

BARNET AND BROMLEY

You have been recently concerned with Barnet's prospective Rates increase. Last year I visited several local authority Treasurers in Greater London including Barnet and Bromley, broadly similar outer London Boroughs (though Barnet has a higher ethnic minority population). Their comments throw light on why Barnet spends above GRE whilst Bromley consistently spends at or below it.

- In the four years 1981-82 to 1986 (before abolition of the GLC distorted the figures) Barnet increased its spending by 17% compared to Bromley's 11%.
- Barnet's Treasurer told me that the GRE system was a 'nonsense'. Bromley's said that he was reasonably happy with the system and audited the authority's expenditure each year to compare each component with GRE.
- Barnet's Treasurer, when asked why the authority found it more difficult to manage than similar but lower spending authorities like Croydon and Bromley, told me that his authority's GRE per head was 'measurably lower' than Croydon or Bromley's. In fact, Barnet's GRE in 1986-87 was £417 compared to £392 for Bromley.
- Both Bromley and Barnet have merged schools to take account of falling rolls. Bromley has disposed of the sites whereas Barnet used the most recent one to expand a college of further education.
- Barnet's Treasurer said the authority had cut school maintenance 'below acceptable standards' whereas Bromley said that they had no maintenance backlog and spent above

average on this. In fact Bromley spend 40% more than the average for outer London on Primary school and 25% more on secondary school maintenance.

- Yet overall Bromley spends slightly less per pupil on school education than Barnet. Barnet spends £1,178 per pupil on nursery education (whilst Bromley spends nothing) and £5,906 per pupil on further education compared to £4,618 in Bromley.
- Barnet's Treasurer foresaw 'huge arrears and write-offs' when Community Charge is introduced. Bromley's said 'we'll make it work'.
- Barnet were 'failing to tackle' the condition of their housing stock whilst Bromley claim that their stock is in good condition (their houses on the ex-GLC Downham estate have new roofs, windows and fences whereas Lewisham's are 'rotting').

Overall, based on the attitudes and qualities of their respective Treasurers, I gained the impression that Barnet was a worthy, slightly old fashioned authority, not inefficient but unwilling to take hard decisions to keep expenditure under control. By contrast, Bromley seemed more dynamic, continually searching for ways to reduce expenditure whilst ensuring that the basics were not neglected.

*Peter Stredder*

PETER STREDDER



PROFILE OF  
BARNET  
LONDON BOROUGH COUNCIL  
1987/88

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## FOCUSING VALUE FOR MONEY WORK

### A PROFILE OF THE AUTHORITY

This is the fifth in the annual series of statistical profiles prepared by the Audit Commission. It is designed to help auditors and authorities to ask pertinent questions, but not to supply answers. Please bear in mind that cheap is not necessarily efficient and that generous not necessarily effective.

Most of the data used in this profile is drawn from CIPFA's compilations of the 1987/88 estimates. However it will not always be possible to cross reference between the profile and CIPFA publications as some of the pages include data from other sources, or figures that CIPFA has collected but not published. The main sources used for each page are listed at the back of this profile. Details of the exact derivation of each of the figures are available from the Audit Commission's Bristol office whose address is given at the bottom of the page.

The Commission has attempted to correct for errors and gaps in CIPFA's statistics. In particular, wherever CIPFA's data is incomplete, the averages have been adjusted to make the best use of the information that is available. This will often be different from the average shown in the CIPFA publication.

It should be emphasised that, despite the care with which these statistics are compiled, some costs are inevitable treated differently in different council's accounts, and errors in completion of the questionnaires occur. Apparently surprising figures should therefore always be carefully checked with the authority's actual data.

The "families" used in the profiles are exactly the same as last year.

#### Additional information from IPF

Some councils prefer to use a different group of authorities for their own comparisons. This service is now available. An order form is attached to the back of this profile and all enquiries about this service should be addressed to:

IPF Ltd, 3 Robert Street, London WC2N 6BH.

Details of the charges are given on the order form.

IPF can also provide data disks which contain all the data used in the profiles. An order form and details of the charges for this are also at the back of this profile.

Any problems concerning the content of the profiles should be addressed to: Linda Coward, Audit Commission, St Lawrence House, 29-31 Broad Street, Bristol BS1 2EX (0272-211551 Ext 226).

The Commission welcomes any suggestions for improving the profiles. These should be addressed to Linda Coward at the above address.



## HOW THE PROFILES ARE LAID OUT

The profile's "tree" structure is designed to help show why differences arise and to direct investigations to the most significant items. Each authority's expenditure is compared with an average for similar councils and where possible the effects of different unit costs and levels of service are shown.

The figures on the left of the page are broken down into greater detail by those to their right. For example:

		Cost of difference £000
Cost per over 65 of home helps 42            42	Cost per hour 3.00    2.50	480
	Hours per over 65 14.0    16.8	(480)
Population over 65	69,000	

The figures come in pairs: the council concerned always on the left; the average on the right. In this example the council spends the same amount per person aged over 65 on home helps as the average (£42), but it provides fewer hours of service than the average (14.0) and at a higher unit cost (£3.00).

The two branches ( cost per hour and hours per over 65 ) multiply together to give the cost per over 65 of home helps.

The final column shows the cost of difference in £000. This is the amount that this authority would save or have to spend if it had the same values as the "average" authority. An amount in brackets indicates that this authority spends less than the average. In the above example the authority would save £480,000 if the cost per hour was at the average cost (£2.50), but spend £480,000 if it was to give as much service as the average (16.8 hours).

We do not suggest that the authority should alter all the costs to match the average. In the above example the auditors may want to find out why the unit costs appear so high and use this as a starting point for their investigation of this service.

The page opposite the tree shows several graphs. These show the values for key points in the tree. The values for all authorities are shown on these graphs. By identifying your council's figures on these graphs you will be able to see if they are unusually high or low when compared to all authorities.

Details of the families used in the comparison are given at the back of the profile. The families are split into clusters so you can see the authorities in the family who are most similar to your council, but the family average contains all the authorities listed in that family.

EXPENDITURE, BLOCK GRANT AND RATES  
Barnet

EXPENDITURE & GRANT TRENDS		1983/84	1984/85	1985/86	1986/87	1987/88
RSG current expenditure	£000	96,415	99,086	103,684	127,116	137,117
RSG total expenditure	£000	97,163	98,718	103,843	128,547	138,342
Block grant	£000	33,442	31,475	33,751	33,051	29,755
London equalisation	£000	0	0	0	5,633	5,615
Rates	£000	61,666	68,994	68,988	84,156	94,116
GRE assessment	£000	93,683	94,527	99,996	124,204	129,531
Total expenditure compared with GRE		+3.7%	+4.4%	+3.8%	+3.5%	+6.8%
Grant as %age of total expenditure		34.4%	31.9%	32.5%	25.7%	21.5%

IMPACT OF 1987/88 BLOCK GRANT SYSTEM

	Total Expenditure (£000)	Block Grant (£000)	Implied rate poundage*	Cost to Rate Fund of extra £1 exp
Fixed element of grant	79,275	73,660	£0.00	£1.74
GRE Assessment	129,531	36,304	£1.42	£1.74
Budget	138,342	29,755	£1.66	£1.74
Threshold	142,181	26,901	£1.77	£2.38
Out of grant	161,714	0	£2.52	£1.00

RATES		1983/84	1984/85	1985/86	1986/87	1987/88
Rate borne expenditure	£000	61,666	68,994	68,988	84,156	94,116
Exclusive lp rate product	£000	598	600	605	605	613
Rate in the £		£1.03	£1.15	£1.14	£1.39	£1.54
Precepts		£0.50	£0.48	£0.57	£0.32	£0.31
-----						
Total rate in the £		£1.54	£1.63	£1.71	£1.71	£1.85
Domestic rate in the £		£1.35	£1.45	£1.52	£1.52	£1.66
Domestic Rate Bill 1987/88	Average domestic ratepayer					& in standard house
-----	This LA	Family Average			This LA	Family Average
Domestic rate in the £	£1.66	£1.86			£1.66	£1.86
Rateable value	£364	£275			£355	£310
Unrebated rates	£606	£510			£591	£575

TRENDS COMPARED WITH RETAIL PRICE INDEX

(Indexed to 1982/83 = 100)	1983/84	1984/85	1985/86	1986/87	1987/88
RSG current expenditure	100	98	97	115	119
RSG total expenditure	99	96	95	114	118
Block grant + London equalisation	90	80	81	91	80
Rate income	102	109	103	122	131
Domestic rate poundage	105	107	107	104	109

\* Implied rate poundage = (Expenditure - Block grant - London equalisation)/RV



DEMOGRAPHIC AND SOCIAL STATISTICS  
Barnet compared with Outer London Boroughs Average

POPULATION AND DENSITY	This LA	Family Average	20% of LAs in the family are:	
			below	above
Population at mid-year 1976	305,200			
Population at mid-year 1986	304,600			
Population change 1976-86	-0.2%	-1.9%	-3.5%	0.8%
Population at mid-year 1987 (LA estimate)	298,000			
Area (hectares)	8,953			
Density (persons per hectare)	33.3	34.8	29.9	54.3
Ward-based density (population weighted)	39.4	49.5	38.7	62.4
Homogeneity factor	1.2	1.4	1.2	1.5
Daytime population % resident population	89.4%	91.9%	84.0%	99.6%
Night visitors % resident population	1.0%	1.4%	0.8%	1.7%
Birth rate per 1,000 population	12.5	13.9	12.3	15.6
%age of births under 2,500 grams	7.2%	7.5%	6.4%	8.3%
Death rate per 1,000 population	9.6	8.8	7.2	10.7
Deaths under 1 year per 1,000 live births	11.5	10.9	10.2	11.5
Unemployed as %age of economically active at June 1987	5.8%	7.0%	4.7%	9.0%

INDICES OF URBAN DEPRIVATION (Z-SCORES based on 1981 Census)

Unemployed as %age of economically active	6.2%	7.1%	5.4%	9.6%
Households living at > 1 person per room	4.0%	4.4%	2.5%	6.0%
Households with a single parent family	5.0%	5.4%	4.5%	6.0%
Households with 1 pensioner living alone	14.1%	13.6%	12.3%	15.3%
Hhds lacking excl use of bath & inside WC	4.1%	5.4%	2.2%	8.0%
%age of population whose head of household was born in New Commonwealth or Pakistan	12.4%	13.2%	4.0%	23.2%
Basic z-score	0.6	1.0	-1.6	3.1

Note: The Z-score is calculated from the six variables shown above. Positive scores indicate more deprivation than the national average and vice versa.

POPULATION PROJECTIONS

Age range:	1983 (actual) 000s	1988 000s	1993 000s	1998 000s	Change 1988-98	This LA % of 1988 total	Family Average
0 to 4	18.3	19.8	21.6	23.2	17.5%	6.6%	6.7%
5 to 9	16.1	18.5	19.4	22.0	18.8%	6.2%	6.3%
10 to 14	19.1	16.2	18.0	19.8	22.1%	5.4%	5.5%
15 to 19	21.2	18.9	16.3	18.2	-3.4%	6.3%	6.5%
20 to 64	170.9	176.5	179.6	180.2	2.1%	59.1%	59.6%
65 to 74	27.8	26.5	25.5	23.3	-12.0%	8.9%	8.6%
75-84	16.9	17.6	16.9	15.9	-9.7%	5.9%	5.4%
85 & over	4.2	4.8	5.3	5.9	21.6%	1.6%	1.5%
Total	294.5	298.7	302.6	308.5	3.3%	100.0%	100.0%

STAFFING at March 1987  
Barnet compared with Outer London Boroughs Average

	--- This LA --- No. of staff	Staff per 1000 popn	Family average	20% of LAs in the family are: below	above	Difference from average
<b>NON-MANUAL STAFF: FULL-TIME</b>						
Central Administration:						
Financial	265	0.89	0.92	0.73	1.08	-10
Chief Exec, Legal, Secretarial	178	0.60	0.69	0.49	0.81	-27
Computer	46	0.15	0.21	0.15	0.26	-17
Personnel & management	47	0.16	0.21	0.11	0.32	-15
-----						
Total central administration	536	1.80	2.03	1.68	2.37	-68
Lecturers and teachers	2,540	8.52	9.37	7.89	11.13	-253
Other education staff	653	2.19	2.13	1.45	3.04	19
Personal social services	581	1.95	2.37	1.63	3.27	-124
Housing	159	0.53	0.89	0.49	1.22	-106
Libraries, museums and arts	156	0.52	0.50	0.41	0.60	7
Recreation, parks and pools	34	0.11	0.36	0.25	0.48	-74
Planning	100	0.34	0.33	0.23	0.45	1
Courts & Probation	41	0.14	0.15	0.12	0.17	-4
Engineering & construction	341	1.14	1.18	0.72	1.43	-11
Architectural	42	0.14	0.33	0.11	0.60	-56
Environmental health	68	0.23	0.25	0.18	0.31	-7
Estates	22	0.07	0.09	0.05	0.13	-6
Other services	56	0.19	0.52	0.19	0.92	-98
-----						
Total full-time non-manual staff	5,329	17.88	20.50	15.90	25.62	-780
%age change on March 1986	-0.4%		2.2%			
<b>NON-MANUAL STAFF: PART-TIME</b>						
Lecturers and teachers	989	3.32	3.58	2.75	4.27	-79
Other education staff	736	2.47	2.01	1.59	2.35	137
Personal social services	143	0.48	0.55	0.31	0.84	-21
Recreation & arts	67	0.22	0.36	0.23	0.53	-41
Central administration	24	0.08	0.18	0.11	0.25	-31
Other services	32	0.11	0.21	0.09	0.31	-30
-----						
Total part-time non-manual staff	1,991	6.68	6.89	5.48	8.60	-64
%age change on March 1986	9.5%		2.8%			
<b>MANUAL STAFF: FULL-TIME</b>						
Engineering & Construction	511	1.71	2.10	1.01	2.56	-114
Education	341	1.14	1.08	0.71	1.62	18
Personal social services	249	0.84	1.15	0.79	1.43	-93
Refuse	211	0.71	0.57	0.44	0.70	42
Housing	51	0.17	0.25	0.10	0.37	-24
Central administration	2	0.01	0.11	0.04	0.20	-30
Other services	387	1.30	1.41	1.04	1.77	-32
-----						
Total full-time manual staff	1,752	5.88	6.66	4.73	9.27	-234
%age change on March 1986	-2.2%		1.9%			
<b>MANUAL STAFF: PART-TIME</b>						
Education	1,798	6.03	6.28	5.07	7.64	-74
Personal social services	474	1.59	2.72	2.10	3.95	-338
Recreation & arts	42	0.14	0.35	0.17	0.57	-61
Housing	23	0.08	0.11	0.06	0.19	-10
Central administration	47	0.16	0.23	0.07	0.47	-23
Other services	12	0.04	0.17	0.05	0.26	-37
-----						
Total part-time manual staff	2,396	8.04	9.87	7.83	12.10	-544
%age change on March 1986	4.4%		1.6%			



EXPENDITURE PER HEAD - OVERALL SUMMARY 1987-88 Estimates  
 Bar compared with Outer London Boroughs Average

						Difference				
						£000	%age			
RATES	316	327	Total Expenditure	445	509	Education	248.0	281.8	(10,080)	-12%
						Social services	66.0	80.2	(4,260)	-18%
						Council housing	0.1	5.4	(1,590)	
						Other housing	5.0	16.3	(3,360)	-69%
						Parks & open spaces	13.6	11.8	540	15%
						Sport & recreation	4.8	8.1	(960)	-40%
						Libraries	12.9	12.2	220	6%
						Planning	6.4	8.9	(730)	-28%
						Highways	30.9	30.6	90	1%
						Refuse collection	12.3	9.7	770	27%
						Refuse disposal	8.3	7.4	260	12%
						Environmental health	4.7	8.8	(1,250)	-47%
						Other services	52.5	65.6	(3,900)	-20%
BALANCES	1	7	Finance	-20.9	-37.7	4,980				
						Total	(19,270)	-13%		
LESS										
Block Grant* (LA estimate)										
130						189				

\* Including London equalisation

Population		298,000	GRE per head	434.7	521.3
GRE Assessment	£m	129.5	Rate Poundage	153.7p	172.4p
Total Expenditure	£m	132.5			
Block grant:					
LA estimate	£m	38.8			

Other Services

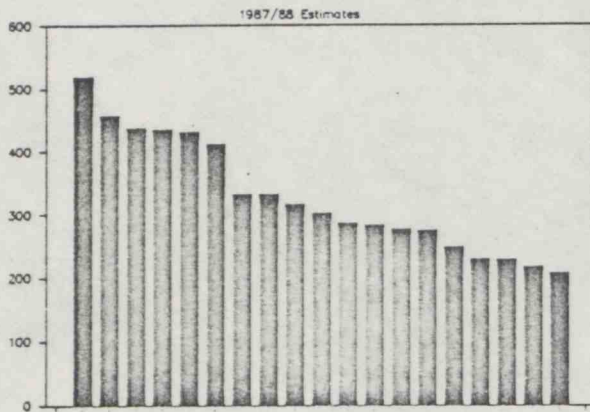
TOTAL	52.5	65.6	8.2	8.4	Admin of justice
			8.5	7.7	Housing benefit
			3.1	4.4	Rate collection
			-1.4	0.0	Trading services
			0.0	2.6	Unallocated admin
			34.0	42.4	Other

Finance

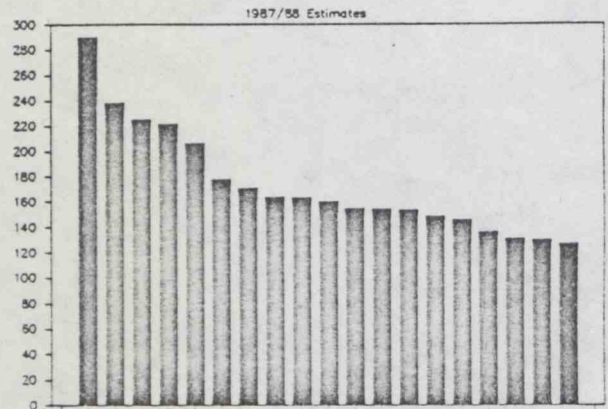
TOTAL	-20.9	-37.7	12.9	29.0	Inflation
			0.0	0.6	Contingencies
			-18.3	-28.7	Specific grant
			-2.5	-18.5	RCCO & funds
			-7.0	-15.6	Interest
			-6.0	-4.5	Adjustments

Note: These figures are taken from Cipfa's Finance & General Statistics, but including debt charges where appropriate. They may not necessarily correspond to the data shown on the following pages which are drawn from their respective service volumes.

