PERSONAL

10 DOWNING STREET LONDON SWIA 2AA

From the Private Secretary

co fro Subarry in 8 March 1990 Washington

C: Foreign

THE NEXT STAGE IN AN EVOLUTIONARY APPROACH TO MONETARY UNION

I don't know if you remember Michael Butler. He was for many years our Permanent Representative to the European Community. Since retiring, he has been a director of Hambros. But he continues to take a very close interest in EC affairs and occasionally comes in to talk to the Prime Minister.

He and one or two others in the City have concluded that, while the Treasury's original paper proposing an evolutionary approach to economic and monetary union is on the right lines, it does not go far enough to have any realistic chance of securing the support of other Community countries. They have therefore been putting their minds to how one might build on it, by inserting a new institution - a European Monetary Fund - while retaining the independence of national authorities and the advantages of competing currencies. They have produced the attached paper. It is still in draft and more work will be done on it. But if you had time to let me have any general comments, I should be extremely grateful. If you are over here, you might like to discuss it with Michael Butler any time before 15 March or after 26 March.

I hope you enjoyed your visit to Peru.

CHARLES POWELL

Professor Sir Alan Walters

Kho

File (of rot alcoss an)

MR. GRAY
MR TURNBULL

cc: Professor Griffiths

EMU

Michael Butler has been working with some friends in the City on a paper putting forward an alternative to Stage 2 of Delors. His not unsound reasoning is that our own paper on an evolutionary approach to EMU has not attracted any significant support. The fact that there is agreement to hold n IGC means that there is bound to be some institutional change. We should therefore put forward proposals which meet our objectives of competition, price stability and subsidiarity, but also envisage some new institution.

The paper therefore proposes the creation of a European Monetary Fund alongside national central banks. The Monetary Fund would be the forum within which national governments would cooperate to bring about convergence of monetary policies which would favour price stability, but without surrendering their independence. The Fund would set a European Standard for member countries! exchange rates, based on 'the best' (i.e. the strongest currency in the Community rather than the average (i.e. presumably on the DM at present). This would be fixed - not rigidly but within bands - in terms of ECUs. The ECUs would in turn be issued by the Monetary Fund, not as a substitute for national currencies but in competition with them i.e. like our own proposal for competing currencies. The supposition would be that national currencies would continue to be used for domestic transactions, while ECUs would increasingly be used for transactions with other EC countries. There would not be a single currency, although theoretically it could develop that way.

The paper has not yet been finalised. I understand it is being discussed at official level with the Treasury. It seems to me a serious attempt to find something which has a better chance of gaining support in the EC than our present plan, without conceding a single Central Bank or currency, or surrendering the independence of national authorities.

I should very much welcome any comments which you and Brian Griffiths (to whom I am also sending a copy) may have. I propose to show it to Alan Walters when he is next over here.

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(C. D. POWELL)
7 March 1990
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THE NEXT STAGE IN AN EVOLUTIONARY APPROACH TO MONETARY UNION

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O.P. Richards 4 March 1990

Draft: 4 March 1990 Confidential THE NEXT STAGE IN AN EVOLUTIONARY APPROACH TO MONETARY UNION 1. There appear to be three main ways in which the UK can approach the Inter-Governmental Conference: (i) One approach would be to veto any revision in the Treaty on the principle that Stage 2 will not be necessary for the foreseeable future. approach might lead to a 'two-speed' Europe. (ii) A second approach would be to attempt to persuade the other participants that more progress should be made towards achieving price stability and that more practical experience should be gained of operating under Stage 1 before proceeding further. If successful, this approach would have the effect of delaying the starting date of Stage 2. But it would fail to answer the question of what Stage 2 should contain when it did start. (iii) A third approach would be to argue for a revision in the Treaty which would be consistent with the UK's objectives of competition, subsidiarity and price stability. It is the third approach that is considered in this paper. 2. To embark on Stage 2 at all implies that a Community institution with decision-making power of some sort will be established. If a Community institution is not established, there is no need for a revision in the Treaty. The question that is considered in the paper is not, therefore, whether a Community institution is necessary but, given that a Community institution will be established if there is a revision in the Treaty, how that institution can be organised in such a way as to be consistent with the UK's objectives. 3. In the alternative Stage 2 proposed in the paper, the European System of Central Banks would consist of the national central banks of member countries and a European Monetary Fund. National central banks would remain accountable at national level under the constitutional arrangements in place in each case. Alongside national central banks, a European Monetary Fund would be established, which would be owned jointly by national central banks, and would have three main functions: (i) to set a European Standard for member countries' exchange rates based on 'the best' in the Community rather than 'the average'; (ii) to issue ECUs as a dual currency on the European Standard in substitution for the national currencies of member countries on demand; and (iii) to take over the administration of the EMS. 4. In Stage 2, Community monetary policy would operate on the European Standard: that is, the equivalent of the Gold Standard, but with a link to the ECU rather than gold. The exchange rates of member countries would be fixed (though not irrevocably fixed) in terms of the ECU, and would be convertible into (and out of) ECUs on demand.

