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FROM: CHIEF SECRETARY DATE: February 1989

## SURPLUS LAND AND DWELLINGS

In my minute of 23 February last year, I promised to report on the outcome of the Survey discussions on Government holdings of land and dwellings. My officials have now collated the results of discussions with Departments, and the tables attached to this minute set out details of the stock holdings, vacancy rates and the receipts forecast for each Department from the disposal of land and property for the next three years.

- 2. Although the figures show an improvement overall in vacancy rates and receipts from sales, not all Departments have improved their position. Indeed, the information that my officials received from Departments during the Survey was not uniformly adequate. There is some way to go before all Departments have satisfactory systems and policies for the management of the land and dwellings under their control.
- 3. High levels of unused property are a sign of management failure: they represent wasted resources and reduce efficiency in the economy more widely. I hope colleagues will give particular attention to this issue and to the need to set themselves challenging disposal targets, and that they will put in hand where necessary the improvements in management information and efficiency needed to ensure that surplus holdings are reduced to fit only reasonable operational requirements. I propose again to discuss with colleagues their Departments' surplus land and dwellings in the Survey.

- 4. I intend to take this exercise forward by asking colleagues to provide relevant information and analyses in advance of the Survey on their Departments' holdings of land and dwellings, for bilateral or official discussion as appropriate. Nicholas Ridley is considering how his Department can assist, with its interest in increasing the supply of development land.
- 5. If you agree, I would propose once again to report to you on the results of the exercise following the 1989 Survey.
- 6. I am copying this to Cabinet colleagues and to Sir Robin Butler.

JOHN MAJOR

(Approved by the Chief Secretary and signed in his absence)

Carys Evan

NOTES

The Holdings and Disposal Plans are given in acres in respect of land, and units in respect of dwellings. Receipts forecasts, shown in brackets, are in £million. Some Departments have been unable to provide the relevant information, in this instance a dash indicates no disposal plans have been given, a blank ( ) indicating no receipts forecast given.

|                                    | 1988-89  | 198                                      | 88-89                              | 198  | 39-90                                  | 199   | 0-91  | 199                             | 1-92                                     |
|------------------------------------|----------|--|------------------------------------|------|--|---|---|---------------------------------|--|
|                                    | Holdings | Dis                                      | posa                               | 1 F  | lanr                                   | s ( R   | ecei  | pts                             | £m )                                     |
| MINISTRY OF DEFENCE                | : 144.4  |  | THE ME SHE SHE SHE SHE SHE SHE SHE |      |  |   |   |                                 |  |
| Land                               | : 592955 | 1040                                     | (112.0)                            | 2500 | (110.0)                                | 751   | (53.0)  | 1500                            | (52.0)                                   |
| Dwellings                          | : 79831  | 1390                                     | (35.0)                             | 1600 | (39.0)                                 | 800   | (25.0)  | 500                             | (9.0)                                    |
| - UKAEA                            |          |  |                                    |      |  |   |   |                                 |  |
| Land                               | : 3364   |  | ( )                                | _    | ( )                                    | _   | ( )   |                                 | ( )                                      |
| Dwellings                          | : 948    | -  | (0.9)                              | 21   | (0.9)                                  | -   | ( )   | -                               | ( )                                      |
| FORESTRY COMMISSION                |          |  |                                    |      |  | A Prince Update Model America America America | Control Service Service Service Service Service Service Service |                                 | NAME AND ADDRESS ASSESS ASSESS ASSESSED. |
| Land                               | 722275   | 6125                                     | (0.4)                              | 4900 | (0.3)                                  | 4900  | (0.3)   | 4900                            | (0.3)                                    |
| Dwellings                          | : 1769   | 180                                      | (3.9)                              | 160  | (3.4)                                  | 120   | (2.5)   | 60                              | (1.3)                                    |
| EPARTMENT ENVIRONMENT              |          |  |                                    |      |  |   |   |                                 |  |
| - PSA                              |          |  |                                    |      |  |   |   |                                 |  |
| Land                               | : 25710  | 292                                      | (28.7)                             | 42   | (8.5)                                  | 60  | (11.2)  | 1107                            | (36.4)                                   |
| Dwellings                          | : 643    | 24                                       | (1.0)                              |      | ( )                                    | -   | ( )   |                                 | ( )                                      |
| HOME OFFICE<br>Metropolitan police |          | COME THE STATE AND THE THE STATE AND AND |                                    |      | ************************************** | a Miller source, drope plant some acree       |   | I plan com milit com speci plan | Affire State Areas room agent today and  |
| Land                               |          |  | (5.1)                              | _    | (2.0)                                  |   | ( )   |                                 | ( )                                      |
| Dwellings                          | : 3055   | 136                                      | (10.9)                             | 258  | (24.3)                                 | 240   | (26.4)  | 172                             | (22.0)                                   |
| - Provincial Forces                | :        |  |                                    |      |  |   |   |                                 |  |
| Land                               |          |  | (11.3)                             | -    | (6.0)                                  | _   | (2.0)   | _                               | (2.0)                                    |
| Dwellings                          | : 11577  | 582                                      | (26.8)                             | 400  | (21.6)                                 | 300   | (18.9)  | 200                             | (14.8)                                   |
| - Prison Department                |          |  |                                    |      |  | where come leads grade prime from             |   |                                 |  |
| Land                               |          |  | ( )                                |      | ( )                                    | _   | ( )   |                                 | ( )                                      |
| Dwellings                          | : 7500   | 2200                                     | (46.0)                             | 2000 | (40.0)                                 | 250   | (5.0)   | 200                             | (4.0)                                    |