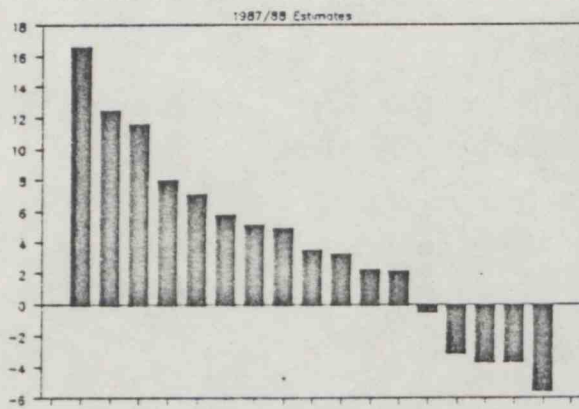
OUTER LONDON BOROUGHES TOTAL Exp/Head



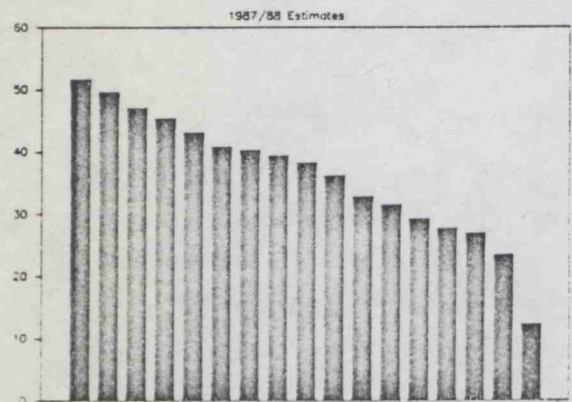
OUTER LONDON BOROUGHES RATE POUNDAGE



OUTER LONDON BOROUGHES EXP % OVER GRE



OUTER LONDON BOROUGHES B.GRANT % OF GRE





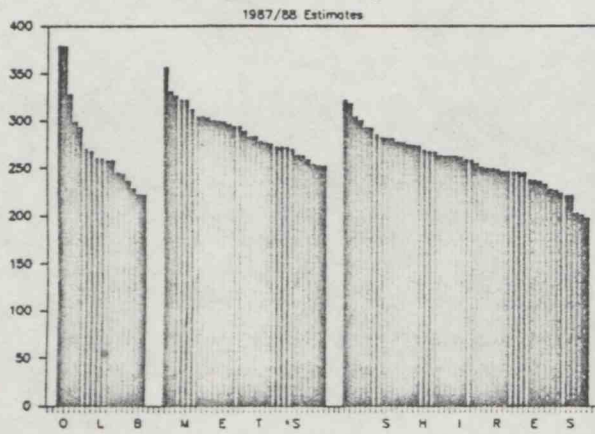
EDUCATION - SUMMARY 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average  
 Non Responder

		Pupils per 1000 population	Cost per pupil	Cost of difference £000	
		-----	-----		
EXPENDITURE PER HEAD .. 276	SCHOOLS	186.8			
		Primary & Nursery	76.3	76.5	997
		Secondary	94.3	60.4	1,560
		Special	16.2	2.4	6,751
			139.3		
			[due to costs per pupil		
				Sub total	
		FURTHER EDUCATION	45.4		
			0.3	Polytechnics (net)*	
			20.2	FE Colleges (net)*	
			15.0	AFE Pool Payment	
			9.9	Other FE	
		OTHER COSTS & SERVICES	39.4		
			8.4	Meals & Milk	
			15.7	Miscellaneous	
		15.3	Administration		
	DEBT CHARGES	12.3			
		11.6	Total		
		0.8	AFE Pooling (net)		
	GRANTS	-7.8			
			Total		

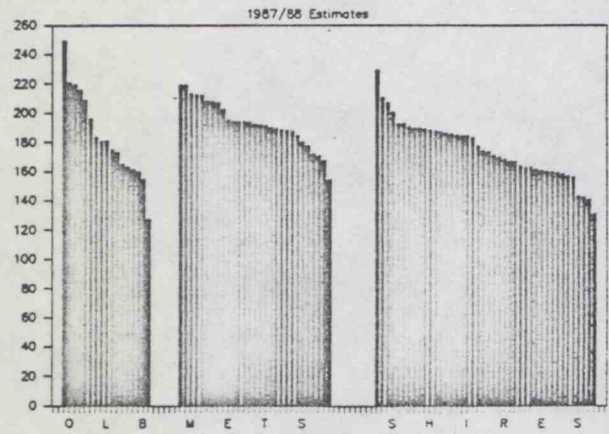
	£000	Population
Net expenditure	..	..
of which:		
Schools	..	
Further education	..	
Other costs & service	..	
Debt charges	..	
Grants	..	

\* Net of receipt from AFE Pool which includes a 3% allowance for administration and is at outturn prices.

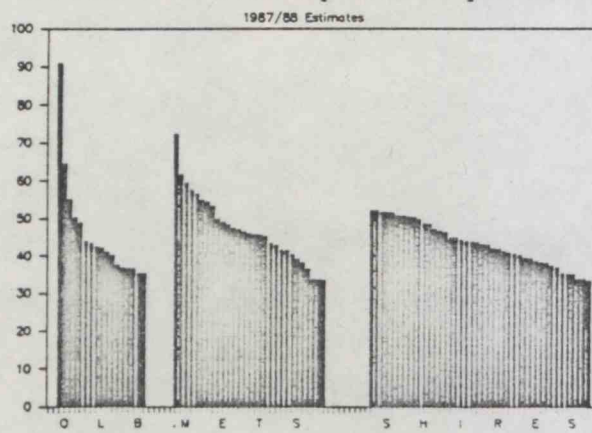
Total Expenditure per Head



Schools Expenditure per Head



Further Education Expenditure per Head





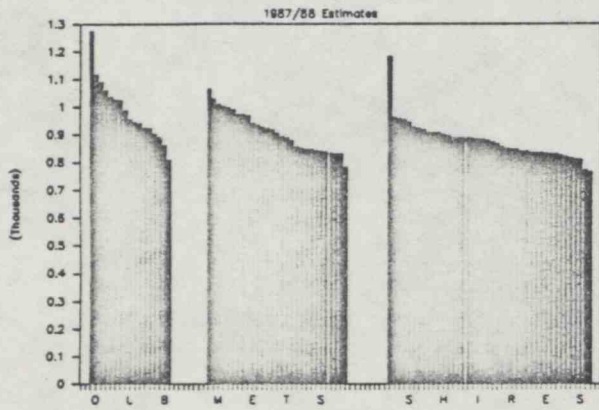
EDUCATION -NURSERY & PRIMARY SCHOOLS 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average  
 Non Responder

				Cost of difference £000
		Cost per teacher		
		.. 13,552		
		DIVIDED BY		
		Pupils/qual teacher		
		.. 20.9		
		DIVIDED BY		
		% qualified teachers		
		.. 97.3%		
	Cost per pupil	.. 997	Teaching costs .. 666	
			Non-teaching costs .. 331	
EXPENDITURE PER HEAD .. 76.3				
	Pupils per 1000 popn .. 76.5		Pupils under 5 .. 9.9	
			Pupils over 5 .. 66.6	
				Total ..

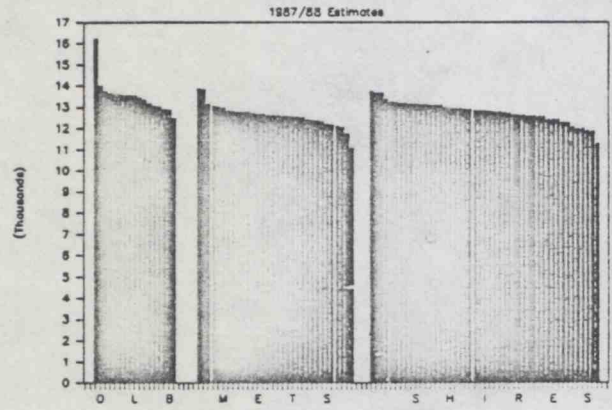
		Pupil/teacher ratio	% age of pupils
Pupils/qual teacher .. 20.9	Nursery schools & classes	.. 21.9	.. 5.0%
	Other Primary	.. 20.9	.. 95.0%
	Middle deemed primary	.. ..	.. 0.0%

Population .. Schools: .. Nursery .. Primary .. Middle .. Teachers .. Pupils ..	Expenditure £000 .. of which: Teaching costs ..
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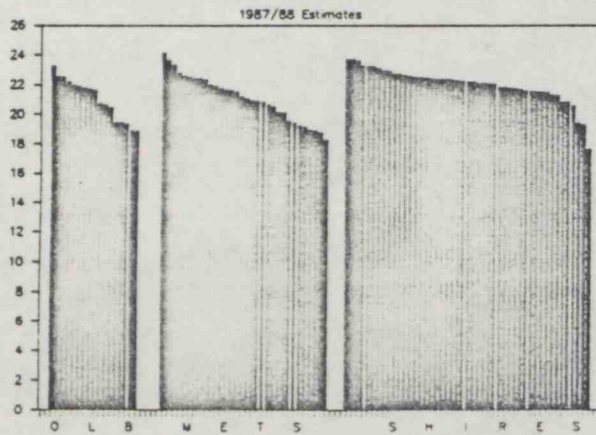
Total Cost per pupil



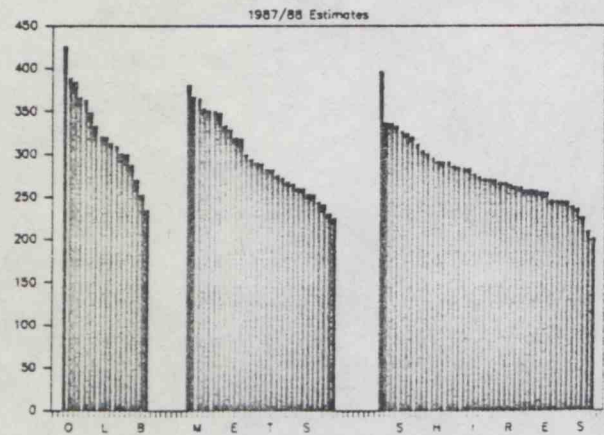
Teaching Cost per Teacher



Pupil/Teacher Ratio



Non-Teaching Cost per Pupil





EDUCATION - NURSERY & PRIMARY SCHOOLS NON-TEACHING COSTS 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average  
 Non Responder

				Cost per staff	Pupils per staff	Cost of difference £000	
				-----	-----		
Cost per pupil .. 331	Employees .. 154	[	Education support ..	42.6	.. 5,970	.. 140	..
			Premises related ..	64.9	.. 8,407	.. 129	..
			Admin & clerical ..	21.5	.. 7,414	.. 344	..
			Mid-day supvr. ..	21.6	.. 2,380	.. 110	..
			Other expenses ..	3.7			..
	Premises .. 128	[	Repairs & maintenance ..	63.3			..
			Fuel & cleaning ..	27.9			..
			Other costs ..	36.3			..
	Books & educational equipment ..	32				..	
	Other costs .. 24	[	Home to school transport ..	2.7			..
			Other transport ..	3.2			..
			Office expenses ..	11.7			..
			Furniture ..	2.1			..
			Other ..	3.7			..
	LESS Income ..	6				..	
Total						..	

	Primary School size	This LA	Family Average
	-----		
Pupils ..	Pupils per school ..	256	
Mid-day supvr. ..			
Ancillary staff ..			
Expenditure £000 ..			
	Age of schools with:		
	Up to 50 pupils ..	0%	
	51 to 200 pupils ..	32%	
	201 to 400 pupils ..	62%	
	Over 400 pupils ..	6%	

EDUCATION - NURSERY & PRIMARY PUPILS & TEACHERS Form 7 at January 1987  
 Barnet compared with Outer London Boroughs Average

	Pupils (FTE)	Teachers (FTE)	Other staff (FTE)	Pupils per teacher		Pupils per staff	
				This LA	Family Average	This LA	Family Average
Nursery classes	957	42	82	23.0	22.9	7.7	8.5
Other classes	20,242	898	37	22.5	23.1	21.6	22.4
Not in class		100					
<b>Total</b>	<b>21,199</b>	<b>1,040</b>	<b>119</b>	<b>20.4</b>	<b>21.1</b>	<b>18.3</b>	<b>19.2</b>

Education of pupils under 5  
 -----

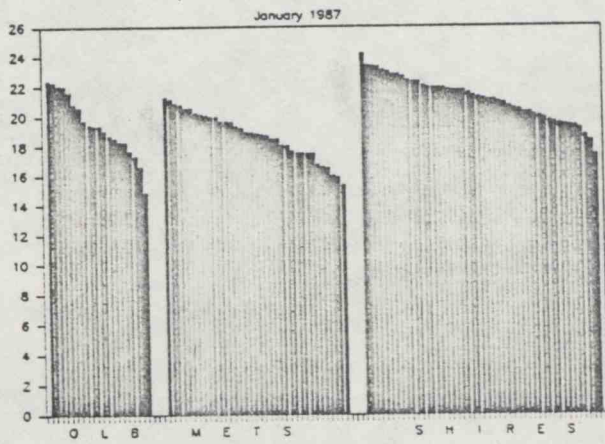
Age at January 1987	Number (FT+PT)	%age of age group This Family	
		LA	Average
4 years 4 months to 5 years	1,905	75%	75%
3 years 4 months to 4 years 4 months	1,730	45%	38%
2 years 4 months to 3 years 4 months	453	12%	4%
<b>All pupils under 5</b>	<b>4,088</b>	<b>40%</b>	<b>34%</b>