Draft: 4 March 1990 Confidential THE NEXT STACE IN AN EVOLUTIONARY APPROACH TO MONETARY UNION INTRODUCTION 1. The purpose of this paper is to identify a route to monetary union that is consistent both with the UK's objectives and with a revision in the Treaty. The paper is set out in six sections, as follows: (i) The first section considers different approaches to the Inter-Governmental Conference called to revise the Treaty, and distinguishes between 'beyond Stage 1' and Stage 2. (ii) The second section outlines an alternative to the Stage 2 that is described in the Delors Report. The alternative Stage 2 is based on the establishment of a European Monetary Fund owned jointly by national central banks. The outline is then considered in more detail in the rest of the paper. (iii) The third section examines the way in which the Community would operate during Stage 2 on a European Standard based on the ECU, which would need to be redefined first, and would then be issued as a dual currency in substitution for the national currencies of member countries on demand, with monetary control being exercised at national level and at Community level. (iv) The fourth section explains the operations of the European Monetary Fund in ECUs, distinguishing between the note issue, banking operations and exchange intervention in Community currencies and in dollars. (v) The fifth section puts the case for an institution that takes the form of a European Monetary Fund in Stage 2 rather than a European Central Bank, for expanding its membership in future, and for locating its chief operating arm in London. (vi) The final section concerns the timing for the introduction of Stage 2, its duration, and the revision in the Treaty that would be necessary to bring Stage 2 into effect.

2. The European Council agreed in Strasbourg on 8/9 December 1989 to call an Inter-Governmental Conference before the end of 1990 to revise the Treaty, despite UK opposition. In the absence of a viable alternative, the revision in the Treaty is likely to be based on the route to EMU described in Stages 2 and 3 of the Delors Report. The Treasury has put forward a UK alternative in a paper published in November 1989 on 'An evolutionary approach to EMU'. The Bank of England has recently elaborated on the UK alternative in a series of speeches by the Governor and the Deputy Governor. Both the Treasury and the Bank of England have emphasised the UK's commitment to complete Stage 1 (i.e. including sterling participation in the ERM), and suggested what should happen 'beyond Stage 1'.

Beyond Stage 1

- 3. The Treasury paper sets out (in paragraph 26) three fundamental principles for successful economic and monetary integration. They are: (i) to increase the influence of markets and competition; (ii) to respect the principle of subsidiarity; and (iii) to strengthen the forces tending to bring about stable prices. As the Treasury and the Bank of England have shown, these objectives can be achieved without the need for a new institution at Community level with decision-making power. National authorities can compete, within the framework of the single market and the EMS, with the objective of achieving price stability, while retaining responsibility for making decisions about monetary policy at national level. There is room for debate about whether price stability is more likely to be achieved if, in addition to a government commitment to achieve price stability and popular support, the central bank has statutory responsibility for achieving price stability too. But even if this is more likely, the decision to give the central bank statutory responsibility can be made at national level, and the central bank can remain democratically accountable at national level for carrying out the responsibility with which it has been entrusted. Consequently, in the UK's view, there is no need for an Inter-Governmental Conference or for a revision in the Treaty.
- 4. It is of course possible that developments in Eastern Europe in general. and the prospect of monetary union in Germany in particular, will help to persuade other Community member countries of the merits of the UK's position. But it seems likely that other member countries will still conclude that a revision in the Treaty is necessary, on the grounds: (i) that, whatever the case may be in the UK, other member countries would be very unlikely all to succeed in achieving price stability through decisions taken independently at national level; (ii) that, even if all members of the Community did succeed in achieving price stability eventually, the result would not conform with the definition of monetary union endorsed by all the participants on the Delors Committee: that is, a common monetary policy agreed at Community level with a common Community currency, or at least irrevocably fixed exchange rates; and (iii) that it is not possible to achieve monetary union on the Delors definition without a revision in the Treaty.
- 5. While the Treasury alternative meets the UK's objectives, it does not require a revision in the Treaty. By calling an Inter-Governmental Conference to revise the Treaty, the other member countries have indicated that the Treasury alternative does not in their view go far enough towards EMU. The question for them is not whether there should be a revision in the Treaty, but what form it should take. Stage 2 should in their view be the next stage to monetary union rather than 'beyond Stage 1'.

Stage 2

- 6. Given the UK's decision to participate in the Inter-Governmental Conference, there appear to be three main ways in which the UK can approach the Conference:
- (i) One approach would be to veto any revision in the Treaty on the principle that Stage 2 will not be necessary for the foreseeable future. This approach might well be counter-productive. The other member countries might proceed to a new Treaty without the UK. The result would be portrayed as a 'two-speed' Europe.
- (ii) A second approach would be to attempt to persuade the other participants that more progress should be made towards achieving price stability and that more practical experience should be gained of operating under Stage 1 before proceeding further. If successful, this approach would have the effect of delaying the starting date of Stage 2. But it would fail to answer the question of what Stage 2 should contain when it did start. The other member countries can be expected to favour a revision in the Treaty of some sort. Otherwise, there would have been no point in calling an Inter-Governmental Conference in the first place.
- (iii) A third approach would be to argue for a revision in the Treaty which would be consistent with the UK's objectives, and which would also carry sufficient support from other member countries that the UK's proposals would be agreed by the Community as a whole in the interests of securing unanimity among its members.
- 7. It is the third approach that is considered in this paper. The paper attempts to identify an alternative route to monetary union (i.e. from Stage 1 to Stage 3) to the route described in Stage 2 of the Delors Report. In doing so, the paper aims to build on the original Treasury alternative and adapt it to the new circumstances created by the Council's decision, while remaining consistent with the UK's objectives. To embark on Stage 2 at all implies that a Community institution with decision-making power of some sort will be established. If a Community institution is not established, there is no need for a revision in the Treaty. The question that is considered in this paper is not, therefore, whether a Community institution is necessary but, given that a Community institution will be established if there is a revision in the Treaty, how that institution can be organised in such a way as to be consistent with the UK's objectives.
- 8. As a result of considering the question of a Community institution with decision-making power, the paper also proposes a way of resolving the fundamental difficulty identified in paragraph 57 of the Delors Report. This lies in the organisation of a gradual transfer of decision-making power from national authorities, which have power to take all the decisions at the peginning of Stage 2, to a Community institution, which has power to take all the decisions at the beginning of Stage 3. The proposal in the Delors Report on economic union, involving the control of budget deficits and an increase in structural and regional transfers at Community level, is not discussed in detail in the paper, on the grounds that the Delors Committee's arguments on these two points have effectively been addressed already in paragraphs 29-31 of the Treasury paper.