Land and Dwellings by Department. Table 1

|                         | 1987-88  | 198   | 1988-89  |           |       | 1989-90 |     |      | 1990-91 |     |       |
|-------------------------|----------|---|--|-----------|-------|---------|-----|------|---------|-----|-------|
|                         | Holdings | Dis   | posa   | 1 P       | lan   | n s     | ( R | e c  | e i     | pts | £m·)  |
| - Home Office Misc      | :        | and annual name having print patient descriptions and | AND STORY AND DESCRIPTION OF THE PARTY AND                 |           |       |         |     |      |         |     |       |
|                         | :        |   |  |           |       |         |     |      |         |     |       |
| Land                    | : -      | -   | ( )  | -         | ( )   |         |     | (    | )       | _   | ( )   |
| Dwellings               |          | _   | ( )  |           | ( )   |         |     | (    | )       |     | ( )   |
| SCOTTISH OFFICE         | :        |   |  |           |       |         |     |      |         |     |       |
| - Grant Aided College   |          |   |  |           |       |         |     |      |         |     |       |
| Land                    | : 3      | 6   | (0.9)  | 25        | (0.4) |         | -   | (    |         | _   | ( )   |
| Dwellings               | :        | 2   | (0.9)  | 1         | (0.3) |         |     | (0.0 | )       |     | (0.0) |
| - Agriculture and       | :        |   |  |           |       |         |     |      |         |     |       |
| Fisheries               | :        |   |  |           |       |         |     |      |         |     |       |
| Land                    | : 294390 | 163   | (0.1)  | 200       | (0.1) |         | 75  | (0.1 |         | 0   | (0.0) |
| Dwellings               | : 157    | 10  | (0.2)  | 3         | (0.0) |         | 3   | (0.1 | )       | 3   | (0.0) |
| - Agricutural college   |          |   |  |           |       |         |     |      |         |     |       |
| and research institutes |          |   |  |           |       |         |     | ,    |         |     | , ,   |
| Land                    | : 3382   | 4   | ( )  | 6         | ( )   |         | 0   | (0.0 | )       | 0   | (0.0) |
| Dwellings               | : 171    | 4   | (0.1)  | 0         | (0.1) |         |     |      | ·       |     |       |
| - Scottish Developmen   |          |   |  |           |       |         |     |      |         |     |       |
| Agency                  |          |   |  |           |       |         |     |      | ,       |     | ( )   |
| Land                    | : -      | 0   | ( )  | 0         | ( )   |         | 0   | (    | )       | 0   | ( )   |
| Dwellings               | :        |   |  |           |       |         |     |      | ·       |     |       |
| - SHHD                  |          |   |  |           |       |         |     |      |         |     |       |
| Land                    | : 788    | 23  | (0.1)  | 17        | (0.1) |         | 6   | (    | )       | 6   | ( )   |
| Dwellings               | : 333    | 120   | (2.0)  | 83.       | (0.8) | -       | 50  | (0.8 | 3)      | 50  | (0.8) |
| - SDD (Roads, Transpo   |          |   |  |           |       | Ť       |     |      |         |     |       |
| Land                    | :        |   | ( )  | _         | ( )   |         | _   | (    | )       | -   | ( )   |
| Dwellings               | : 34     | 11  | (0.2)  | 20        | (0.1) |         | 2   | (0.0 | ))      | 3   | (0.0) |
| - Highlands Islands     | :        |   |  |           |       |         |     |      |         |     |       |
| Development Board       |          |   |  |           |       |         |     |      |         |     |       |
| Land                    | : -      |   | ( )  | 10 mg (2) | ( )   |         | -   | (    |         | -   | ( )   |
| Dwellings               | : 0      | 0   | (0.0)  | 0         | (0.0) |         | 0   | (0.0 | ))<br>  | 0   | (0.0) |
| WALES                   | :        |   |  |           |       |         |     |      |         |     |       |
| - National Health       |          |   |  |           |       |         |     |      |         |     |       |
| Land                    | : 3308   | 162   | (5.2)  | 165       | (3.9) |         | 29  | (1.3 | 3)      | 6   | (0.5) |
| Dwellings               | : 285    | 18  | (0.5)  | 9         | (0.3) |         | 0   | (0.0 | ))      | 0   | (0.0) |
| - Transport             | :        |   | A ) April 1800 a video delle sport filoso filoso filoso de |           |       |         |     |      |         |     |       |
| Land                    |          | 204   | (0.4)  | 17        | (0.1) |         | -   | (0.0 | ))      | _   | (0.0) |
| Dwellings               |          |   | (0.2)  | 5         | (0.4) |         |     | (0.1 |         | _   | (0.1) |