Pupil numbers: Trends (000s)  
 -----

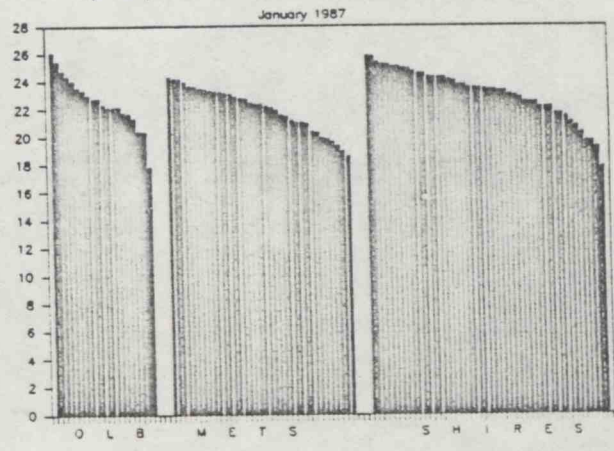
	1983	1988	1993 (projected)	1998 (projected)	Change 1988-98	
					This Family LA	Average
Pupils under 5	3.8	0.0				
Pupils over 5	17.0	0.0				
Population aged 3-4	7.3	7.3	8.3	9.3	27%	21%
Population aged 5-10	19.6	21.6	23.1	26.1	21%	18%



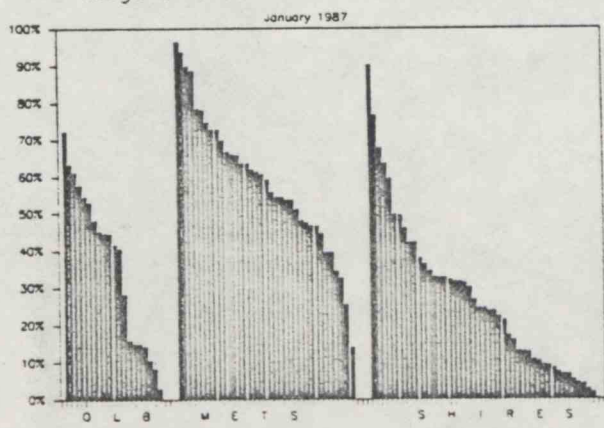
Pupils per Staff – Total



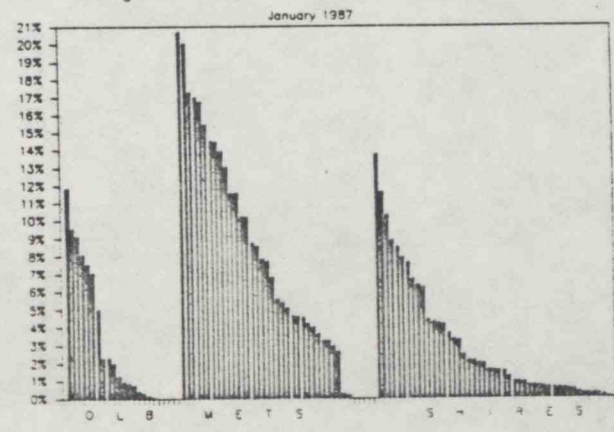
Pupils per Staff excl. Nursery Classes



%age of 3 to 4 Year olds in School



%age of 2 to 3 Year olds in School



EDUCATION - SECONDARY PUPILS & TEACHERS Form 7 at January 1987  
 Barnet compared with Outer London Boroughs Average

		Average class size		%age of pupils in age group		Cost of difference £000		
		-----	-----	-----	-----	-----		
PUPIL/ TEACHER RATIO 14.5 14.7	Average class size	18.6	19.0	22.7	22.2	49% 49%	..	
	TIMES	Teacher contact ratio	73.5%	73.5%	Lower school	..	..	
					Fourth and fifth years	18.4 19.4	35% 39%	..
	DIVIDED BY	Pupil contact ratio	96%	97%	Vith form	10.9 9.9	16% 12%	..
					Lower school	100% 100%	..	
Vith form					73% 72%	..		
				Pupils' age mix	..			
				Sample error*	..			
						Total	..	

CIPFA 1987-88 Estimates

Form 7 data

Cost per teacher	..	Number of pupils	18,139
Expenditure on teachers	..	Number of teachers	1,248

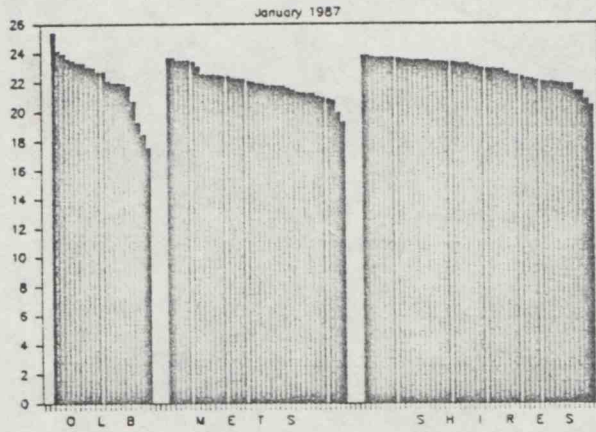
Pupil numbers: Trends (000s)

	1983	1988	1993 1998		Change 1988-1998	
			(projected)		This LA	Family Average
Pupils aged 11-15	16.6	..				
Pupils aged 16-18	3.5	..				
Population aged 11-15	19.6	16.5	17.2	19.3	17%	14%
Population aged 16-18	12.8	11.4	9.8	10.9	-4%	-10%

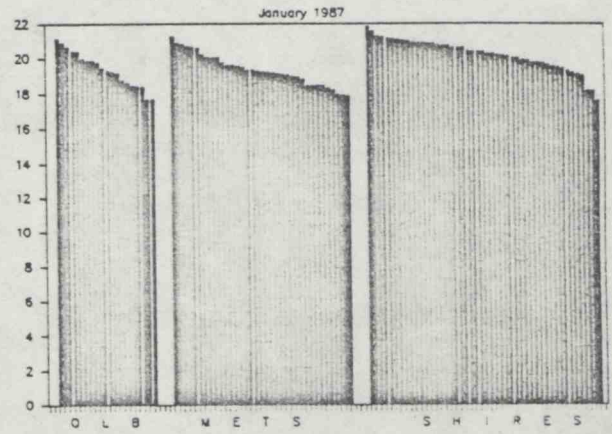
\* Note: this error arises because all the statistics except the PTR come from a sample at a particular date and time. 1019 of this LEA's teachers were in school at the time of the whereas the average was 1015 teachers in school per 1000 FTEs.



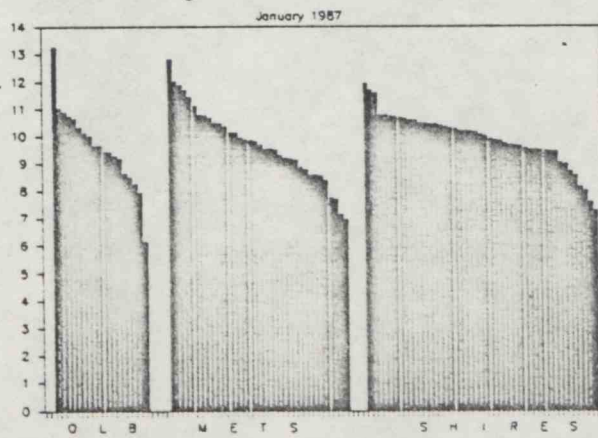
Average Class size - Lower School



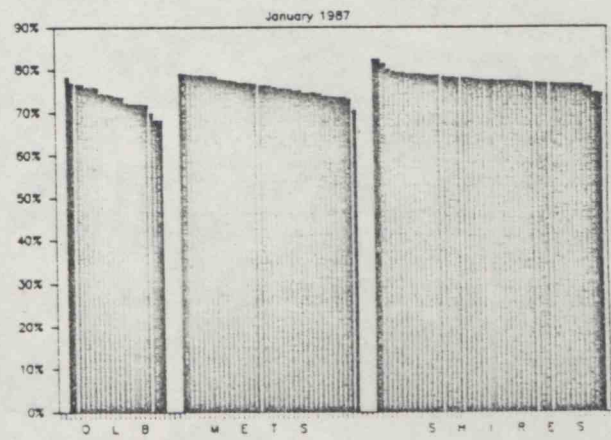
Average Class size - IV & V Years



Average Class size - VI Year



Teacher Contact Ratio



EDUCATION - SECONDARY SCHOOLS 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average  
 Non-responder

				Cost per teacher		Cost of difference
				.. 14,629		£000
				DIVIDED BY		
				Pupils/qual teacher		
				.. 14.5		
				DIVIDED BY		
				% qualified teachers		
				.. 95.5%		
EXPENDITURE PER HEAD .. 94.3	Cost per pupil .. 1,560	Teaching costs ..	1057			
		Non-teaching costs ..	504			
	Pupils per 1000 popn .. 60.4	Pupils under 16 ..	54.0			
		Pupils over 16 ..	6.5			

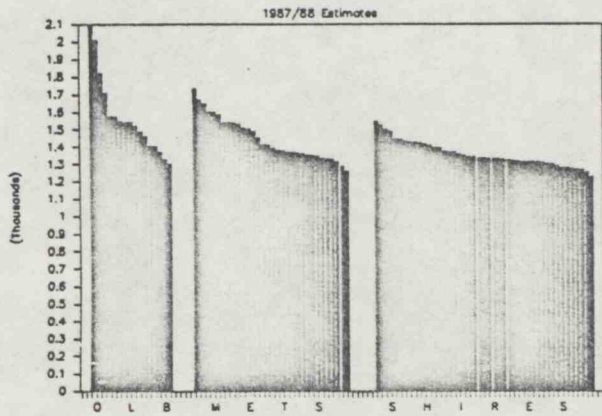
Population ..	Net expenditure £000 ..
Schools: ..	of which:
Secondary ..	Teaching costs ..
Middle ..	
Teachers ..	
Pupils ..	

Pupils/qual teacher .. 14.5	Secondary	Pupil/teacher ratio ..	14.1	% age of pupils ..	97%
		Middle deemed secondary	..	..	3%

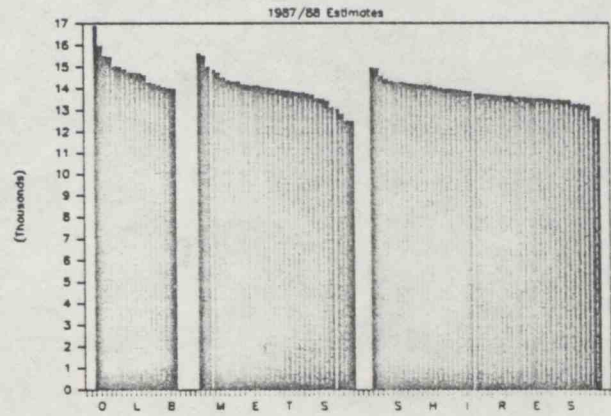
GRE Indicators of Additional Educational Needs	This	Family
-----	LA	Average
%age of children under 18:		
Child or HoH born outside UK, Old Comm or USA	..	18.7% (weighted x2 in total)
In household lacking amenities or overcrowded	..	5.5%
In lone parent families	..	13.6%
In household with 4 or more under-16s	..	8.9%
HoH unskilled, semi-skilled or farm worker	..	5.5%
Dependents of Supplementary Benefit claimants	..	12.1%
	-----	-----
Weighted total	..	83.1%



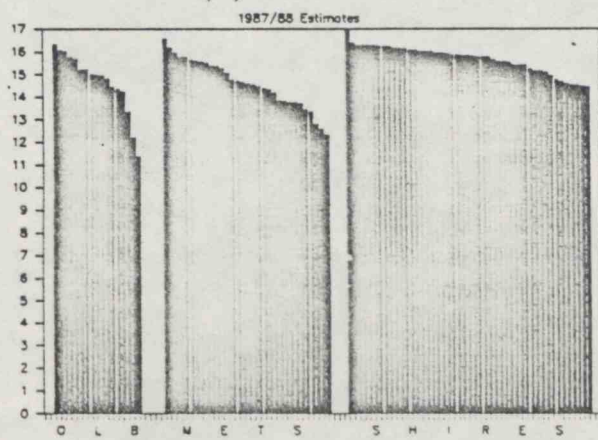
Total Cost per Pupil



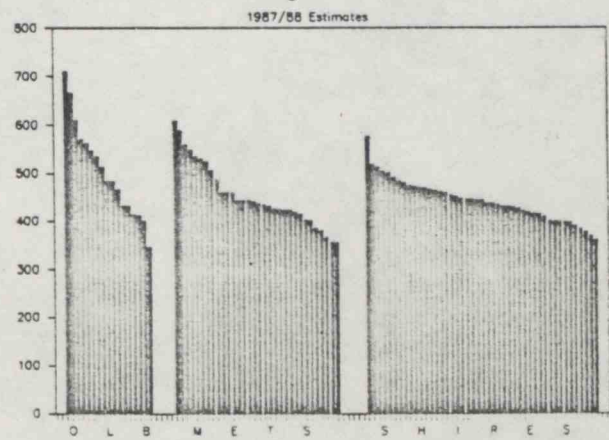
Teaching Cost per Teacher



Pupil/Teacher Ratio



Non-Teaching Cost per Pupil



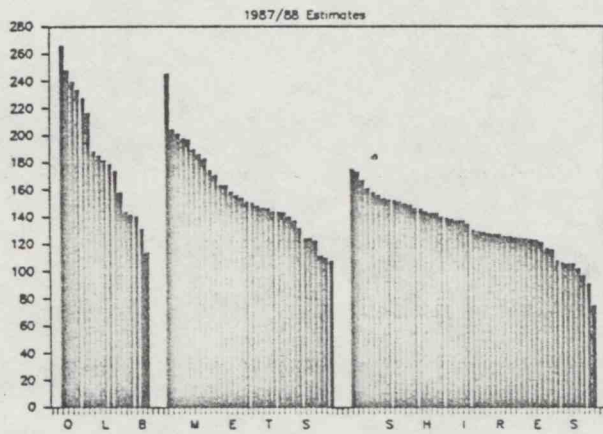
EDUCATION - SECONDARY SCHOOLS NON-TEACHING COSTS 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average  
 Non Responder

		Cost per staff	Pupil/staff ratio	Cost of difference
		-----	-----	£000
Cost per pupil .. 504	Employees .. 188	Education support .. 48.5	.. 7,819	.. 161
		Premises related .. 89.2	.. 8,360	.. 94
		Admin & clerical .. 33.4	.. 8,941	.. 268
		Mid-day supvr. .. 9.6	.. 2,641	.. 276
		Other expenses .. 7.2		..
	Premises .. 194	Repairs & maintenance .. 82.2		..
		Fuel & cleaning .. 45.3		..
		Other costs .. 66.9		..
	Books & educational equipment .. 68			..
	Other costs .. 67	Home to school transport .. 11.6		..
		Other transport .. 4.2		..
		Other supplies .. 39.3		..
		Furniture .. 3.8		..
		Aids to pupils .. 6.8		..
		Boarding .. 0.4		..
Other .. 0.8		..		
LESS Income .. 14			..	
Total				..

