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Treasury Chambers, Parliament Street, SW1P 3AG

The Rt Hon Michael Heseltine MP  
 Secretary of State for Defence  
 Ministry of Defence  
 Main Building  
 Whitehall  
 LONDON SW1A 2HB

12 August 1985

Dear Michael,

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**MULTI-DEPARTMENTAL REVIEW OF BUDGETING**

You will recall that the Chief Secretary, who is on leave, wrote to you in February seeking your Department's participation in Tony Wilson's multi-departmental review on the development and management of budgetary control. The review is being carried out in two phases; the Phase I departmental reports were completed early last month and I now enclose a copy of the Phase I Central Report. It is concerned more with identifying the issues which have emerged for further exploration in the second phase of the work than consolidating the detail contained in the seven departmental reports.

Copies of this letter go to Tom King, Norman Tebbit, David Waddington, John Patten and Peter Morrison given their responsibilities for the other participating departments and to Sir Robin Ibbs. In view of the possible wider interest in the subject I am also sending the report to all other Ministers in charge of departments.

Yours  
 Ian

IAN STEWART

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