THE EUROPEAN STANDARD

13. In Stage 2, Community monetary policy would operate on a European Standard: that is, the equivalent of a Gold Standard, but with a link to the ECU rather than gold. The exchange rates of member countries would be fixed (though not irrevocably fixed) in terms of the ECU, and would be convertible into (and out of) ECUs on demand. The current definition of the ECU would be revised, so as to make the ECU a standard of 'the best' in the Community rather than 'the average'. Once redefined, the ECU would be issued as a dual currency in substitution for the national currencies of member countries on demand. National central banks would each retain separate responsibility for monetary policies denominated in their respective national currencies, and they would collectively take responsibility for the issue of ECUs. In both cases they would cooperate through the Committee of Central Bank Governors in their capacity as the Council of the EMF.

Redefinition of the ECU

- 14. As currently defined, the ECU does not represent a standard of 'the best' in the Community. It represents 'the average'. The current definition is based on a basket representing fixed weights of Community currencies, whose proportions are revised every five years, and at which point the currencies of new members of the Community are generally included. In the last revision, which took effect on 21 September 1989, the weight of the Deutsche mark in the ECU was reduced: (i) to offset its relative strength against other Community currencies over the previous five years; and (ii) to accommodate two new 'weak' currencies: i.e. the peseta and the escudo.
- 15. It is inconsistent to promote the use of the ECU, when it is based on 'the average', while following a monetary policy in the Community which is intended to represent 'the best'. If the ECU was to act as a standard of 'the best' in the Community rather than 'the average', the definition would need to be changed:
- (i) One option would be to fix the existing currency composition of the ECU for all time, as proposed in the Treasury paper (paragraph 22). In those circumstances, the value of the ECU would strengthen over a period compared with its value if the currency basket were to be revised in the normal way every five years. But the ECU would still represent a variant of 'the average' rather than 'the best'.
- (ii) A second option would be to reduce the number of currencies in the ECU basket to (say) the Deutsche mark, the French franc and sterling. An equivalent change has been made in the definition of the SDR (from sixteen currencies to five). But there might be political implications arising from the exclusion of some member countries from the composition of the ECU. And even if the number of currencies were significantly reduced, the ECU would still not represent 'the best' in the Community.
- (iii) A third option would be to link the ECU to the Deutsche mark. A link to the Deutsche mark a sort of European or 'E' mark would have the advantage of simplicity, and would recognise the fact that the Deutsche mark is currently the most important single currency in the Community. But it might not be an acceptable solution for those member countries whose interest in a monetary union is closely linked to the desire for a greater say in a Community monetary policy than they currently enjoy in practice within the ERM. In addition, the link with the Deutsche mark would only represent 'the best' so long as the Deutsche mark continued to be the strongest currency within the Community. The onset of German monetary union suggests that this may not always be the case.

in the definition of the ECU. The difference on this occasion would be that, after the change in definition, the ECU exchange rate and ECU interest rates would not be determined by a new mix of component currencies. ECU interest rates would be set instead by Community central bank governors through the EMF, and the external value of the ECU exchange rate would be enforced by changes in interest rates and exchange intervention in ECUs against third currencies (e.g. the dollar). In setting ECU rates, the Council of the EMF would be guided by the objective of achieving price stability over a period of time. Making the ECU a standard of 'the best' in the Community would help to achieve this.

20. An additional option would be to redenominate the ECU when it was redefined by making one new (heavy) ECU equal to 10, 100 or 1000 old ECUs. Contracts written in old ECUs that matured after redenomination would be paid off in the appropriate number of new ECUs. Redenomination would help consumers to distinguish between the ECU and their national currencies, and enable a dual relationship to develop in each country between the ECU and national currency roughly equivalent to the relationship between pounds and pence. The use of a heavy ECU could also act as a psychological 'anchor' at Community level against inflation.