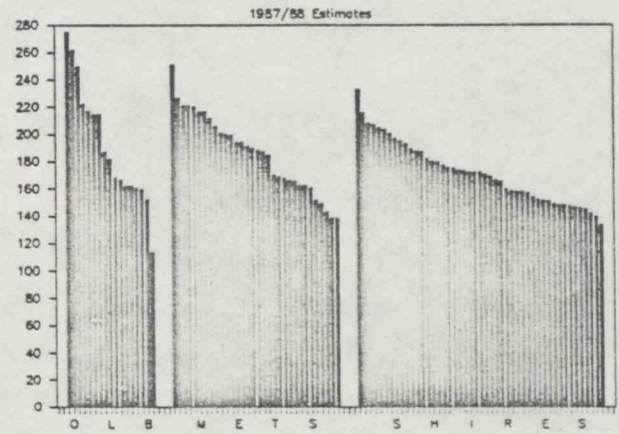
		School size	This LA	Family Average
		-----		
Pupils ..	Pupils per school ..		770	
Mid-day supvr. ..				
Ancillary staff ..	%age of schools with:			
Expenditure £000 ..	Up to 400 pupils ..		11%	
	401 to 800 pupils ..		38%	
	801 to 1500 pupils ..		49%	
	Over 1500 pupils ..		2%	



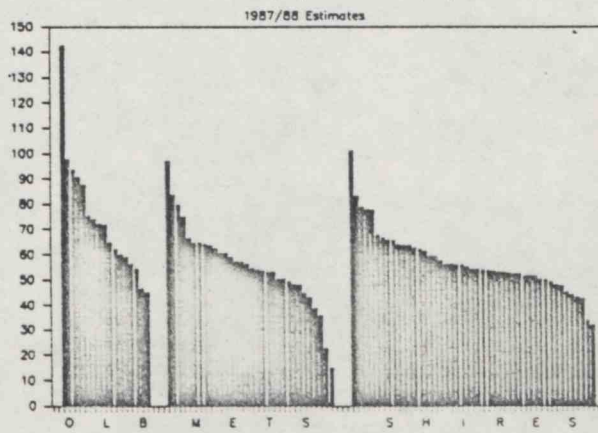
Employees Expenditure per Pupil



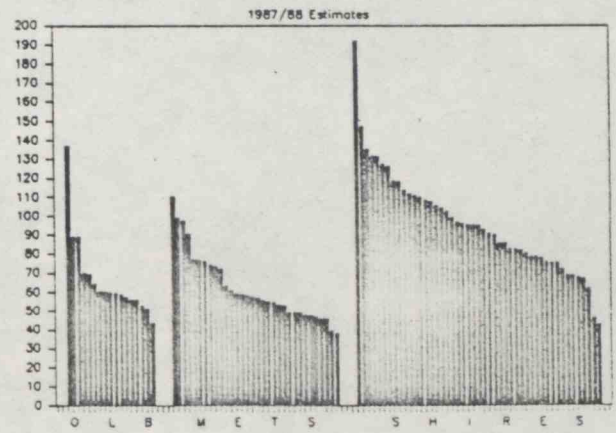
Premises Expenditure per Pupil



Books & Educ. Equipment Exp per Pupil



Other Costs per Pupil



EDUCATION - SPECIAL SCHOOLS 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average  
 Non Responder

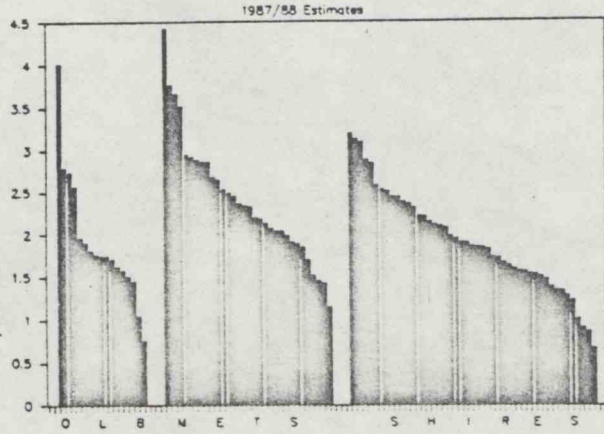
		Pupils per 1000 population	Cost per pupil	Cost of difference £000	
		-----	-----		
EXPENDITURE PER HEAD .. 16.2	This LEA's pupils .. 16.0	This LEA's schools .. 11.4	.. 1.93	.. 5,934	..
		Pupils in Direct Grant & Indep schools .. 3.6	.. 0.39	.. 10,070	..
		Pupils in other LEAs' schools .. 1.9	.. 0.33	.. 5,673	..
		LESS Pupils chargeable to other LEAs .. 1.0	.. 0.24	.. 4,087	..
		<u>This LEA's pupils</u>	.. 2.42	.. 6,751	..
	Boarding .. 0.2	.. 0.02	.. 12,313	..	

THIS LEA'S SCHOOLS

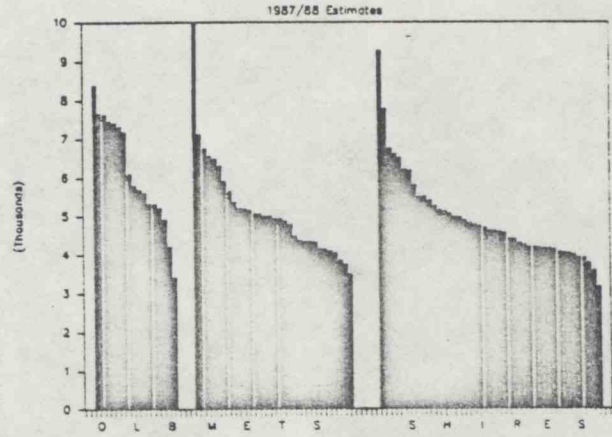
-----		Cost per pupil	Cost per staff	Pupil/staff ratio	
-----		-----	-----	-----	
Cost per pupil .. 5,934	Teachers	.. 3,392	.. 17,156	.. 5.1	..
	Support staff	.. 573	.. 5,867	.. 10.2	..
	Other staff	.. 424	.. 5,655	.. 13.3	..
	Premises	.. 460			..
	Transport	.. 1,048			..
	Other costs	.. 37			..
					..
Population		..	..		..
Pupils in LEA schools		..	..		..
Teachers		..	..		..
Ancillary staff		..	..		..
Expenditure £000		..	..		..



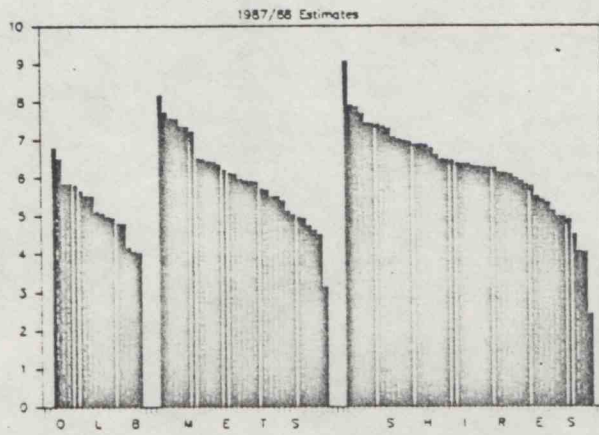
Pupils per 1000 Population



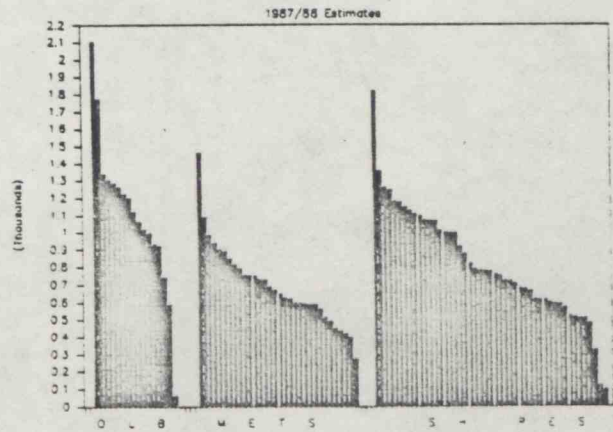
LEA School Cost per Pupil



Pupil/Teacher Ratio



Transport Cost per Pupil



EDUCATION - SCHOOL MEALS & MILK 1986-87 Estimates  
 Barnet compared with Outer London Boroughs Average  
 Non Responder

						Cost of difference £000	
		Deficit per pupil meal	..	0.56	Cost per meal	.. 1.20	
	Operating deficit	..	40.4	Take-up ratio	..	37.4%	
		Free meals to pupils	..	13.6	Days per year	193	193
	NET EXP PER PUPIL	..	59.2	Pupils taking free meals	..	10.2%	
		Other costs	..	4.0	Subsidy per free meal	..	0.69
		Milk	..	1.1			
						Total	..

Cost per meal (pence)

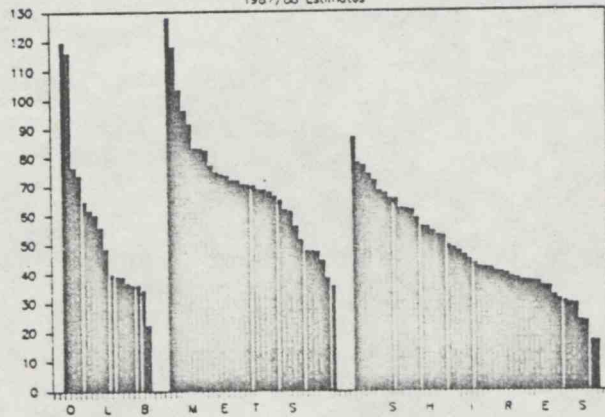
	Cost per meal (all meals)	..	109.1	Provisions	..	29.9	
Cost per pupil meal	DIVIDED BY	Pupil meals as % of all meals	..	91.2%	Kitchen staff	..	53.8
					Overheads	..	27.4
..	119.6			EEC grant & other income	..	-1.9	
						Total	..
						Total	..
						Pupils	..
						Pupil meals per day	..
						Other meals per day	..
						Kitchen staff	..
						Net expenditure £000	..

CIPFA no longer collect the number of feeding days. For the purpose of this tree we have assumed that for all authorities the number is 193.



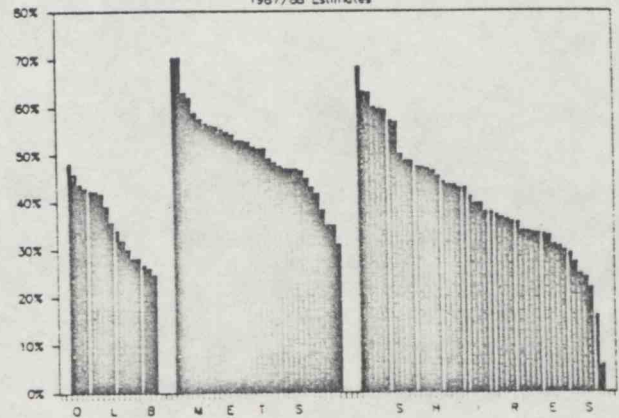
Expenditure per Pupil

1987/88 Estimates



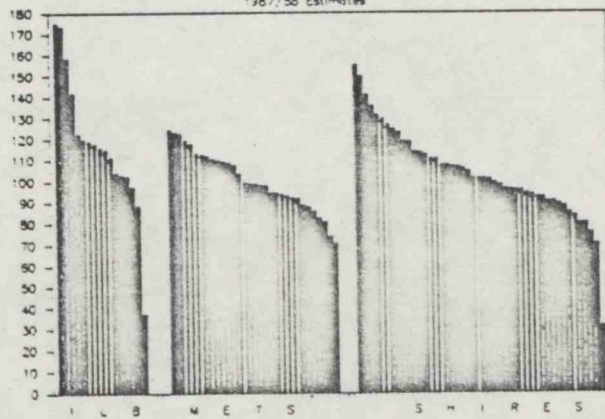
School Meals Take-up Ratio

1987/88 Estimates



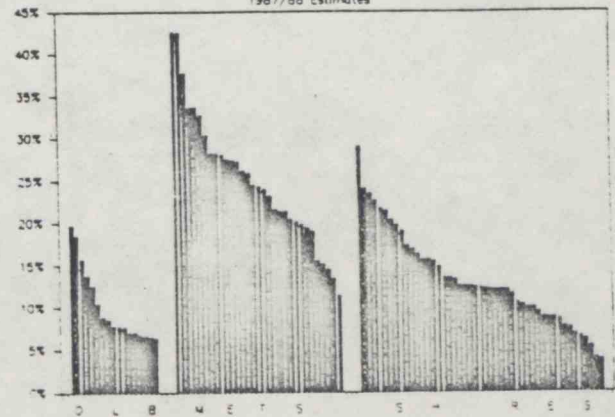
Cost per Pupil Meal (pence)

1987/88 Estimates



%age of Pupils taking Free Meals

1987/88 Estimates



EDUCATION - FE COLLEGES 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average  
 Non Responder

					Cost of difference £000
			Lecturers	.. 1,500	Cost per lecturer .. 16,095
			Non-teaching costs	.. 756	Student/staff ratio* .. 10.7
EXPENDITURE PER HEAD .. 25.2	Expenditure per student* .. 1,896		Catering & residences	.. 11	..
			Fees	.. -372	..
Pool receipt .. 5.0		Students* per 1000 popn .. 13.3			..
Expenditure net of receipt .. 20.2					..
					Total ..

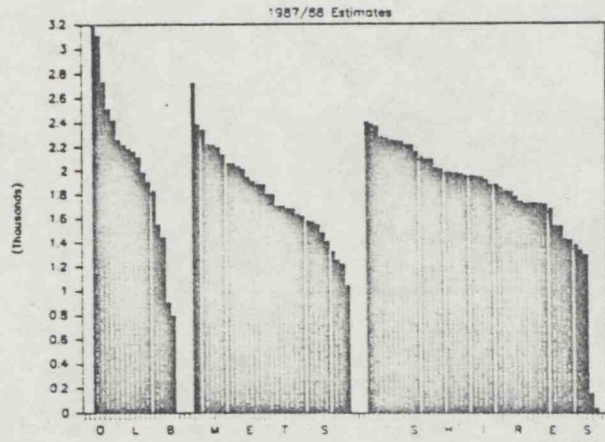
Non-Teaching Costs  
 -----

					Cost per staff	Student/staff ratio*	
			Education support	.. 180	.. 9,345	.. 52	..
			Premises related	.. 94	.. 7,680	.. 82	..
			Admin & clerical	.. 132	.. 10,034	.. 76	..
			Other expenses	.. 16			..
			Repairs & maintenance	.. 43			..
			Energy costs	.. 48			..
			Other	.. 94			..
Cost per student * .. 756	Staff .. 421						
			Books & educ equipment	.. 127			..
			Supplies	.. 88			..
			Transport	.. 9			..
			Aid to students	.. 6			..
			LESS Income	.. 80			..
							Total ..

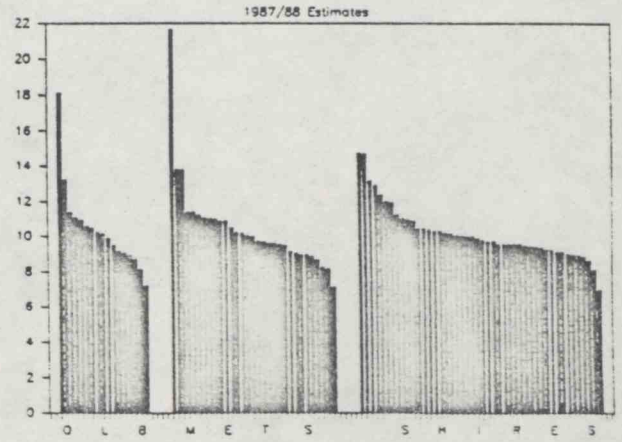
Students			£000
FTE	..	Expenditure	..
FTE weighted	..	AFE Pool Receipt	..
Lecturers	..	Population	..
Ancillary staff	..		



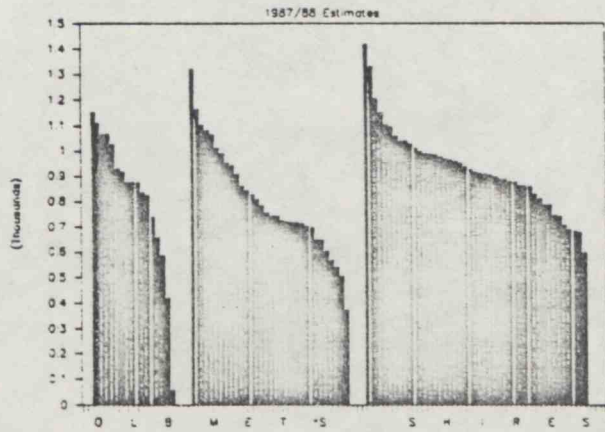
Expenditure per Student



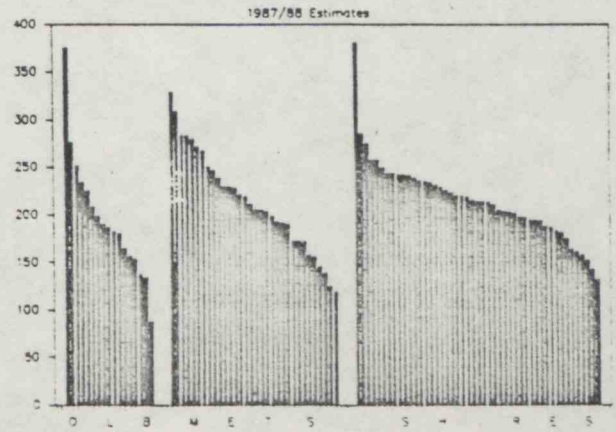
Student/Staff Ratio



Non-Teaching Costs per Student



Premises Cost per Student



EDUCATION - OTHER FURTHER EDUCATION 1987-88 Estimates  
 Barnet compared to Outer London Boroughs Average  
 Non Responder

				Cost of difference £000
EXPENDITURE PER HEAD .. 9.9	Adult education	..	2.3	..
	Student awards	..	4.8	..
				..
	Employees	..	0.2	..
	Other costs	..	2.6	..
				Total ..
Population ..				
Expenditure £000 ..				

