7	13.
Maternity	21.5	22.0	22.1	22.0	21.8	21.7	21.3	20.7	19.7	19.1	18.6	18.4	18.
% charge	-	+ 2.3	+ 2.8	+ 2.3	+ 1.4	+ 0.9	- 0.9	- 3.7	- 8.4	-11.2	-13.5	-14.4	-15.
% of all beds	5.0	5.2	5.3	5.3	F.4	5.5	5.5	5.4	5.2	5.2	5.1	5.2	5.

1 % change (line 2) is over 1969 except Geriatric 1972

2 Specialties 1-10 (1969 includes 37 - Rehabilitation now in 8) (1979 + 57, 59, 60, 63, 67, 75, 77) a. - as for 1979; b. 1980 + 51, 52, 55-60, 62, 63,65,67,68,75,77, 78.

3 Specialties 13-25 (1979 + 53, 54, 70, 74) a. - as for 1979; b. 1980 + 37, 53, 54, 70, 74.

- 4 11 Geriatric Medicine. There was a change from Geriatrics and Chronic Sick to Geriatrics + UYD in 1972. So prior data on Geriatrics is not comparable.
- 5 S. ciaities 29, 31, 32 (1979/1980 + 61, 72).
- 6 Specialties 26 + 34 for IP, 26, 27, 34 for OP.
- 7 The individual sectors do not add to the all specialty total as specialties 12, 28, 35-39 and OSUs (not re-allocated) are omitted.
- 8 In 1969 a led borrowed from another specialty was not counted as available in the specialty borrowing the bed but was still counted as available in the specialty from which it was borrowed.

TABLE 3: DISCHARGES AND DEATHS BY SECTOR (1) ENGLAND

		1	1								Thousar	nds	4
	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981
All special[]es(3) % change	4968	5012 +0.9	5171 +4.1	5223 + 5.1	5132 + 3.3	5172 + 4.1	4976 + 0.2	5255 + 5.8	5345 + 7.6	5370 + 8.1	5400 + 8.7	5670 +14.1	5760 +15.9
Acute medical	1050	1080	1095	1143	1141	1163	1168	1227	1248	1291	1267	1325	1369
ಸ change(2)		+2.9	+4.3	+ 8.9	+ 8.7	+10.8	+11.2	+16.9	+18.9	+22.0	+20.7	(1350) +26.2	(1397) +30.4
Acute surgical	2367	2438	2538	2558	2507	2550	2376	2564	2649	2604	2605	2745	2793
\$ change (2)	S 4	+3.0	+7.2	+ 8,1	+ 5.9	+ 7.7	+ 0.4	+ 8.3	+11.9	+10.0	+10.1	(2777) +16.0	(2820)
Geriatric % change(2)		Comparable es not avail	able	185	186 + 0.5	189 .	199 + 7.6	221 +19.5	226	238 +26.6	239	264 +42.7	280
Mental Illages ≸ change(2)	178	178	179	182 + 2.2	180	176	178	181	178	174 - 2,2	172 - 3.4	184	188
Mental Handigap % change	12	13 +8.3	15 +25.0	17	16 +33.3	16 +33.3	17 .	17 +41.7	20 +66.6	20 +66.6	22 +83.3	25 +108.3	28
Maternaty Tychange (-)	755	+3.5	620 + 7.2	764 + 2.5	755 - 1.3	7/32 - 4.3	702 - 8.2	697 - 8.9	695 - 9.2	731 - 4.4	75 + 2,4	£18 + 6.9	796 + 4.1
			Para Laborary			1037260							