The ECU as a dual currency on the European Standard

- 21. Once the ECU had been redefined, it would be issued by the EMF in Stage 2 as a dual currency in substitution for the national currencies of member countries on demand. This would enable national currencies to be converted into ECUs on the European Standard, in the same way as national currencies could be converted into gold on the Gold Standard. The process of substitution would be similar to the process of substitution outlined in the Delors Report. The differences relate to the circumstances in which substitution could take place, and who would decide.
- 22. In the Delors plan, the ECU would be issued by the ESCB as a dual currency in substitution for national currencies once exchange rates were irrevocably fixed. Under the alternative scheme presented in this paper, the ECU would be issued as a dual currency in the same way as proposed in the Delors plan, but there would be three differences from the Delors plan in the circumstances in which the substitution of ECUs for the national currencies of member countries would take place. First, exchange rates would not have to be fixed irrevocably. In fact, they might not even be fixed at all: they might be floating within narrow margins in the ERM. Second, the substitution of the ECU for national currencies would not take place on the basis of a bureaucratic decision at Community level. It would take place on the basis of market choices by individual and business consumers. Third, the decision would not be irreversible, as it would be in the Delors plan. Consumers could change their preference and convert back into national currency if they wished to do so.
- 23. There are two criticisms of the issue of the ECU as a parallel currency in the Delors Report (paragraph 47). One is that the issue of ECUs as a parallel currency would be inflationary. This would, of course, be true if ECUs were issued as a parallel currency in addition to national currencies rather than in place of them. But under the proposal set out in this paper, the issue of ECUs by the EMF would not be inflationary, as ECUs would only be issued in substitution for national currency. Second, the issue of ECUs would be accompanied by national monetary policies which would bear down on inflation. Third, ECUs already exist in the private market as a parallel currency. The creation of the EMF to control monetary policy for the ECU could ultimately become an additional means of bearing down on inflation by providing a mechanism for controlling the supply of ECUs, in exactly the same way as national central banks control the supply of national currencies.

- 24. The second criticism of the issue of the ECU as a parallel currency in the Delors Report is that the issue of a thirteenth currency would complicate the task of coordinating national monetary policies. This would not be the case under the alternative scheme set out in this paper. First, the relationship between the EMF's responsibility for the ECU and member central banks' responsibility for national currencies would be similar to the relationship between the Commission's responsibility for some categories of public expenditure and national governments' responsibility for others. Second, whatever configuration of ECUs and national currencies emerged, it would be quite clear at any particular point in time who had responsibility for taking monetary decisions in every case. Third, the task of coordinating national monetary policies would be easier for member countries to accept if it did not also involve transferring control of them irrevocably from national level to Community level first. As a result, the arrangements proposed in this paper should be less difficult to implement than the route to monetary union proposed in the Delors Report. The Guigou Committee has indicated the wide range of questions that would need to be settled in preparation for or by an Inter-Governmental Conference, if the Delors plan were to be implemented.
- 25. A separate criticism of a fixed exchange rate regime short of a single currency is that it is vulnerable to speculative attacks. This would of course apply to Stage 2 of the Delors Report as well as to the alternative Stage 2 presented in this paper. In the event of speculative attacks, national authorities on the European Standard would retain the option to change short term interest rates denominated in national currency, or in the last resort to devalue their exchange parity in terms of the ECU. But assuming that they decided not to do so, the response to a speculative attack from within the Community would be for national central banks to intervene in ECUs in unlimited amounts against their national currencies (or vice versa). There would be no need for sterilisation, as there would be no net monetary effect within the Community. If the speculative attack came from outside the Community, the EMF would intervene against the dollar (or the yen) in ECUs, and/or national central banks would intervene in national currency, and the net monetary effects of the intervention on the Community would be sterilised, where appropriate.

Monetary control on the European Standard

- 26. Monetary control within the Community during Stage 2 would be exercised at national level and Community level. National authorities would cooperate within the EMF in exercising control in national currency, and would act collectively through the EMF in exercising control in ECUs. The instruments for the exercise of monetary control in ECUs would be similar to the instruments for monetary control in national currency: the ability to influence ECU interest rates through open market operations in ECUs; and the ability to influence the ECU exchange rate by intervention in the exchange market. The EMF's operations in government securities would be confined to monetary management.
- 27. The monetary aggregates over which control would be exercised would include national currency, other Community currencies and ECUs, because it would no longer be appropriate to assume that residents of a particular member country would hold liquid assets denominated only in national currency. Notes and coin would be measured at Community level by aggregating the sum of notes and coin in issue in national currencies and ECUs. Wider definitions of liquid assets would be measured at national level (and aggregated at Community level) by adding residents' holdings of liquid assets denominated in national currency, the national currencies of other Community countries and ECUs. These definitions would be identical to the definitions that would be needed under the Treasury proposal for competing national monetary policies, with the

exception of the inclusion of the ECU (in substitution for national currency). The problems of exercising monetary control within the Community would be no more difficult than they are at present, given the complete freedom of capital movements within the Community.