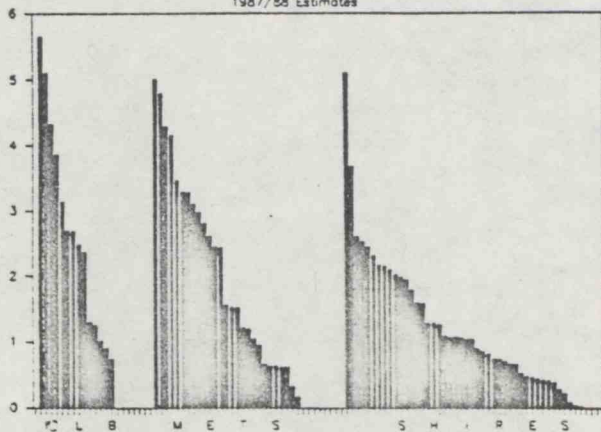
EDUCATION - MISCELLANEOUS 1987-88 Estimates

EXPENDITURE PER HEAD .. 15.7	Youth service	..	5.1	..
	Careers service	..	1.9	..
	Psychology	..	1.2	..
	Inspection	..	1.7	..
	Prim & Sec agency	..	0.9	..
	Prisons	..	0.1	..
	INSET	..	4.4	..
	Other costs	..	0.4	..
				Total ..
Expenditure £000 ..				



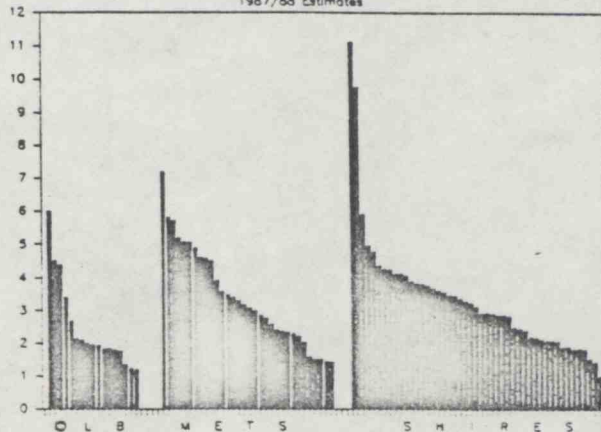
Adult Education Exp per Head

1987/88 Estimates



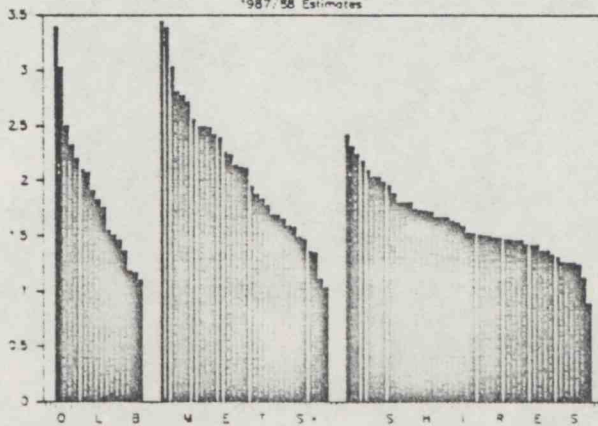
Discretionary Awards Exp per Head

1987/88 Estimates



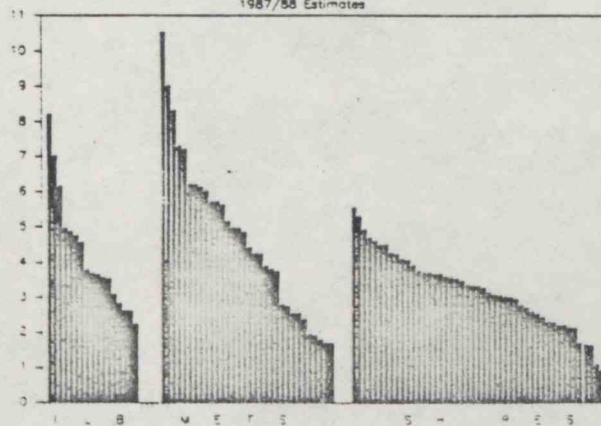
Careers Service Exp per Head

1987/88 Estimates



Youth Service Exp per Head

1987/88 Estimates



PERSONAL SOCIAL SERVICES - SUMMARY 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average

EXPENDITURE PER HEAD								Cost of difference		
								£000		
62.8	78.4	ELDERLY								
		23.4	25.4	Residential care	15.79	12.16	1,090			
				Home helps	4.04	8.49	(1,330)			
				Other services	3.61	4.75	(340)			
				CHILDREN						
		10.4	15.4	Residential care	4.09	7.48	(1,020)			
				Boarding out	1.19	2.45	(380)			
				Day nurseries	3.76	3.13	190			
				Other services	1.38	2.34	(290)			
				HANDICAPPED & MENTALLY ILL						
		10.4	12.8	Residential care	4.46	5.78	(400)			
				Training centres	3.25	3.14	30			
				Sheltered employment	0.27	0.36	(30)			
				Day care	2.34	2.25	30			
				Other services	0.05	1.22	(350)			
				OTHER						
		0.0	0.5	Residential care	0.00	0.00	0			
				Day centres	0.00	0.46	(140)			
		FIELDWORK								
12.4	10.5						580			
		ADMINISTRATION								
6.1	13.9							(2,330)		
								Total	(4,680)	

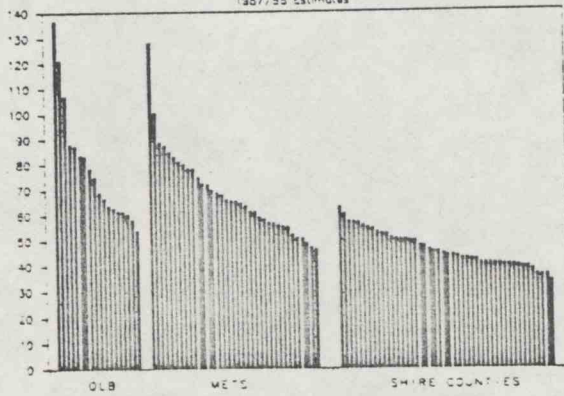
	£000	£ per head		Type of expenditure	£ per head	
		This LA	Family Average		This LA	Family Average
Net expenditure	18,816	62.8	78.4	LA's own provision:		
of which:				Current	45.5	56.9
Residential care	7,298	24.3	25.4	Capital	1.9	2.7
Day care	4,132	13.8	13.8	Income	4.4	7.9
Community care	1,755	5.9	12.3	Other		
Fieldwork & admin	5,556	18.5	24.3	Provision	10.9	10.8
Other services	75	0.3	2.5			

Population (000's) 300  
 Staff 1,146



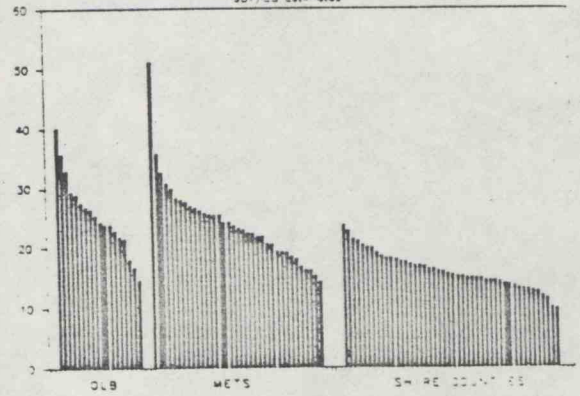
Total Expenditure per Head

1987/88 Estimates



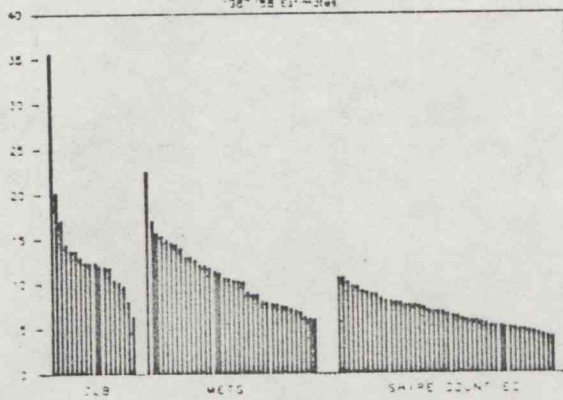
Total Residential Care Exp per Head

1987/88 Estimates



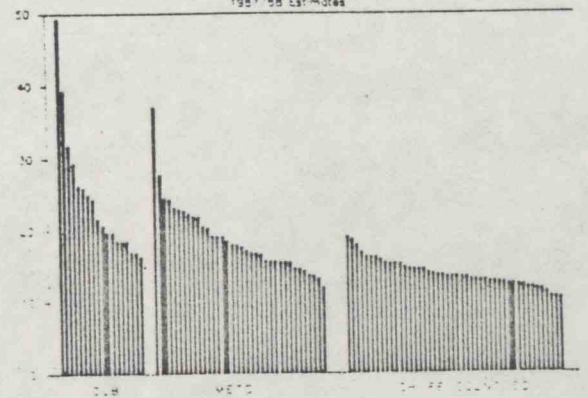
Total Day Care Exp per Head

1987/88 Estimates



Total Fieldwork & Admin Exp per Head

1987/88 Estimates



PERSONAL SOCIAL SERVICES - CARE OF THE ELDERLY 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average

		Costs/person over 65:-		Net exp per resident		Cost of Difference £000	
EXPENDITURE PER HEAD 23.4 25.4		Cost/person over 65 154 167		Residential care: 104 80		6,672 5,856	580
				↑ ↑ Barnet Average		Residents per 1000 over 65s 15.6 13.6	
		Home helps 27 56		Cost per hour 4.01 7.28		Gross exp 4.85 7.91 (920)	
				↑ ↑ Barnet Average		Joint finance 0.40 0.16 70	
				Hours/person over 65 6.6 7.7		Other income 0.44 0.47 (10)	
		Other services 24 31		18.4 14.0		Day centres 200	
				4.1 9.1		Meals in the home (230)	
				1.3 8.1		Other (310)	
		%age of popn over 65 15.2% 15.2%				(20)	
						<b>Total</b>	<b>(590)</b>

This LA's own Residential accommodation

LA places per 1000 over 65's

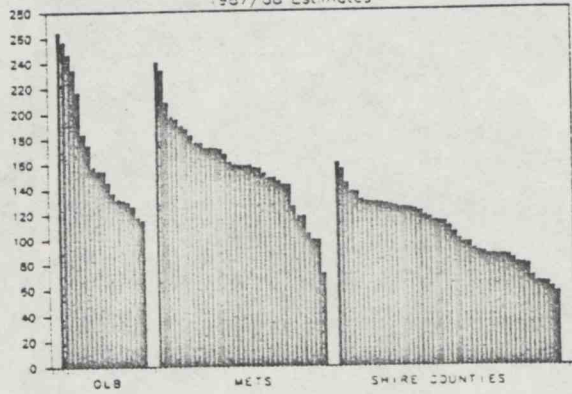
Net exp per resident 6,623 5,840	Running costs	8,903 8,072	This LA	Family Average
	Capital charges	739 512	10.1	12.2
	LESS		11.2	13.1
	Fees & charges	2,911 2,591	Occupied	90%
Other income	109 153	Available		
Staff per resident	0.69 0.53	Occupancy		

GRE factors for the elderly

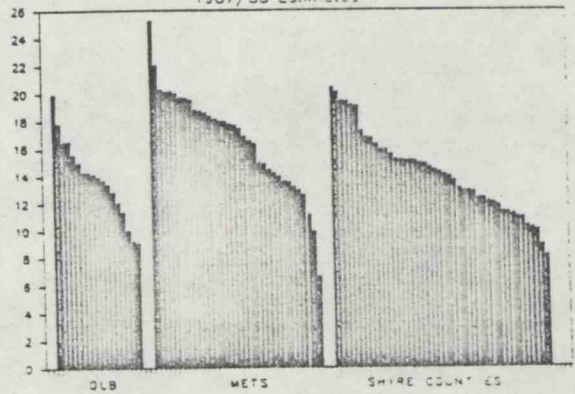
		This LA	Family Average
%age of over 65s who are:			
Population 000's	299.8	5.0%	5.7%
Population over 65	45,500	2.3%	3.2%
Population over 75	20,900	2.5%	2.7%
		7.0%	6.6%
		16.5%	18.5%
		29.3%	30.6%
Expenditure E'000	7,028	GRE assessment of client numbers:	
Staff	602	In severe need	1.9% 2.1%
Residents	710	In moderate need	11.1% 11.7%



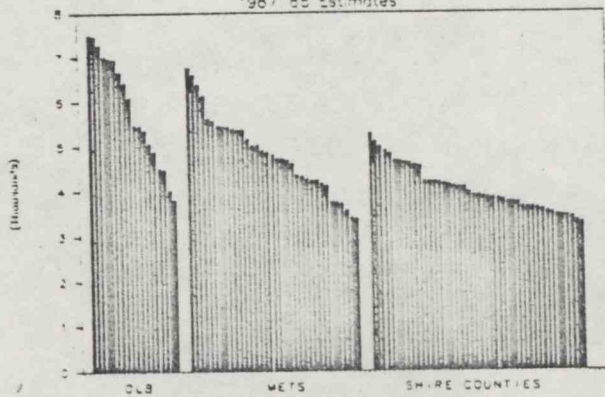
Expenditure per Person over 65  
1987/88 Estimates



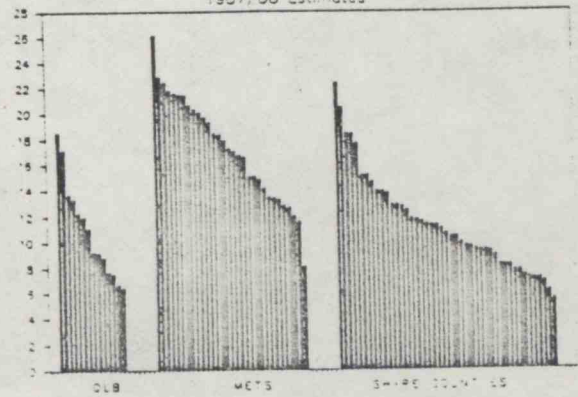
Residents per 1000 over 65s  
1987/88 Estimates



Net Expenditure per Resident  
1987/88 Estimates



Home Help Hours per Person over 65  
1987/88 Estimates



PERSONAL SOCIAL SERVICES - CARE OF CHILDREN 1987-88 Estimates  
Barnet compared with Outer London Boroughs Average

				Age of those in care		Cost of Difference							
				-----		£000							
EXPENDITURE PER HEAD	10.4	15.4	Children in care	5.28	9.93	10,703	8,253	Specialist homes					
								43,400	23,639	3%	7%	100	
								Other homes					
								24,211	23,737	26%	17%	20	
								Boarded out					
								5,174	4,184	47%	49%	70	
								At home					
								0	0	13%	18%	0	
								Other placements					
								5,294	4,953	11%	10%	10	
								Difference due to mix of care				160	
								%age under 18s in care					(1,710)
								0.22%	0.54%				
								%age under 18					(50)
								22.0%	22.4%				
Day nurseries													
3.76	3.13												
Cost per day					230								
21.31	16.91												
Days per child under 5					(20)								
2.83	2.90												
%age under 5					(20)								
6.24%	6.39%												
Other services													
1.38	2.34												
Cost per child													
6.26	10.45	0.24	2.86	Intermediate treatment	(170)								
		0.02	1.02	Pre-school playgroups	(70)								
		0.79	1.70	Preventative services	(60)								
		3.99	2.84	Day & family centres	80								
		1.23	2.04	Other	(50)								
%age under 18					(10)								
22.0%	22.4%												
Total						(1,490)							

This LA's own community homes

Net exp per child	25,006	22,330	Running costs	25,579	22,414
			Capital charges	38	881
			LESS		
			Fees & charge	0	317
			Other income	612	648

Staff per-resident child 1.53 1.45

Population 000s	299.8
Population under 18	66,100
Expenditure £000	3,124
Staff	49
Children in care	148.0

Places per 1000 under 18's

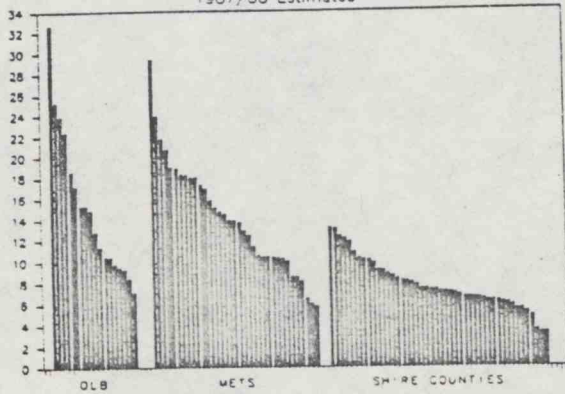
	This Family	LA Average
Occupied	20.6	41.6
Available	29.1	53.4
Occupancy	71%	78%