Land and Dwellings by Department. Table 1

|                                   | 1987-88 1988-89 1989-90 |   |       |       | 9-90  | 1990-91 1991-92 |       |     |                       |          |  |
|-----------------------------------|-------------------------|---|-------|-------|-------|-----------------|-------|-----|-----------------------|----------|--|
|                                   | Holdings                | Dis   | posa  | 1 P   | 1 a n | s ( R           | ecei  | pts | £m                    | )        |  |
| TRANSPORT                         |                         |   |       |       |       |                 |       |     |                       |          |  |
|                                   |                         |   |       |       |       |                 |       |     |                       |          |  |
| Land<br>Dwellings                 | : 3372                  | 143   | ( )   | 5     | ( )   | _               | ( )   | _   | (                     |          |  |
|                                   | . 3372                  |   |       |       |       |                 |       |     |                       | )        |  |
| DEPARTMENT ENERGY                 |                         |   |       |       |       |                 |       |     |                       |          |  |
| Land                              | : 1051                  | 82  | (0.8) | 71    | (0.4) | -               | ( )   | _   | (                     | ,        |  |
| Dwellings                         | -                       | -   | ( )   | -     | ( )   | -               | ( )   | -   | (                     | )        |  |
| NORTHERN IRELAND<br>- DOENI       | ;                       |   |       |       |       |                 |       |     | . 1000 4000 1000 1000 | biggs to |  |
| Land                              | : 1460                  | 179   | (1.4) | 115   | (0.9) | 85              | (1.4) | 114 | (2.                   | 2)       |  |
| Dwellings                         | : 601                   |   | (1.3) | 44    | (0.6) | 27              | (0.3) |     | (0.                   |          |  |
| - DANI                            | !                       |   |       |       |       |                 |       |     |                       | -        |  |
| Land                              | : 995                   | 30  | (0.2) | 104   | (0.0) | 80              | (0.0) |     | (                     | )        |  |
| Dwellings                         | : 243                   | 43  | (0.3) | 14    | ( )   | -               | ( )   | -   | (                     | )        |  |
| - DENI                            | :                       |   |       |       |       |                 |       |     |                       |          |  |
| Land                              | : 242                   | 73  | (1.7) | 38    | (0.5) | 29              | (0.2) | 45  | (0.                   | 1)       |  |
| Dwellings                         | : 179                   | 5   | (0.0) | 1     | (0.0) | 1               | (0.0) | _   | (                     | )        |  |
| - DHSS (NI)                       |                         | **************************************                |       |       |       |                 |       |     |                       |          |  |
| Land                              | : 562                   | 414   | (2.2) | 56    | (1.3) | 44              | (1.2) | _   | (                     | ,        |  |
| Dwellings                         | : 97                    | 26  | (0.5) | 25    | (0.5) | -               | ( )   | -   | (                     | )        |  |
| - NIO                             |                         | to taken where some wines again addition and the same |       |       |       |                 |       |     |                       |          |  |
| Land                              | :                       | 34  | ( )   | _     | ( )   | 12              | ( )   | 1   | (                     | )        |  |
| Dwellings                         |                         | -   | (0.8) | The F | (0.1) |                 | (0.7) | -   | (                     | )        |  |
| AGRICULTURE FISHERIES<br>AND FOOD |                         |   |       |       |       |                 |       |     |                       |          |  |
| Land                              |                         |   | ( )   | 94    | ( )   |                 | ( )   |     | (                     | 1        |  |
| Dwellings                         | : 249                   | 4   | (0.2) | -     | ( )   | -               | ( )   | _   | (                     | )        |  |
| DEPARTMENT EMPLOYMENT             | :                       |   |       |       |       |                 |       |     |                       |          |  |
| Land                              |                         | -   | ( )   | 8     | (1.9) | -               | ( )   |     | (                     | )        |  |
| Dwellings                         | : 189                   | 18  | (2.9) | 8     | (1.4) | 4               | (0.9) | 1   | (6.                   | 1)       |  |

Housing: Policy PT14.