- 28. There is a question about whether the EMF would need the power in Stage 2 to exercise monetary sanctions against 'profligate' national authorities, and if so what the sanctions would be. In one sense, sanctions by the EMF would not be necessary. A member country which followed an inflationary policy would run the risk, either: (i) that residents would sell national currency for ECUs, with the effect that the national authorities concerned would lose control of national monetary policy to the EMF; or (ii) that interest rates would have to be raised to prevent this from happening, with the effect that national monetary conditions would be tightened; or (iii) that the member country was forced to devalue its exchange rate against the ECU to maintain the competitiveness of the local economy in the EC single market.
- 29. However, if it was generally agreed that sanctions were necessary in Stage 2 to reinforce efforts at Community level to secure price stability, some indicators of whether sanctions were required would be more useful than others. It might not be practicable to set similar monetary targets for all member countries, for the reasons set out in the Governor's speech of 16 January. Control over the size of member countries' budget deficits would not be effective, for the reasons set out in the Treasury paper (paragraph 29). Instead, the objective might be to prevent the monetary financing of budget deficits rather than controlling their overall level, and to agree that the Community would not bail out governments which run excessive budget deficits, as suggested in the Treasury paper (paragraph 24). One way in which the EMF might enforce sanctions would be by suspending (or threatening to suspend) the convertibility of the national currency of the member country concerned into ECUs, subject to a vote by Ecofin first.

OPERATIONS OF THE EUROPEAN MONETARY FUND

- 30. The operations of the EMF in ECUs can be divided into three main categories:
 - (i) the issue of ECU notes and coin;
 - (ii) banking operations in ECUs; and
- (iii) exchange intervention between ECUs and national Community currencies, and between ECUs and third currencies (e.g. dollars).

ECU notes and coin

ECU notes in issue

- 31. It is not essential to the scheme that the EMF should issue ECU notes (and coin) on demand. It could be argued that the ECU would mainly be used for large-scale business transactions within the Community, and that notes would not be necessary, at least until later in Stage 2. If the EMF did not issue bank notes on demand, the European Standard would correspond to the Gold Bullion Standard, under which sterling was convertible into gold bullion on demand, but not into gold coins. However, as the ECU increased in importance, it is likely that there would be demand for ECU bank notes, from individuals and for small-scale business transactions, and there is no reason why this demand could not be met by the EMF in a way that was consistent with the principle of substitution. Legal restrictions on the issue of notes, which vary from country to country within the Community, would need to be removed first. There might also be advantages in making the ECU legal tender alongside the national currency in each member country, subject to a unanimous vote by Ecofin first.
- 32. Payment for ECU notes would either be made in ECUs or in national currency (e.g. sterling). If payment was made in sterling. The proceeds could be handled in two main ways. One way would be for the issue of ECU notes to be backed by the sterling notes withdrawn from circulation in exchange for them. This would enable the exchange risk arising from the transactions and the profits from seignorage to be left at national level. The other way would be to invest the proceeds in sterling gilt-edged. The effect would be to reduce the liabilities of the Issue Department of the Bank of England and increase the liabilities of the EMF, and to reduce the Bank of England's holdings of sterling gilt-edged and to increase the holdings of the EMF.

Exchange of £ notes for ECU notes

Bank of England

Liabilities f notes in issue	ECUm -100	Assets f gilt-edged	ECUm -100
	European	Monetary Fund	
Liabilities	ECUm	Assets	FCIIm

+100

33. The issue by the EMF of ECU bank notes and the investment of the proceeds in assets denominated in national currency would give rise to an exchange risk, which could be covered in one of two ways. One option would be for the central banks of member countries to cover the exchange risk jointly in their capacity as shareholders in the EMF. The other option would be for the central bank whose currency had been substituted for ECUs to take the

f gilt-edged

exchange risk, as happens at present in the case of purchases of foreign exchange by member countries from the IMF. The exchange cover could be provided in the case of the EMF by means of an exchange guarantee, or by denominating government securities purchased by the EMF in ECUs. If so, it would have the effect of giving an added incentive to member countries not to devalue their exchange rates. The profits earned by the EMF from seignorage (and from its other operations) would be distributable to shareholders.

Banking operations

34. Once the ECU had been redefined as an independent currency, the EMF would act as lender of last resort to the ECU banking system. The EMF would be able to establish the level of short term ECU interest rates by open market operations in ECUs with the objective of reinforcing the Community's policy of bearing down on inflation. The EMF would not determine Community monetary policy by means of its open market operations in ECUs, because each national central bank would make its own decision about national interest rates. But the interest rate on ECUs would influence national monetary policy, because of the threat that, if national monetary policy was not sufficiently tight, residents could switch their liquid assets denominated in national currency into ECUs. The influence of the EMF would be greater, the wider the circulation of ECUs in substitution for national currency. However, national control over monetary decision—taking would not necessarily be less in practice than it is at present, because of the extent to which it is already influenced by decisions taken by the Bundesbank.

Exchange intervention

- 35. Exchange intervention under the scheme set out in this paper could be divided into two categories:
- (i) exchange intervention between members of the ESCB in Community currencies; and
- (ii) exchange intervention between the currencies of members of the ESCB and the currencies of third countries (e.g. dollars).
- 36. Within the EMS, the parity grid consisting of bilateral exchange intervention points would be replaced by intervention margins for each currency in terms of the ECU. At sterling's lower intervention margin, the Bank of England would be obliged to buy the sterling offered by the market in exchange for ECUs. The Bank of England would finance the purchase of sterling by borrowing ECUs from the EMF. The ECU loan by the EMF would be financed by borrowing from the Bank of England the sterling offered by the market. The residual claims of the Bank of England and the EMF on each other would cancel out. At sterling's upper intervention margin, the mechanism would work the other way round. In either case, there would be no net monetary effect. The creation of ECUs by the EMF would be offset by the withdrawal of an equivalent amount of sterling by the Bank of England (or vice versa). An increase in the market's holdings of liquid assets denominated in ECUs would be offset by a reduction in the market's holdings of liquid assets denominated in sterling (or vice versa). The mechanism would be symmetrical, simultaneous and unlimited as to amount.