GRE Assessment of client numbers for:

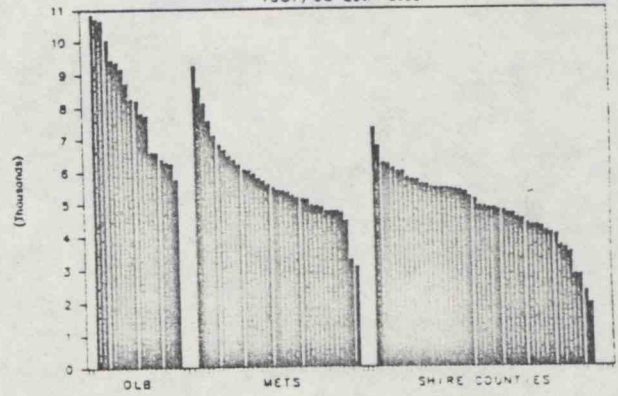
Residential care (% pop <18)	0.1%	0.2%
Foster care (% pop <18)	0.3%	0.3%
Day nurseries (% pop <5)	0.7%	1.1%



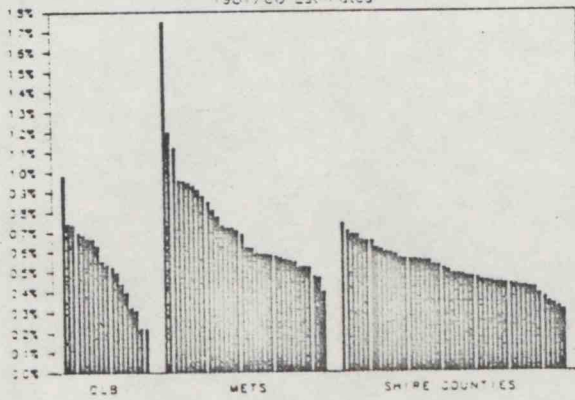
Total Expenditure per Head  
1987/88 Estimates



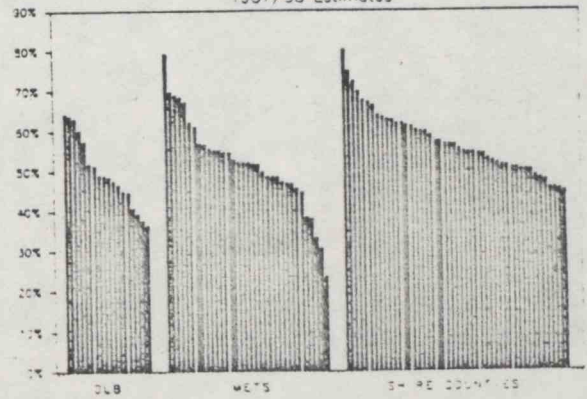
Cost per Child in Care  
1987/88 Estimates



%age of under 18s in care  
1987/88 Estimates



%age of children in care boarded out  
1987/88 Estimates





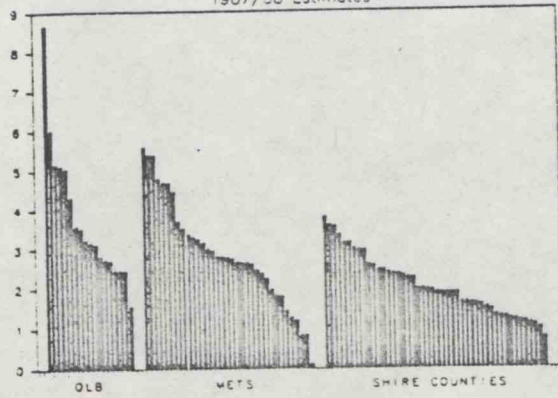
PERSONAL SOCIAL SERVICES - CARE OF THE HANDICAPPED & MENTALLY ILL 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average

				Net cost per resident		Residents per 100,000 popn		Cost of difference
				-----		-----		£000
				Physically handicapped under-65s				
				0.00	0.30	NA	10,311	0.0 2.9 (90)
				Mentally handicapped children				
				0.48	0.78	16,111	21,913	3.0 3.6 (90)
				Mentally handicapped adults				
				1.47	2.03	9,020	8,902	16.3 22.8 (170)
				Mentally ill				
				0.05	0.69	2,667	9,368	2.0 7.4 (190)
				Other homes (including group homes)				[ Difference due to cost per resident (90) ]
				2.45	1.98			140
				Adult training centres				
				17	16	cost per trainee day		60
				3.25	3.14	192 198 trainee days per 1,000 popn		(30)
				Sheltered employment				(30)
				0.27	0.36			(30)
				Day centres				
				1.46	1.56	Physically handicapped		(30)
				0.00	0.01	Mentally handicapped		0
				0.88	0.67	Mentally ill		60
				Other services				(350)
				0.05	1.22			(350)
								Total (720)

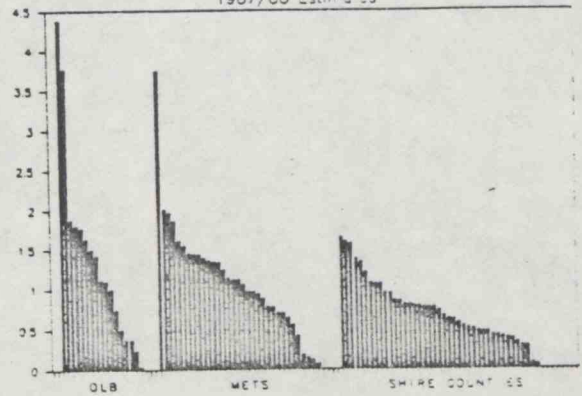
EXPENDITURE PER HEAD	10.4	12.8
No. in residential care	64	
Staff	48	
Expenditure £000	603	
Other Homes Exp £000	734	
No. trainee days 000s	58	
Staff	41	
Expenditure £000	973	
Sheltered employees	7	
Expenditure £000	81	
Staff in day centres	..	
Expenditure £000	703	
Other expenditure £000	14	
Total expenditure £000	3,108	
Population 000's	300	

	This LA	Family Average
Net expenditure per head on:		
Physically handicapped <65s	2.46	3.87
Mentally handicapped children	1.10	1.18
Mentally handicapped adults	5.69	6.11
Mentally ill	1.11	1.59
	-----	-----
	10.37	12.75

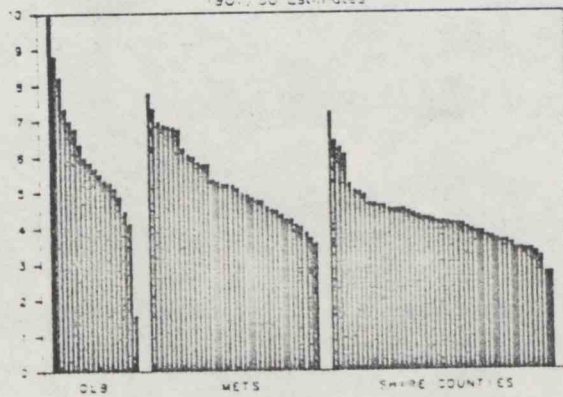
Net Expenditure Physically Handicapped  
1987/88 Estimates



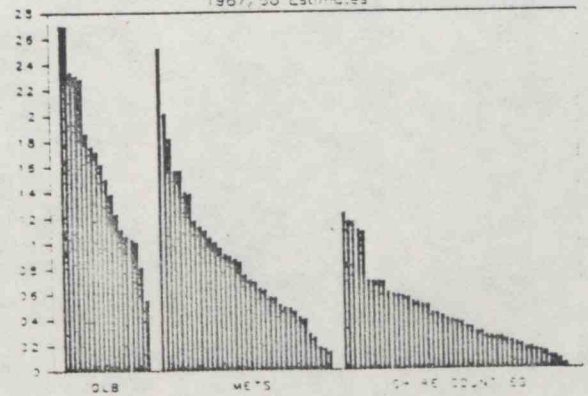
Net Exp Mentally Handicapped Adults  
1987/88 Estimates



Net Exp Mentally Handicapped Children  
1987/88 Estimates



Net Exp Mentally III  
1987/88 Estimates



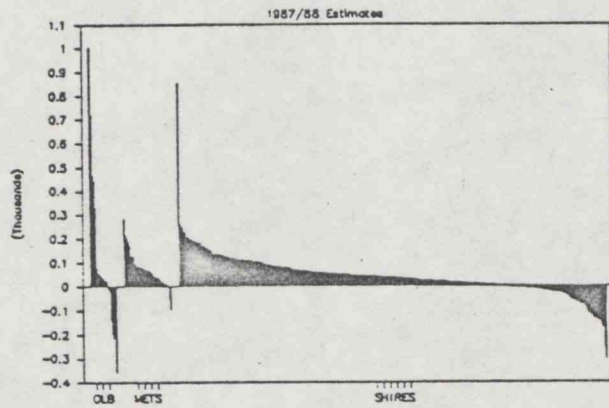
HOUSING - HOUSING REVENUE ACCOUNT 1987-88 Estimates  
 Barnet compared with Outer London Boroughs Average

			This LA	Family Average	Cost of difference £000
DEFICIT/(SURPLUS) PER DWELLING 31      167	Net capital charges 525      472	Debt charges	953	1,007	(900)
		LESS			
		Interest on sale of Council houses	298	275	(370)
		Housing subsidy	130	260	2,140
	Other outgoings 824      761	Repairs & maintenance	365	397	(530)
		General supervision and management	284	220	1,050
		Special supervision and management	120	117	40
		Other expenditure	55	27	460
	LESS				
	Rent income 1,253      1,000	Net rent income	605	502	
		Certificated rebates	463	341	(4,170)
		Standard rebates	179	152	
Excess rebates		6	5		
Other rents & income 64      62				(30)	
DWELLINGS/1000 POPULATION 55      77					(1,070)
					<u>(3,300)</u>

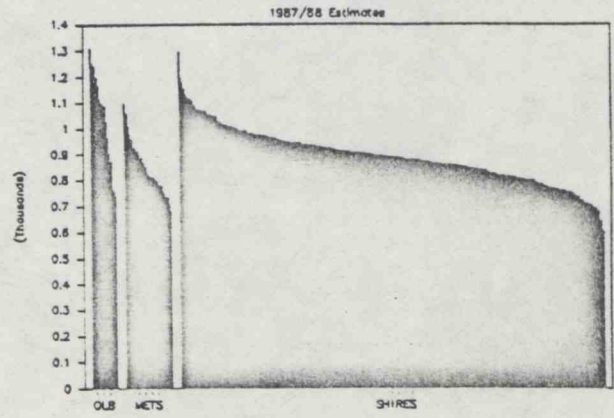
	£000		This LA	Family Average
Rate Fund contribution	516	Capitalised repairs Expenditure £000	2,844	NA
+ Opening balance	0	Amount per dwelling	173	260
- Closing balance	0			
- Movements on repair a/c	0			
<u>Deficit/(Surplus)</u>	<u>516</u>	HRA 1985-86 Actuals		
Expenditure	29,844	Arrears per dwelling	60	122
- Income	29,328	Void loss per dwelling	22	29
	516	Age of rent collectable:		
No. of dwellings	16,467	Arrears	5.0%	13.2%
		Void loss	1.9%	3.2%
		Write-offs	0.4%	0.3%



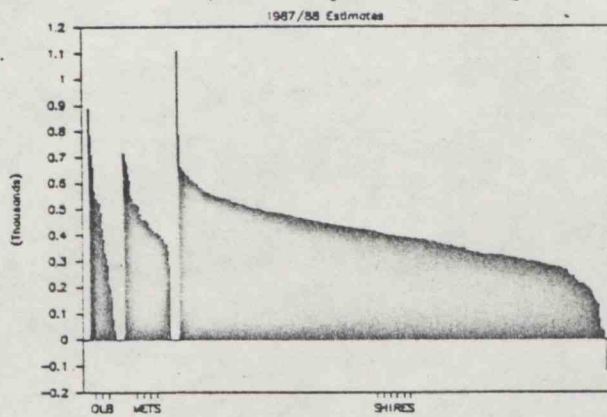
HRA Deficit/(Surplus) per Dwelling



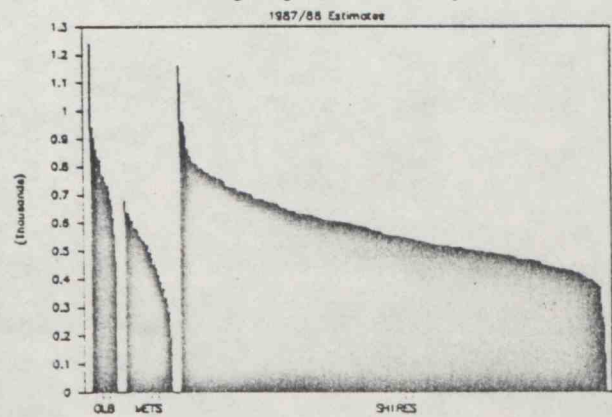
Rent Income per Dwelling



Net Capital Charges per Dwelling



Outgoings per Dwelling



HOUSING - COUNCIL HOUSE RENTS AT APRIL 1987  
Barnet compared with Outer London Boroughs Average

				Age of stock		Cost of difference	
				-----		£000	
AVERAGE WEEKLY RENT 24.27 19.93	1 bedroom 22.48 17.31	Houses & bungalows	16.49	17.92	0.7%	1.2%	10
		Flats	22.67	17.28	20.6%	24.4%	(970)
	2 bedroom 24.15 19.76	Houses	23.97	19.79	12.1%	10.6%	(440)
		Bungalows	25.48	21.26	0.2%	0.1%	(10)
		Flats	24.22	19.74	29.7%	23.4%	(1,160)
	3 bedroom 25.63 22.28	Houses & bungalows	24.75	22.61	23.5%	22.2%	(440)
		Flats	28.22	21.52	8.0%	9.5%	(470)
	Regional Average rent (for this LA's stock mix) 20.26	4 bedroom	26.60	24.94	2.1%	2.4%	(30)
		Other	22.67	17.74	3.2%	6.1%	(140)
							Stock mix
						Total	(3,790)

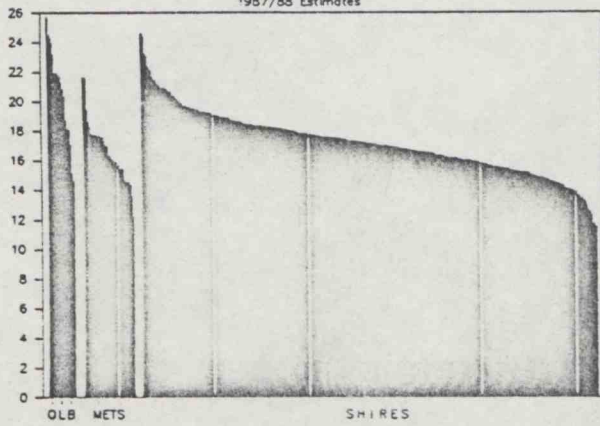
No. of dwellings 16,837  
Total Rent Roll £000 21,245

Rent collection and arrears (October 1986 - March 1987)

	£000	%age
Rent, rates and charges due	15,041	
- Income from housing benefit	7,187	
	-----	
Amount due from tenants	7,854	100%
- Receipts from tenants	7,874	100%
	-----	
Arrears and write-offs	(20)	0%
Annual amount due from tenants ( 2 x 6 months amount )	15,708	100%
Cumulative arrears due from:		
Current tenants	796	5%
Former tenants	249	2%
	-----	
Total due	1,046	7%