⁽¹⁾ See Table 2 for definitions of sectors

⁽²⁾ All changes are over 1969 except Geriatric - 1972

⁽³⁾ See Table 3 - Note 7

TABLE 4: THROUGHPUT (DISCHARGES AND DEATHS PER AVAILABLE BED) BY SECTOR (1) ENGLAND

													1
	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1930	1981
All special(j) & change	11.6	11.8	12.3 + 6.0	12.7 + 9.5	12.7 + 9.5	13.1	12.8 +10.3	13.7 +18.1	14.2	14.5 +25.0	14.9	15.9 ★ 37.1	16.4 + 41.4
Acute medical	17.7	18.3	18.9	20.0	20.4	21.1	21.5	22.8	23.6	24.7	25.1	26.8 (26.6)	27.5
≠ change (2)	-	+ 3.4	+ 6.8	+13.0	+15.3	+19.2	+21.5 •	+28.8	+33.3	+39.5	+41.6	+ 51.4	+ 55.4
Acute surgical	30.3	30.0	30.8	31.0	30.8	31.3	29.7	31.8	33.0	32.9	33.4	35.7	36.2 (35.6)
₹ change(2)	-	- 1.0	+ 1.6	+ 2.3	+ 1.6	+ 3.3	- 2.0	+ 5.0	+ 8.9	+ 8.6	+10.2	+ 17.8	+ 19.5
Grriatric (2)	figu	Comparable res not ava		3.3	3.3	3.4 + 3.0	3.6 + 9.1	4.0 +21.2	4.0 +21.2	+30.3	4.3 +30.3	4.8 + 45.5	5.0
Mental Illação A change (2)	1.4	1.4	1.5	1.6	1.6	1.7	1.8 +28.6	1.9	1.9	1.9	1.9 -	2.1 + 50.0	2.2
Mantal Handisap	0.2	0.2	0.3 +50.0	0.3	0.3	0.3	0.3	+50.0	0.4	0.4	0.4	0.5	0.6
Maternity (2)	39.6	36.0 + 1.1	37.1 .+ 4.2	35.6 0	34.6	33.7 - 5.3	33.0 - 7.3	33.7 - 5.3	35.3 - 0.8	38.3 + 7.6	42.1 +18.3	44.5 + 25.0	43.8

(1) See Table 2 for definitions of sectors

(2) All changes are over 1969 except Geriatric - 1972

(3) See Table 3 - Note (7)

TABLE 5: AVERAGE DURATION OF STAY FOR IN-PATIENT DISCHARGES AND DEATHS BY SECTOR (1) ENGLAND

	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1
All specialties # change	26.4	25.6 - 3.0	24.5 - 7.2	23.9	23.4	22.7 -14.0	22.9 -13.3	21.6 -18.2	20.9	20.4	19.8	18.6	-
Acute medical	16.0	15.3	14.7	14.0	13.5	13.2	12.6 .	12,0	11.7	11.2	11.0	10.4	1
% change (2)		- 4.4	- 8.1	-12.5	-15.6	-17.5	-21.3	-25.0	-26.9	-30.0	-31.3	(10.5) -35.0	-3
Acuta surgical	9.7	9.4	9.1	9.0	8.8	8.7	8.9	8,6	8.3	8.2	8.0	7.6	
% charge (2)	-	- 3.1	- 6.2	- 7.2	- 9.3	-10.3	- 8.3	-11.3	-14.4	-15.5	-17.5	(7.7) -21.6	-
Geriatrio Homenga(2)	- Figure			104.7	101.5	98.8 - 5.6	93.8 -10.4	84.9 -18.9	83.7 -20.1	79.3 -24.3	76.7 -26.7	70.1 -33.0	6 -3
Otetatrice % changa(2)	7.8	7.6 -2.6	7.3 - 6.4	7.3 - 6.4	7.2	7.3 - 6.4	7.2 - 7.7	7.1 - 9.0	6.9	6.6 -15.4	6.2	5.9 -24.4	-2
GP Materni (2)	6.4	6.1	5.3 - 9.4	5.6 -12.5	5.3	5.2 -18.8	5.2 -19.8	5.0 -21.9	4.9 -23.4	4.7 -26.6	4.6 -28.1	4.4	-3

(1) For definition of Sector see table 2

(2) All 3 change 1969-1979 except Geriatrics 1972-79

TABLE 6: NEW OUT PATIENTS 3 BY SECTOR, ENGLAND

	1						Ţ				Thousand	s	
	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981
All specialties 1 % change 2	7463	7745 + 3.8	7919 + 6.1	7927 + 6.2	7916 + 6.1	7825 + 4.9	6926 - 7.2	7498 + 0.5	7612 + 2.0	7712 + 3.3	7718 + 3.4	· 7942 + 6.4	6025
Acute Medical	1929.0	1966.8 + 2.0	2009.3	2027.9 + 5.1	2057.4	2042.1	1868.3	1974.7	2027.7	2061.6	2039.2	2131.3 (2164.9) + 10.5	2146.3 (2177.2) + 11.3
Acute surgical	4456.8	4514.6 + 1.3	4643.3 + 4.2	4663.3	4633.2 + 4.0	4580.8 + 2.8	3917.3 - 12.1	4383.3	4482.9	4536.1 + 1.8	4521.5 + 1.5	4628.9 (4628.9) + 3.9	4704.8 (4704.8) + 5.6
Geristric \$ change 2		mparable figur not available	res	29.1	29.3 + 0.7	31.8 + 9.3	31.4 + 7.9	35.1 + 20.6	37.0 + 27.2	36.9 + 26.8	35.9 + 23.4	39.8 + 36.7	43.2 + 48.5
Mental Illness ≴ change ²	218.2	214.8 - 1.6	211.1 - 3.3	211.4 - 3.1	208.6 - 4.4	201.6	187.9 - 13.9	195.9 - 10.2	191.7 - 12.1	187.2 - 14.2	180.4 - 17.3	186.1 - 14.7	187.5
Mental Hand, cap % change 2	2.5	2.6 + 4.0	3.2 +28.0	2.7 + 8.0	4.0	3.3 + 32.0	3.7 + 48.0	4.0	3.5 + 40.0	3.2 + 28.0	2.6	2.3	2.5
Matermity ≰ change ²	823.4	845.2 + 2.6	837.0 + 1.7	799.2 - 2.9	769.1 - 6.6	733.7 - 10.9	700.7 - 14.9	681.5 - 17.2	690.2 - 16.2	727.3	764.2 - 7.2	769.8 - 6.5	738.0
A and E # change2	7634.1 -	7771.6 + 1.6	7873.0 + 3.1	8008.1 + 4.9	8372.3 + 9.7	8258.1 + 8.2	8370.2 + 9.6	8778.6 + 15.0	8904.4 + 16.6	9170.2 + 20.1	9197.4 + 20.5	9221.7	9464.0

