

PS/SIR ROBIN BUTLER

---

cc Mr Wilson  
Mr Appleyard  
Mr Hadley  
Mr Mawer  
Mr Turnbull ✓  
Mr Lee  
Mr Davie

PUBLIC EXPENDITURE WHITE PAPER

I attach the final revision of paragraphs 2-6 of the Cabinet Office entry, as settled at this morning's meeting.

*A D Whetnall*

A D WHETNALL

5 January 1990.

[Replace paras. 2-6 inclusive of proof]

#### Cabinet Office

1. The Cabinet Office serves Ministers collectively in the conduct of Cabinet business and operates as an instrument in the co-ordination of policy at the highest level. It also includes the Office of the Minister for the Civil Service (OMCS) which has its own Vote. On 31 July 1989 it relinquished responsibility for the Central Statistical Office, which became a separate Chancellor of the Exchequer's Department. At the same time the Cabinet Office assumed responsibility for the Office of the Chancellor of the Duchy of Lancaster.

#### The Secretariats

2. The Cabinet Office Secretariat serves the Cabinet and its Committees and co-ordinates departmental contributions to their work. In addition to the Cabinet itself, there are four standing Committees of the Cabinet - a Defence and Overseas Policy Committee; an Economic Strategy Committee; a Home and Social Affairs Committee; and a Legislation Committee. Sub-Committees and other Working Groups, at both Ministerial and official level, are established as appropriate. The Cabinet Office Secretariat reflects this structure, with a Defence and Overseas Affairs Secretariat, an Economic Secretariat, and a Home

Affairs Secretariat which supports both the Home and Social Affairs Committee and the Legislation Committee. In addition, a European Secretariat co-ordinates the work of Departments on European Community issues under the Ministerial oversight of the Defence and Overseas Policy Committee, and a Science and Technology Secretariat supports the Chief Scientific Adviser in contributing to scientific aspects of the work of the Cabinet and its Committees, and provides the Secretariat of the Advisory Council on Science and Technology.

Establishment  
Officer's  
Group

3. The Establishment Officer's Group provides services for the whole of the Cabinet Office including, on repayment, the OMCS. The Establishment Officer's Group has continued to monitor the implementation, throughout the Department, of value for money targets, arrangements for monitoring performance and response to management information and to ensure that these are utilised to sharpen control of the Department's resources. Established performance indicators continue to be refined and new data identified. Particular effort is being directed towards qualitative as distinct from quantitative measures. Special performance and value for money targets set for the Department's consulting,

inspection and review areas have been met. Work continues to upgrade these performance and value for money targets. It is intended to implement a revised Management accounting system from April 1990 in line with that operating within OMCS.

PART 43 ends:-

PG to HMT 21/12/39

PART 44 begins:-

Cab Office Minute 5-1-40