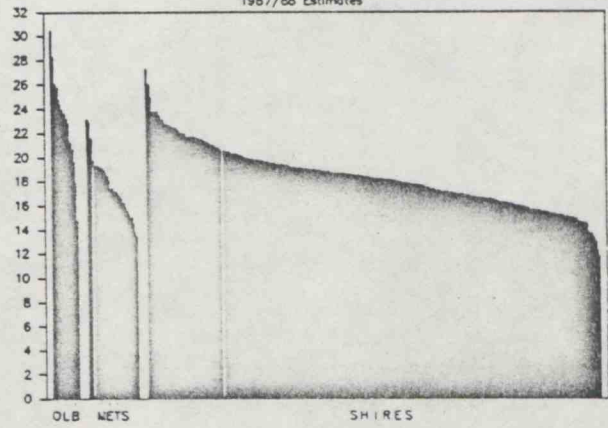
Average Weekly Rent

1987/88 Estimates



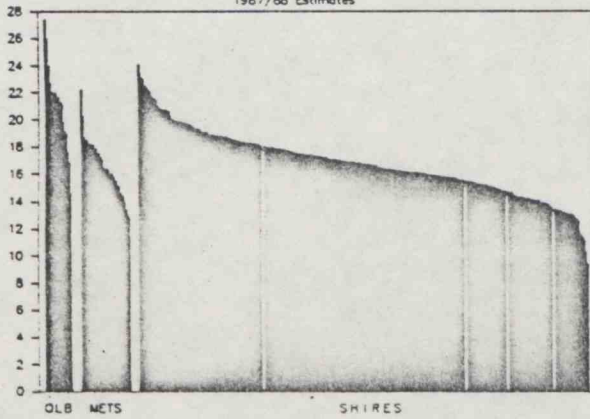
Average Weekly Rent of 3 Bedroom House

1987/88 Estimates



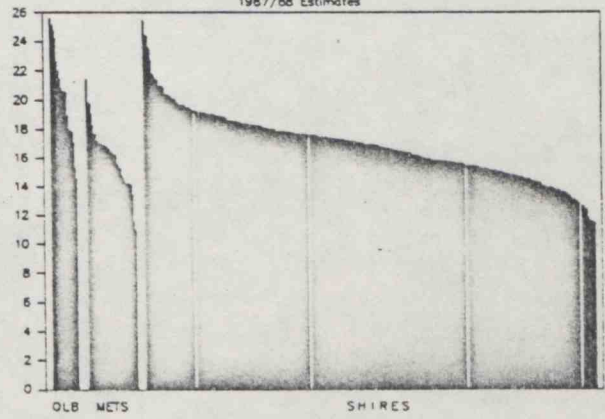
Average Weekly Rent of 2 Bedroom House

1987/88 Estimates



Average Weekly Rent of 2 Bedroom Flats

1987/88 Estimates





LEISURE AND RECREATION 1986-87 Estimates  
Barnet compared with Outer London Boroughs Average

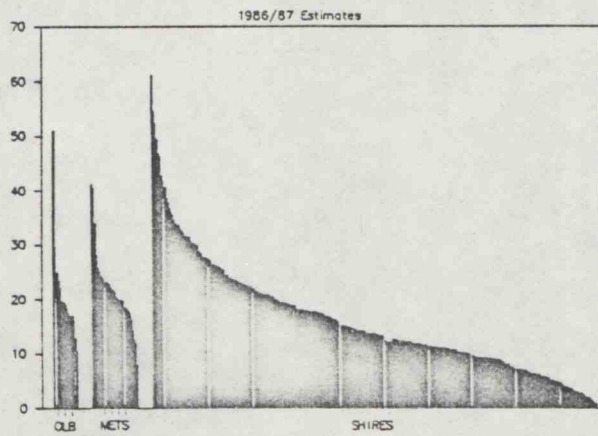
		Running costs	Debt charges	Income	Cost of difference					
		-----	-----	-----	£000					
EXPENDITURE PER HEAD 19.1 21.2	Parks & open spaces	10.97	9.49	11.46	0.61	1.10	430			
	Outdoor sport and recreation	1.40	0.39	2.08	0.30	0.97	300			
	Indoor sport and recreation	3.14	5.47	Sports halls, leisure centres, swimming pools		3.23	1.08	1.17	(420)	
				Community centres & halls		0.00	0.00	0.00	(260)	
	Cultural facilities	0.49	1.50	Arts centres, theatres & entertainment		0.01	0.00	0.00	(190)	
				Art galleries & museums		0.14	0.00	0.00	(70)	
				Grants		0.34	0.00	0.00	(40)	
	Other	0.10	0.53	Grants for Recreation		0.00	0.00	0.00	(40)	
				Promotion of tourism		0.00	0.00	0.00	0	
				Catering		0.00	0.00	0.41	0.41	30
				Other		0.10	0.00	0.10	0.00	(120)
	Administration	3.01	3.87	Recreation department		0.00	0.00	1.38	(410)	
				Central departments		3.01	0.00	2.49	150	
			<b>Total</b>		20.78	1.99	3.65	(620)		
		<b>Family Average</b>		26.28	2.79	7.83				

Population 292,700  
Staff 14  
Expenditure £000 5,596

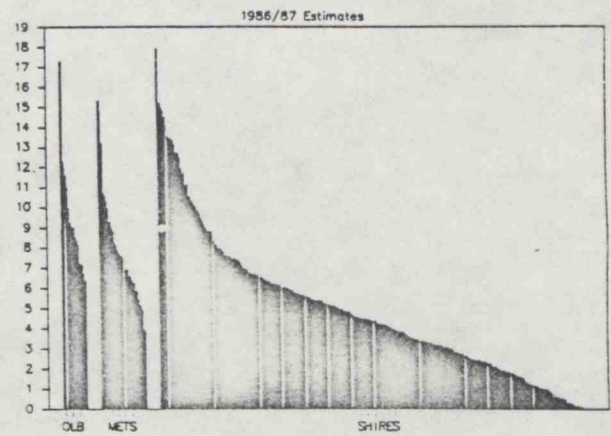
	This LA	Family Average
Income as %age of running costs on:		
Parks	10%	17%
Outdoor sport	47%	72%
Sports halls	36%	51%
Community centres	..	49%

NOTE: Leisure Department expenditure on Public Libraries has been excluded from the tree.

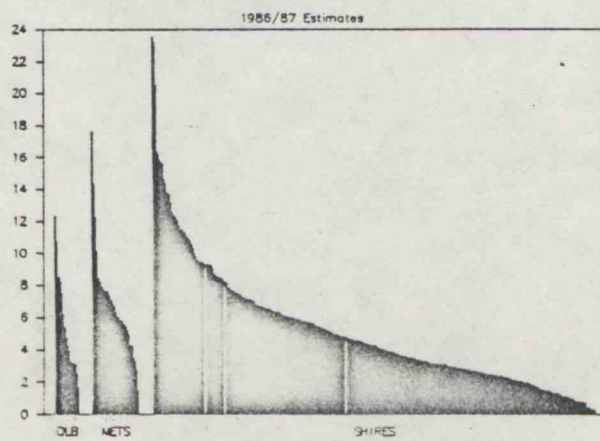
LEISURE EXPENDITURE PER HEAD - TOTAL



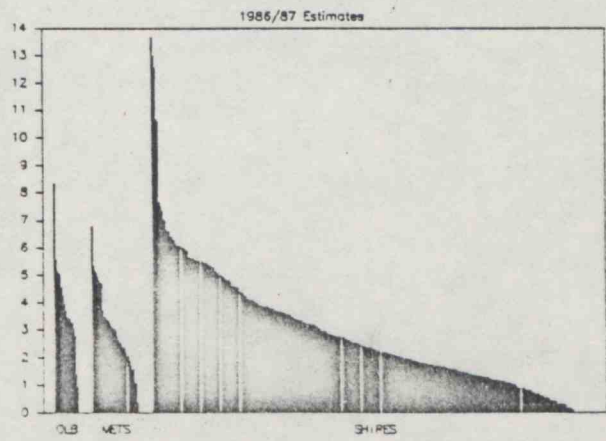
PARKS AND OPEN SPACES



INDOOR SPORTS AND RECREATION



ADMIN. EXPENDITURE PER HEAD



LIBRARIES 1987-88 Estimates  
Barnet compared with Outer London Boroughs Average

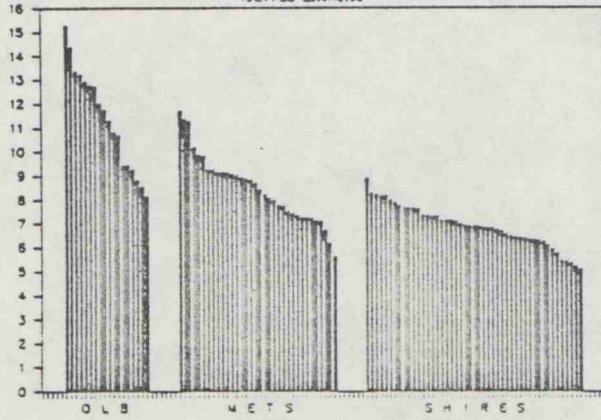
		This LA	Family Average	Cost of difference £000
EXPENDITURE PER HEAD 13.0 11.3	Employees			
	7.43	6.53	Employees per 1000 popn	0.72 0.66 190
			Cost per employee	10,252 9,866 80
	Acquisitions		Books	2.16 1.82 100
	2.67	2.14	Other	0.17 0.20 (10)
			Binding	0.34 0.12 70
	Other costs		Premises	1.13 1.25 (30)
	3.41	3.78	Establishment	0.99 1.00 0
			Other	1.00 0.87 40
	LESS		Debt charges	0.30 0.66 (110)
Income				
0.56	1.18			180
				<hr/>
Total				500

		This LA	Family Average
Population	298,000	Employees per 1000 population:	
Employees	216	Professional	0.27 0.22
		Other staff	0.37 0.36
Book Stock	921,403	Manual	0.09 0.08
No of libraries	17		
Expenditure £'000	3,860	Number of libraries	
		No. per 100,000 pop	5.7 5.6
		Av Opening Hours	49 43
		Book Issues (1985-86 Actuals):	
		Issues per head	12.2 11.3
		Cost per issue	0.96 0.90
		Issues per employee	16,714 18,013



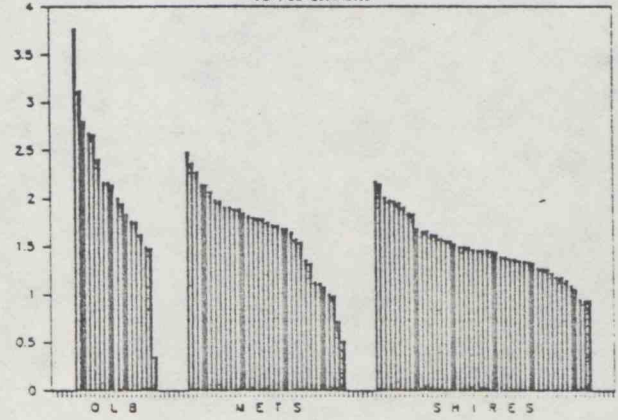
Libraries Expenditure per Head

1987/88 Estimates



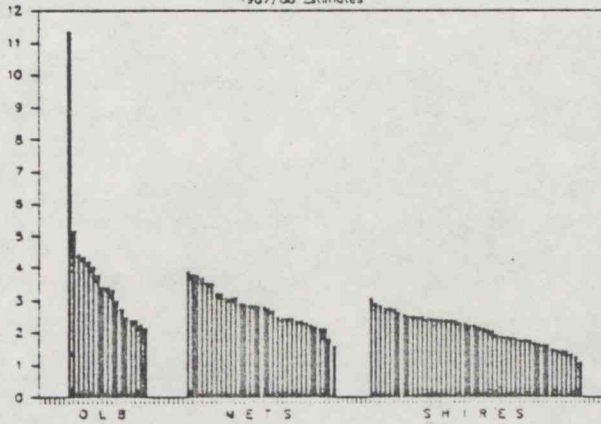
Acquisitions Expenditure per Head

1987/88 Estimates



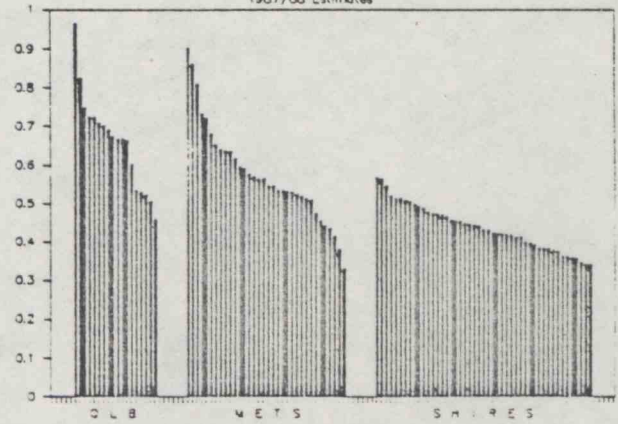
Libraries Other Costs per Head

1987/88 Estimates



Libraries Employees per 1000 Pop.

1987/88 Estimates



PLANNING AND DEVELOPMENT 1986-87 Estimates  
Barnet compared with Outer London Boroughs Average

EXPENDITURE PER HEAD				Staff per 100,000 population		Cost of difference			
				-----	-----	£000			
6.4	6.8	Planning	5.11	4.29	Planning policy	7.2	5.7	50	
					Development control	15.3	11.8	150	
					General environmental enhancement	4.3	2.8	40	
		Development	0.04	0.76	Economic development & promotion	0.2	2.3	(210)	
					Reclamation	0.0	0.0	0	
		Building Control	0.89	1.42	9.1	9.5	(160)		
		Other	0.39	0.29	1.9	1.4	30		
						<u>37.9</u>	<u>33.6</u>	<u>Total</u>	<u>(100)</u>

Population 000	293
Staff	111
Expenditure:	£000
Revenue (net)	1,880
Capital	0

Revenue account:	This LA	Family Average
Gross expenditure	7.9	12.1
Income	1.5	5.4
Net expenditure	6.4	6.8
Capital expenditure	0.0	3.0

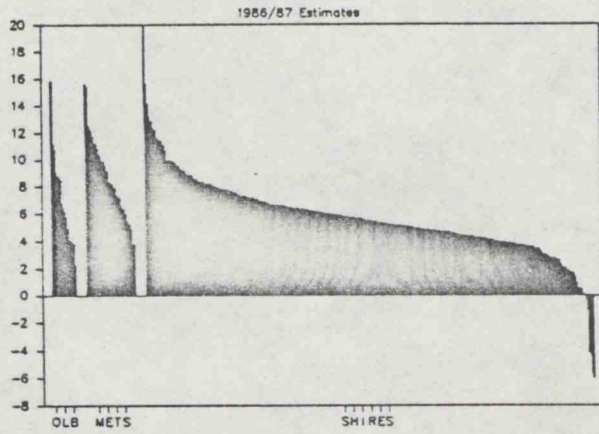
Development Control

Net exp per head	Applications per 1000 population		Cost per application	Staff-days per application	Cost per staff-day
	-----	-----			
2.71	2.19	8.9	8.4	3.96	3.21
		305	260		
				77	81

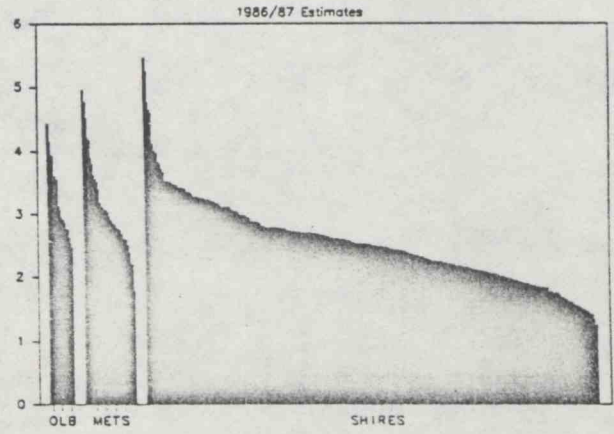
Appeal rate	This LA	Family Average
1985 Actuals	3.9%	4.7%

Applications determined in:	This LA	Family Average
Less than 8 weeks	37%	53%
More than 13 weeks	29%	19%
Applications allowed	88%	84%