Notes 1 Excluding A and E, also see Table 2 - note 7.
2 % change are over 1969 except Geriatrics (1972).
3 In-patient follow-ups are not counted as new attendances.

-	ու	Ot	 *	m	A	a

				and the same of the same of			-					Action to the second	The second second
/	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981
All specialties 1	31294	32355 + 3.4	33129 + 5•9	33243 + 6.2	33318 + 6.5	33552 + 6.6	30947 - 1,1	32396 • + 3•5	33282 + 6.4	33950 + 8.5	34132 + 9.1	35243 + 12.6	35571 + 13.7
Acute medical	8781	8953 + 2.0	9207 + 4.9	- 9292 + 5.8	9414	9453 + 7.7	8968 + 2.4	9320	9614 + 9.5	9971	9986 + 13.7	10317 (10531) + 17.5	10489 (10677) + 19.5
Acute surgical	17059	17262	17690	17803 .	17748	17800 + 4.3	16005 - 6.2	17009	17619	17834 + 4.5	17816 + 4.4	18367 (18367) + 7.7	18566 (18566) + 8.8
Geriatric		parable figur	res	165.3	164.2	187.1 + 13.2	194.5 + 17.7	212.1 + 28.3	233.8 + 41.4	239.2 + 44.7	223.9 + 35.5	254.8 + 54.1	270.1 + 63.4
Mental Illness	1480	1522 + 2.8	1561 + 5.5	1586 + 7.2	1603 + 8.3	1579 + 6.7	1548 + 4.6	1601 + 8.2	1640 + 10.8	1661 + 12.2	1618 + 9.3	1689 + 14.1	1727 + 16.7
Mental Handicap	7.1	. 8.9 +25.4	12.3 + 73.2	11.8 + 66.2	21.5	17.7 +149.3	19.0 +167.6	24.5 +245.1	18.2 +156.3	20.8 +192.9	20.4	18.9 +166.2	20.4 + 187.3
Maternity ≸ charge ²	3787	3907 + 3.2	3896 + 2.9	3699 - 2.3	3611 - 4.6	3483 - 8.0	3356 - 11.4	3337 - 11.9	3377 - 10.8	3622 - 4.4	3835 + 1.3	3897 + 2.9	3761 - 0.7
A&E f change2	13535	13322	13130 - 3.0	13047 - 3.6	13356 - 1.3	12921 - 4.5	12792 - 5•5	13077 - 3.4	13212 - 2.4	13360	13219	13053 - 3.6	13308

Notes 1 excluding A & E also, see Table 2 - note 7.
2 Ali % change over 1969 except Geriatrics 1972



Thousands

									Thousands	
	1972	1973	1974	1975	1976	1977	1978	1979	1950	1981
All specialties (5) % change 0(5) 1972 PA	376.5	408.5 + 8.5	449.6	421.7 +12.0	480.5 +27.6	5%.2 + 42.4	562.1 + 49.3	592.4 + 57.3	670.8	713.9
PA(3)	6.7	7.4	8.0	7.8	8.9	9.1	9.5	9.9	10.6	11.0
Acute medical	35.7	41.2	50.8	55.9	62.3	77.9	91.0	107.7	127.0	145.4
% change over 1972	-	+15.4	+42.3	+56.6	+74.5	+118,2	+154.9	+201.7	(13y.5) +255.7	(161.6
	3.0	3.5	4.2	4.6	4.8	5.9	6.6	7,8	8.7	9.6
Acute surgical	298.3	325.0	349.9	317.7	374.9	419.1	432.0	441.7	500.2	520.9
% change over 5) 1972 PA(5)		+ 9.0	+17.3	+ 6.5	+25.7	+ 40.5	+ 44.8	+ 48.1	+ 67.7	(520.9) + 74.6
	10.4	11.5	12.1	11.8	12.8	13.7	14.2	14.5	15.4	15.7
Geriatric 4	2.5	2.2	3.0	0.8	0.9	0.9	0.2	0.2	0.7	0.8
% change over.1972		-12.0	+20.0	0.80+	-64.0	- 64.0	- 92.0	- 92.0	- 72.0	- 68.0
Mental illness						31,27		Bur.		
% change over.1972	25.6	22.6 -11.7	24.9	25.8 + 0.8	14.7 -42.6	12.9 - 49.6	12.2 - 52.3	13.9	10.4	9.9
Mental Handicap % change over.1972	2.1	1.5	2.4	0.5 -76.2	0.2 -90.5	0.0	0.1 - 95.2	0.3	0.04 98.1	0.05
Maternity # change Over 1972	3.0	. 2.7	2.9 - 3.3	3.3 +10.0	4.3	5.7 + 90.0	6.6 +120.0	7.7 +156.7	9.0 +200.0	12.0
15 70 -										