Purchases of f from the market at f's lower intervention margin against ECUs

Bank of England

Liabilities ECU liability to EMF Repayment of ECU liability	ECUm +100 -100	Assets f claim on EMF Use of f claim	ECUm +100 -100
European Monetary Fund			
Liabilities f liability to Bank Repayment of f liability	ECUm +100 -100	Assets ECU claim on Bank Use of ECU claim	ECUm +100 -100
(ii) Sales of f to the market at f's upper intervention margin against ECUs			
Bank of England			
Liabilities £ liability to EMF Repayment of £ liability	ECUm +100 -100	Assets ECU claim on EMF Use of ECU claim	ECUm +100 -100

European Monetary Fund

37. Outside the EMS, national central banks would continue to intervene in their national currencies against third currencies (e.g. dollars), as at present. But the EMF would become responsible for intervention between the ECU and third currencies (e.g. dollars). If the EMF purchased dollars against ECUs, it would pay for the ECUs that it sold in exchange by issuing ECU securities. Conversely, if the EMF sold dollars against ECUs, it would use the proceeds to redeem ECU securities. As in the case of the EEA, the monetary effects of the EMF's exchange operations in dollars would depend on whether the ECU securities issued (or redeemed) by the EMF were purchased (or sold) by the banking system or by the non-bank private or overseas sectors. If the securities were purchased (or sold) by the non-bank private or overseas sectors, the monetary effect on the Community of the EMF's dollar operations would be sterilised.

38. A separate question that needs to be addressed is who would be responsible for issuing the ECU securities. While in principle the securities could be issued at Community level, in practice the rules of subsidiarity could apply. In that case, the EMF would pay for its net purchases of foreign exchange by increasing its net liabilities in ECUs to national authorities (pro rata). National authorities would then have the task of deciding whether, and if so how, to sterilise the monetary effects, within any guidelines agreed at a Community level. These would need to take account of the Bundesbank's policy of not sterilising the monetary effects of exchange intervention. If the monetary effects of exchange intervention were to be sterilised, this could be achieved by issuing securities to the non-bank private sector in local currency or in ECUs. The net sale of securities at national level would not be additional, because exchange intervention by the EMF in ECUs would substitute for exchange intervention that would otherwise have taken place in the national currency of member countries at national level.

EMF purchases of \$ against ECUs

European Monetary Fund

		7	
Liabilities Sale of ECU securities to	ECUm	Assets	ECUm
central banks	+100	Purchase of \$ claims	+100
	National	central banks	
Liabilities	ECUm	Assets	ECUm
Increase in money supply	+100	Purchase of ECU securities from EMF	+100
Reduction in money supply	-100	Sale of ECU securities to non-banks	-100
(ii) <u>EMF</u>	sales of	\$ against ECUs	
	European	Monetary Fund	
Liabilities Purchase of ECU securities	ECUm	Assets	ECUm
from central banks	-100	Sale of \$ claims	-100
	National	central banks	

Liabilities	ECUm	Assets	
	200111	Sale of ECU securities	ECUm
Reduction in money supply	-100	to EMF	-100
Increase in money supply		Purchase of ECU securities	-100
in money supply	+100	from non-banks	+100

39. In order to enable it to intervene in third currencies, the EMF would take over the assets and liabilities managed by the EMCF. The assets taken over would consist of dollars (and gold), representing 20% of the dollar (and gold) reserves of member countries. The liabilities would consist of the claims of national authorities in ECUs on the EMF, representing the counterpart to the EMF's holdings of dollars (and gold). There would be no monetary effects from the transfer. One option would be for the EMF to take over ownership of the assets. However, national authorities might decide to retain direct ownership of all their dollar (and gold) reserves. In that case, the EMF would manage as agent the initial proportion (say 20% of the total) allocated to it, in the same way as the Bank of England acts as manager of the EEA on behalf of the Treasury. If and when the 20% of reserves initially allocated to the EMF proved no longer sufficient, national authorities would exchange more of their reserves with the EMF for ECUs, on a unanimous vote by Ecofin.