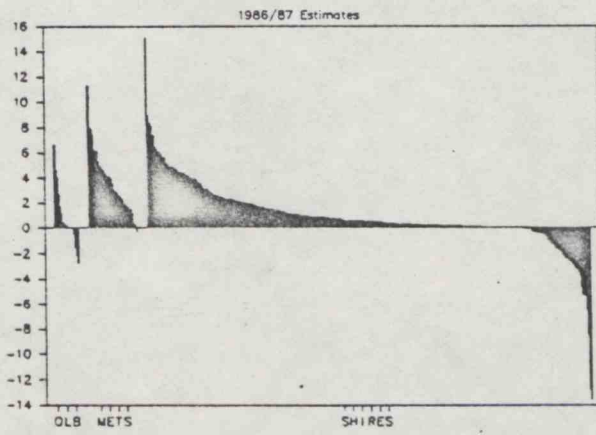
Expenditure per Head



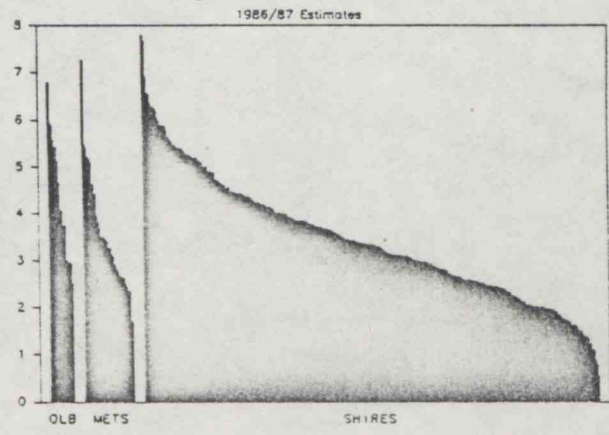
Staff Days per Dev Control Application



Development Expenditure per Head



Planning Expenditure per Head



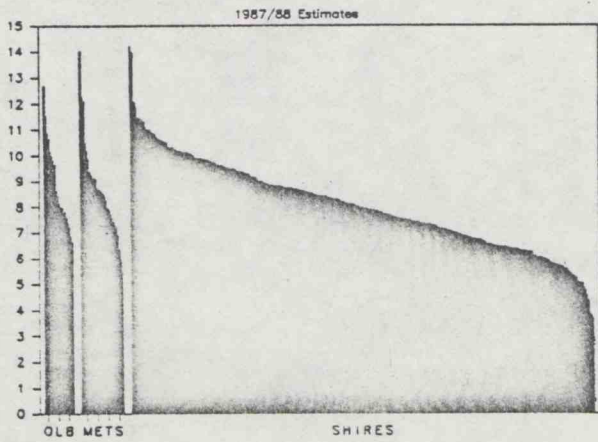


REFUSE COLLECTION 1985-86 Actuals  
 Barnet compared with Outer London Boroughs Average

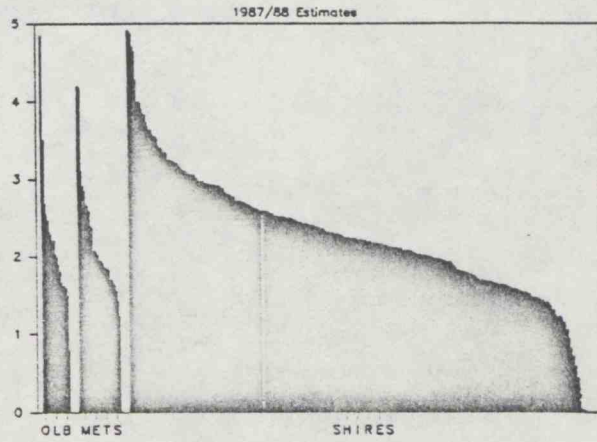
								Cost of difference £000	
	Employees	8.65	6.31	Employees per 1000 population	0.71	0.58	Drivers & loaders	0.63	0.52
							Maintenance	0.02	0.02
							Other	0.06	0.04
	Transport	2.54	2.14	Cost per employee	12,114	10,859			430
									270
				<i>Barnet Average</i>					120
EXPENDITURE PER HEAD	Other costs	0.56	1.46	Premises	0.14	0.26			(40)
10.15				Sacks & bins	0.14	0.36			(70)
8.87				Establishment	0.03	0.62			(180)
<i>Barnet Average</i>				Other	0.25	0.22			10
	Contractors	0.00	0.31						(90)
	LESS Income	1.61	1.35	Charges	1.39	1.10			(90)
				Sales & other	0.22	0.24			10
									<b>Total</b> 390

Population	301,200	Net expenditure per:	This LA	Family Average
Domestic properties	113,325	Domestic property	26.97	22.88
Tonnes collected	99,125	Tonne collected	30.83	28.43
Drivers & loaders	191	Tonnes per head	0.33	0.31
Other staff	24			
Compaction vehicles	54			
Expenditure £000	3,056			

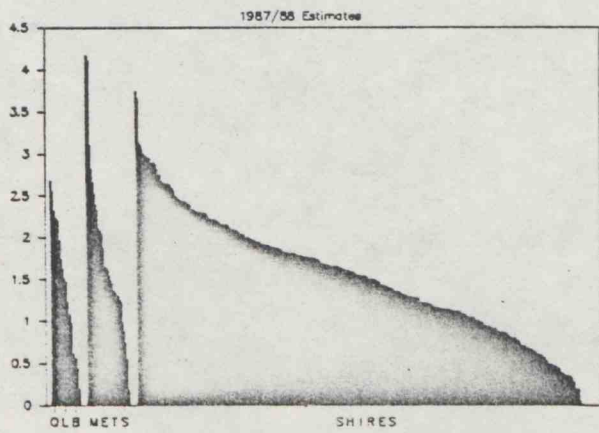
Refuse Collection Exp per Head



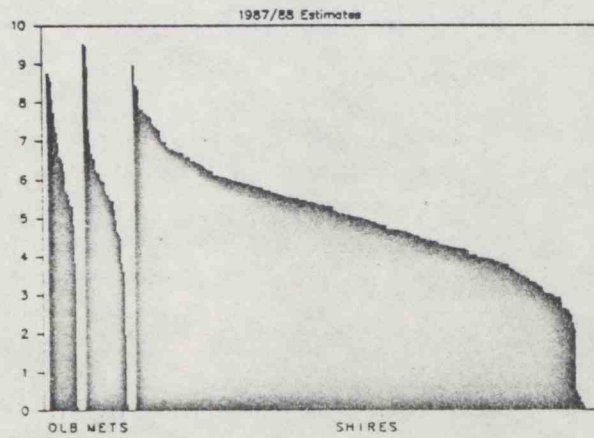
Refuse Transport Exp per Head



Refuse Other Exp per Head



Refuse Employees per Head



DIRECT LABOUR ORGANISATION 1985-86 Actuals  
Barnet compared with Outer London Boroughs Average

		Surplus as % of turnover				Cost of difference £000
HISTORIC COST SURPLUS PER HEAD (before exceptional items) 0.95      0.23	Turnover per head 18.81    30.19	Turnover	100%	100%		
		LESS				
		Employees	30.6%	45.8%		
		Supplies	24.6%	20.5%		(240)
		Transport	11.8%	7.2%		
		Sub-contractors	0.0%	4.6%		
		Overheads	27.9%	20.0%		
	Other costs	0.0%	1.1%			
						30
						<u>30</u>
						Total (220)

Historic cost surplus per head after exceptional items	0.95	0.02
of which:		
Transferred to/(from):		
General Rate Fund	1.04	(0.77)
Reserves & balances	(0.09)	0.79
DLO work as %age of total	38%	30%

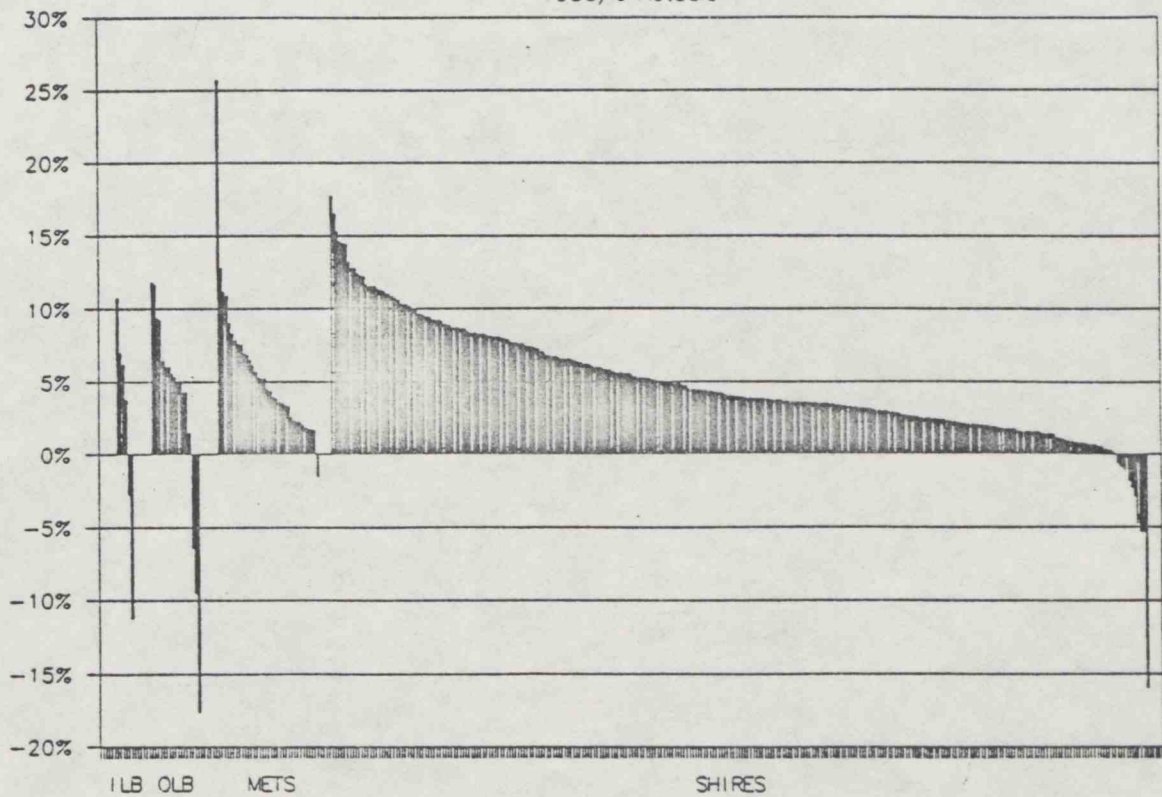
Population	301,200
Turnover £000	5,666
Staff	341

	Turnover per head		Historic cost surplus after exceptional items				DLO work as %age of total	
			Per head		As % of Turnover			
Highways	3.68	7.35	0.15	0.34	4.1%	4.7%	19%	34%
New construction	0.00	2.66	0.00	-0.94	NA	-35.2%	NA	8%
Maintenance	15.13	20.18	0.80	0.61	5.3%	3.0%	52%	35%
All types of work	18.81	30.19	0.95	0.02	5.0%	0.1%	38%	30%



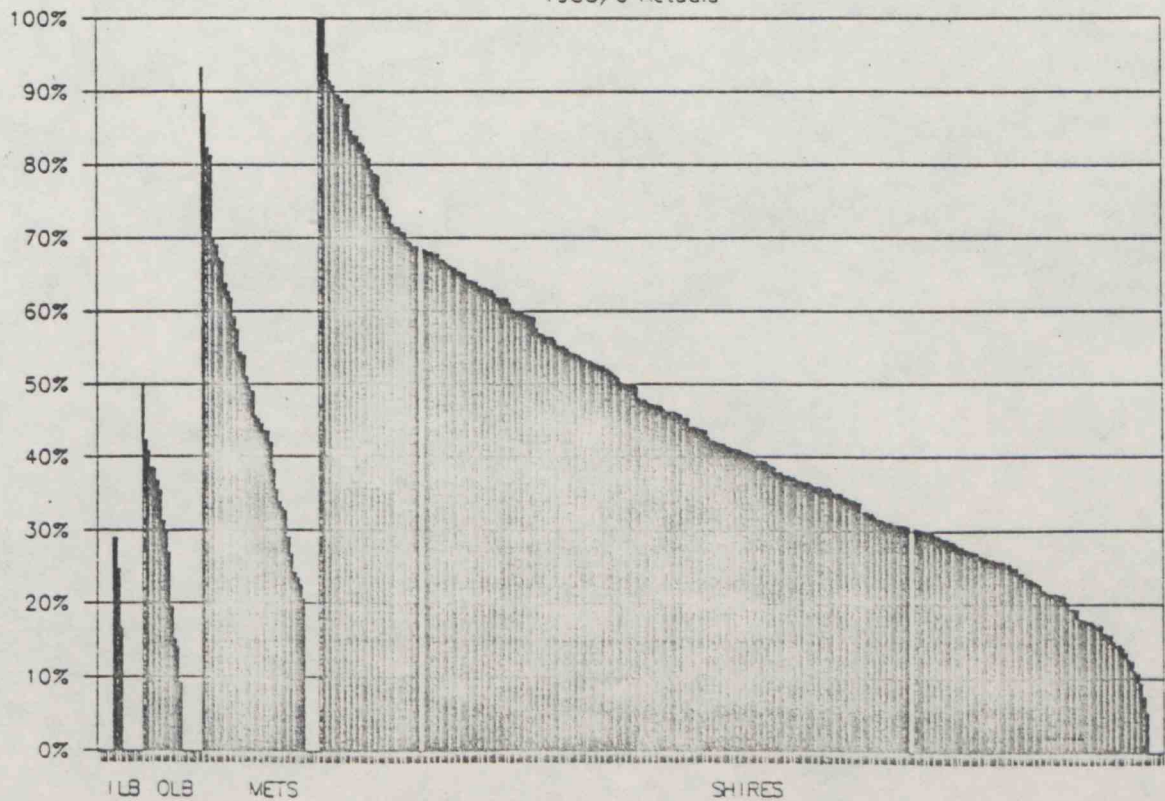
# Surplus as %age of Turnover

1985/6 Actuals



# DLO Work as %age of Total

1985/6 Actuals



## AVERAGES USED IN THE PROFILE AND THE SHAW CLASSIFICATION

London boroughs are compared in this profile. The authorities included in the family averages are listed below. Inner London boroughs are compared to all Inner London boroughs and Outer London boroughs are compared to all Outer London boroughs. Any subdivision would have created groups too small for meaningful comparisons to be made. The "Shaw Classification" listed below is based on 49 factors, mainly taken from the 1981 census. They have been split into clusters, these are the authorities who are most similar to each other.

### INNER LONDON BOROUGHS

1.01

Lambeth  
Islington  
Hackney  
Hammersmith & Fulham  
Wandsworth

1.02

Camden  
Westminster  
Kensington & Chelsea

3.05

Greenwich

3.06

Lewisham

4.13

Southwark  
Tower Hamlets

### OUTER LONDON BOROUGHS

1.01

Haringey

3.9

Barking & Dagenham

4.12

Waltham Forest

Newham

Brent

Hounslow

Ealing

5.18

Havering

Hillingdon

Bexley

Enfield

6.25

Sutton

Redbridge

Richmond-upon-Thames

Merton

Barnet

Croydon

Bromley

Kingston-upon-Thames

Harrow



## Sources

The statistics used in the profile are mainly derived from CIPFA estimates for 1987/88 except:

Leisure and Recreation	CIPFA 1986/87 estimates
Refuse collection & DLO	CIPFA 1985/86 actuals
Staffing	LACSAB Joint Manpower Watch
Demographic - general	1981 census, OPCS vital statistics
- Z scores	DOE (ICD information note 2)
- pop proj.	OPCS, 1983 based
Expenditure trends:	DOE/Welsh office
Block grant indicators	Society of County Treasurers

A complete list giving all the derivations used can be obtained from the Audit Commission, details given below.

## Symbols

NA stands for not applicable.  
(E.g. The nursery pupil teacher ratio is NA if there are no nursery classes).

".." stands for missing data.  
(E.g. There should be a value but the authority has not provided the data)

## Additional information

The following items are available:

- 1 Tables of derivations, describing in detail the sources and definitions used in the profiles
- 2 Information on the Shaw classification and the 10 most similar councils to each authority
- 3 Further copies of the profile ( £8 for London, Mets and Counties, £4 for Districts)
- 4 Tabulations showing the values for each authority in the family ( £5 per family )

These are available from Accountancy Practice, Audit Commission, 29-31 Broad Street, Bristol BS1 2EX.

The following items are available from IPF:

- 1 Profiles comparing your council with others of your choice.
- 2 Floppy disks of the profile data for all authorities.

Order forms for the above two items are attached to this profile.

## Acknowledgements

The Audit Commission wishes to thank CIPFA, LACSAB, the DOE and the Welsh Office for their help. The profiles were compiled by Nick Taylor of IPF Ltd and Linda Coward of the Audit Commission. Additional help was provided by Alan Watson of the Audit Commission.

SOURCES - IL, OL, METS