- (1) Day cases are defined as persons who come for investigation, treatment or operation under clinical supervision in a planned non-resident basis and who occupy a bed which may be in a ward, a day unit or may be a recovery or observation bed.
- (2) See Table 3 for definition of Sectors.
- (3) PA Day cases as a percentage of discharges and deaths plus day cases.
- (4) The figures for Geriatrics, MI and MH for the years 1972-75 are known to be unreliable due to confusion over the definitions of a day case and a regular day patient. Information on regular day patients is included in Table 10.
- (5) See Table 3 Note 7.

TAPLE 9: REGULAR DAY-PATIENT ATTENDANCES, ENGLAND

pr. 14 / 4 - 1/4 -						-			7		Thousands		1
	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981
POLAL New Patients Schange over 1969 Total Attendances Schange over 1969	37.5 2167.6	44.4 + 18.4 2423.5 + 11.8	49.7 + 32.5 2838.7 + 30.9	55.2 + 47.2 3281.5 + 51.4	61.7 + 64.5 3538.7 + 63.2	69.3 + 84.8 3749.9 + 73.0	78.2 +108.5 4151.8 + 91.5	89.1 +137.6 4671.0 +115.5	95.7 +155.2 4814.6 +122.1	101.7 +171.2 4986.7 +130.0	98.6 +162.9 4696.8 +116.6	109.6 +192.2 5289.0 +144.0	120.6 +221.6 5416.1 +149.8
MENTAL ILLNESS AND MENTAL HANDICAP ² New Patients Schange over 1969 Total attendances Schange over 1969	20.0 - 1510.6 -	22.2 + 11.0 1641.4 + 8.6	25.6 + 28.0 1955.0 + 29.4	28.4 + 42.0 2242.2 + 48.4	31.7 + 58.5 2407.3 + 59.3	33.3 + 66.5 2435.9 + 61.2	36.4 + 82.0 2709.7 + 79.4	40.4 +102.0 2966.2 + 96.3	41.6 +108.0 3122.4 +106.7	43.5 +117.5 3097.9 +105.1	41.5 +107.5 2978.3 + 97.1	44.6 +123.0 3324.1 +120.0	47.2 +136.0 3394.2 +124.7
OFFIGURE New Potients Scharge over 1972 Total attendances Scharge over 1972	COMPA	A LASLE FIGA AVAILABL	inis E	20.7 - 805.1 -	22.7 + 9.7 837.9 + 4.1	28.3 + 36.7 951.6 + 18.2	31.7 + 53.1 1054.5 + 31.0	38.8 + 87.4 1172.1 + 45.6	41.9 +102.4 1232.1 + 53.0	47.0 +127.1 1336.7 + 66.0	45.6 +120.3 1167.5 + 45.0	54.8 +164.7 1474.4 + 83.1	63.2 +205.3 1504.3 + 86.8
OThir New Patients Scharge over 1972 Total attendances Schange over 1972	17.5 - 657.0 -	22,2 - 782,1	24.1 - 883.7	6.1 - 234.2	7.4 + 21.3 293.4 + 25.3	7.7 + 26.2 362.4 + 54.7	10.1 + 65.6 387.6 + 65.5	9.9 + 62.3 532.7 +127.5	12.2 +100.0 460.1 + 96.5	11.2 + 83.6 552.2 +135.8	11.5 + 88.5 551.0 +135.3	10.2 + 67.2 490.5 +109.4	10.2 + 67.2 517.7 +121.1

¹ Day patients are defined as those who regularly attend for a course of treatment over a period, who are provided with treatment and care as though they were in-patients, but who return home at night. Each day's attendance counts as a single attendance.

² Prior to 1979, this sector was Psychiatric, so some of the mental handicap patients may have been allocated to mother". In 1979/80 Psychogeriatric were re-allocated to MI.

³ The figures for Geriatrics, Mental Illness and Mental Handicap for the years 1972-75 are known to be unreliable due to confusion over the definitions of a day case and a regular day pa ient. (See Table 9).