-14-ORGANISATION OF THE EUROPEAN MONETARY FUND 40. The new institution established in Stage 2 would take the form of a European Monetary Fund rather than a European Central Bank because a Monetary Fund is a recognised form of institution in which participants of different sizes can cooperate, but remain accountable at national level. (An EMF of a slightly different kind was originally envisaged as the next stage to monetary union in 1978, when it was originally agreed that the EMS should be established.) The EMF would have some similarities with the IMF in terms of its institutional form, though its role would differ: the primary role of the EMF would be to set a European monetary standard, not to act as a regional IMF providing short term balance of payments support. The EMF would be complementary to the EIB, in broadly the same way as the IMF is complementary to the World Bank. Need for a Community institution 41. The question arises why an EMF would be needed in Stage 2 to take responsibility for the development of the ECU as a common currency, and why this could not be left to the private market. Of course, the private market can already substitute ECUs for national currency on demand. But there are drawbacks: (i) The ECU cannot compete on a level playing field with the national currencies of Community countries while it is manufactured in the market rather than being issued with official backing as legal tender, as national currencies are. (ii) To the extent that the circulation of the ECU does increase in substitution for national currency under the existing ECU definition, this is not necessarily desirable because the current definition represents 'the average' in the Community rather than 'the best'. (iii) Although a link between the ECU and gold or the Deutsche mark would eliminate the need for a new institution, in the case of gold because no institution would be needed and in the case of the Deutsche mark because the Bundesbank would take overall responsibility at Community level, neither link would necessarily represent 'the best' in the Community, and both would have other disadvantages. (iv) It would not be feasible to make the ECU a standard of 'the best' in the Community in Stage 2 while linking it permanently with any single Community currency or group of currencies. Consequently, the ECU would need to be independently managed at Community level. (v) Although the implementation of ECU operations could be delegated to national central banks, a central institution would still be needed with powers to formulate a single monetary policy for the ECU, in the same way as a single monetary policy is formulated for each national currency at the moment. 42. So when Stage 2 began, following the revision in the Treaty, the EMF would be established as a Community institution with decision-making power over the ECU. Whether the EMF that was established would represent a new institution would be more problematic. In one sense, it would not be new, because it would take over the functions of the EMCF. In another sense, the institution would be a new one, because a revision in the Treaty would be required before it could be established. But even then, there would not necessarily be a net increase in the number of international official institutions. Once the secretariat based at the BIS was absorbed by the EMF, it is not clear whether the BIS would have a viable long term future as an independent institution. The BIS might in effect become the EMF's

institutional focus for policy making, though the institution might need to be relocated in a Community capital rather than in Basle, and its chief operating arm would need to be based in a Community financial centre. In that event, the residual functions of the BIS not related to the EMF might be taken over by the IMF.

The constitution of the European Monetary Fund

- 43. The EMF would be owned by national central banks rather than their governments. The constitutional arrangements relating to the statutory responsibility and accountability of national central banks currently vary from country to country. Insofar as monetary operations denominated in national currency are concerned, the existing constitutional arrangements would not change in Stage 2 in any way unless a particular country wished to change them (e.g. by giving the central bank statutory responsibility to achieve price stability while remaining democratically accountable at national level), in which case it would continue to be free to do so. Insofar as monetary operations denominated in ECUs are concerned, decisions would be taken at Community level through the EMF rather than at national level.
 - 44. The constitution of the EMF might take the following form:
- (i) The capital of the EMF would either be subscribed by national central banks in the same proportions as the EIB, or some other measure of economic and currency significance, such as the respective weights in the definition of the ECU basket at the time of the last revision. An adjustment might need to be made for the inclusion of East Germany.

EIB weighted voting and ECU basket weights

EIB	ECU
Poloi.	
Belgium 5	6
Denmark 3	2
Germany 10	
Greece 5	23
Spain 8	1
P	4
Ireland 3	14
71	1
	8
Luxembourg 2	
Netherlands 5	7
Portugal 5	'
United Kingdom 10	1
76	10
/0	76

- (ii) The Council of the EMF would consist of the governors of the national central banks of member countries and EMF Board members. The appointment of national governors to the Council of the EMF would run concurrently with their appointments at national level, and the relationship between national governors and their respective governments would reflect the constitutional arrangements in place in each case. EMF Board members would be appointed by the European Council. Their appointments would run for a fixed and long period of time (e.g. eight years). They could not be removed in normal
- (iii) Voting procedures would be discussed at the Inter-Governmental Conference and provided for in the Treaty. Decisions might in some cases require unanimity, and in other cases might be made on the basis of qualified

cost, the full range of financial transactions in ECUs: payment and clearing arrangements, and settlement arrangements for banking and securities operations. To the extent that ECU systems are currently based elsewhere, the UK could take the initiative in coordinating them.

- 48. It is sometimes argued that there is no particular importance to be attached to the decision about whether the chief operating arm is located in London. The argument runs that London has developed as an international financial centre by carrying out financial transactions more cost-effectively than they are carried out in the host country of the currency concerned. One of the reasons for this is that London has advantages over competing financial centres in terms of language, skills and critical mass. But another reason is that London has been subject to a lighter level of regulation and control than most potential alternative centres.
- 49. This advantage is likely to be removed by the advent of the single financial market within the Community. In these circumstances, if the chief operating arm was based in another financial centre (e.g. Frankfurt, Paris or Luxembourg), the principal money, government debt and foreign exchange markets within the Community would be likely over a period of time to develop there, along with the clearing and settlement systems needed to support them. It would be advantageous for large financial institutions within the Community to build up a significant presence in the market where the chief operating arm was based, and the same considerations would apply to US and Japanese financial institutions requiring a European base. Of course, London would remain a financial centre, but its pre-eminent position in Europe would in due course be lost, and its relative position would over a period be likely to decline.

chose to use ECUs in preference to their national currencies.

(vi) The Chairman of Ecofin and the President of the Commission might be invited to participate in the proceedings of the EMF Council without a vote, and the President of the EMF Council might be invited to attend meetings of Ecofin on a similar basis.

Expansion in membership

45. New members could be admitted to the EMF, which would be based on cooperation among its members, with less difficulty than to a European Central Bank, which would be based on central control. One option would be to confine membership to Community member countries. Another option would be to widen it, either at the outset or at a later stage, in anticipation of the expansion of Community membership (e.g. to include member countries from EFTA, and eventually from Eastern Europe). It is worth noting that membership of the BIS does not at present coincide precisely with membership of the Community, and includes Switzerland and Sweden.

Location and infrastructure

- 46. The policy arm of the EMF would be based, either at the BIS in Basle or in a Community capital. The operations of the EMF would be carried out by the national central banks of member countries on the EMF's behalf, and by the ECU operating arm of the EMF. National central banks would continue to have responsibility for monetary policy denominated in their respective national currencies, including exchange intervention between national currencies and third currencies (e.g. dollars), and would undertake the exchange of national currencies into ECUs on demand on behalf of the EMF. The ECU operating arm of the EMF would be responsible for implementing decisions taken by the EMF relating to open market operations in ECUs and exchange intervention between ECUs and third currencies (e.g. dollars).
- 47. The UK would be able to put a strong case for locating the ECU operating arm of the EMF at the Bank of England in London. First, London is Europe's most important financial centre, as the survey in the November 1989 issue of the Bank of England Quarterly Bulletin shows. Second, the Bank of England has taken the initiative in promoting the use of the ECU (e.g. through the regular issue of ECU Treasury bills). Third, London would be in the best position to put in place the financial infrastructure necessary to support, at minimum



THE TIMING AND DURATION OF STAGE 2

- 50. One difference between the scheme set out in this paper and the scheme set out in the Delors Report is that Stage 2 would become a significant set of monetary arrangements in its own right, as Stage 1 has been, and not simply a process of transition to Stage 3, which is the way in which Stage 2 is described in the Delors Report. As Stage 2 would become a significant step, it could take longer to prepare than it would take to prepare Stage 2 on the Delors model. The main questions that would need to be resolved first would be how stable exchange rates between members would need to be, how convergent their monetary policies would need to be, and how nearly price stability would need to be achieved in each member country, before the EMF began to issue ECUs in substitution for national currency. A measure of when the conditions would be right to begin Stage 2 would be when member countries were ready for the EMF to begin issuing ECUs as a dual currency on the European Standard. Until that point, cooperation between central banks within the Community could continue and intensify through existing informal arrangements during and 'beyond' Stage 1. But there would be no need for a new Community institution as such, or a revision in the Treaty.
- 51. Once Stage 2 had been introduced, the Community might decide to stay on the European Standard rather than moving on to Stage 3, at least for the foreseeable future. It would be likely in any case to take time for the ECU to gain popular acceptance as a Community currency. But unlike the Gold Standard, where the supply of gold was limited, it would be feasible on the European Standard to evolve from the use of the ECU as a standard to its use as the single Community currency. In this respect, the scheme goes further than the Delors Report, by proposing a way of resolving the problem identified in paragraph 57 of the Delors Report. Power would transfer from national level to Community level, but only to the extent that individual and business consumers within the Community decided to use ECUs rather than national currency.
- 52. An Inter-Governmental Conference would be needed under the proposal set out in this paper to prepare the way for a revision in the Treaty, but the path to monetary union that the Conference would consider would be different from the path set out in the Delors Report. The revision in the Treaty would be roughly equivalent to Stage 2 of the Delors Report. While it would be possible in theory to specify in the Treaty covering Stage 2 that the ECU should become a single (rather than a dual) currency when it represented more than a specified proportion (e.g. 80%) of liquid assets in each member country, in practice an automatic provision of this kind would not take sufficient account of the option available to holders of liquid assets denominated in ECUs to convert them back into national currency if they wished to do so. Consequently, another Treaty would be needed if the European Council were to decide at some future date to abolish national currencies and establish a single Central Bank in place of the EMF. The Inter-Governmental Conference would need to consider the circumstances in which the Treaty should provide for a further Inter-Governmental Conference to be called to consider a further revision in the Treaty to implement Stage 3.
- 53. The issues to be considered in preparing the Inter-Governmental Conference to revise the Treaty, or by the Committee of Central Bank Governors outside it, would include: (i) membership of the EMF; (ii) its statutes; (iii) the redefinition of the ECU; and, assuming that the ECU was not linked to gold, (iv) the future of any EC gold reserves surplus to requirements. (One option might be to reduce the level of EC gold reserves to the same

proportional level as the US and Japan by transferring surplus gold reserves into a Trust Fund for the benefit of Eastern Europe, or by privatising the surplus over a period of time through the issue of gold coins to European residents, and using the proceeds for development aid and environmental purposes.)

54. It now looks as though the revision in the Treaty relating to monetary union in the Community will be preceded by monetary union in Germany. The question will no doubt arise whether German monetary union should be used as a model for the Community as a whole. German monetary union is similar to monetary union in the Community in the sense that monetary union is likely to precede political union. But the differences outweigh the similarities. The main differences are, first, that German monetary union represents the union of a single divided nation. The Community by contrast, is a group of sovereign nation states which has never been unified. Second, the Ostmark is not a convertible currency, leaving a potential overhang of unspent savings in East Germany. This is not the case in the Community, where all member currencies are fully convertible. Third, one of the main reasons why German monetary union is being proposed now is that the East German economy is near a state of collapse.