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B DISTRIBUTION  
FINALFILE~~DIA~~~~J12~~

K2

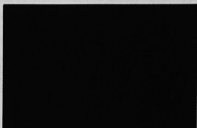
K4

V2

Z1

J5

J30



J 175

R 091315Z MAY 82 ZZS

FM MODUK

TO GCHQ

INFO GCU NORTHWOOD

ZEM

S E C R E T COMINT CHANNELS. SECTION ONE OF TWO  
GCHQ FOR DIA J12, K2, K4, V2 Z1 FROM GCLD, INFO J5, J30.  
GCU NORTHWOOD FOR GCHQ REP.  
DIS ORGANISATION FOR FALKLANDS CRISIS.

1. HAVE NOW BEEN ABLE TO GET AROUND THE DIS A LITTLE TO TRY TO  
SEE HOW THEY ARE ORGANISED TO HANDLE INTELLIGENCE ON THE CRISIS.

FOLLOWING IS RESUME OF WHAT I HAVE BEEN TOLD WHICH I PASS TO  
YOU FOR INFORMATION. HOPE IT IS NOT TOO MUCH OF A REPETITION OF  
WHAT YOU KNOW ALREADY.

2. AT THE TOP OF THE LADDER IS THE SECRETARY OF STATE TO WHOM DGI REPORTS. DCDS(I) REPORTS TO DGI AND TO THE CHIEFS OF STAFF. BELOW DCDS(I) ARE DS INT OR BGS(INT), DEPENDING ON WHICH IS ON DUTY.
3. BELOW DS INT/BGS (INT) ARE THREE PAINE INTELLIGENCE AREAS, DI-4, THE DIC, AND A SET OF ASSESSMENTS TEAMS.
4. DI-4 I HAVE NOT MADE CONTACT WITH YET, BUT ITS ROLE SEEMS MAINLY TO LIAISE WITH THE CABINET OFFICE, SITTING ON CIGS AND CONTRIBUTING TO JIC ASSESSMENTS.
5. THE DIC, HEADED BY CAPT LENNOX RN, IS IN EFFECT THE INT ROOM AND IS RESPONSIBLE FOR THE PRODUCTION OF INTELLIGENCE BRIEFINGS AND SUMMARIES ON A CURRENT BASIS. IT IS ALSO THE INITIAL RECIPIANT OF ALL INCOMING SIGINT AND IS RESPONSIBLE FOR ITS DISTRIBUTION WITHIN MOD. THE DIC (MANNED 24 HOURS) IS SPLIT INTO FOUR DESKS, TOGETHER WITH A HEAD OF MATCH. THEIR DESKS ARE ARMY, AIR FORCE, NAVY, AND MERCHANT AND FISHING FLEETS.
6. THE ASSESSMENTS TEAMS WORK IN SLIGHTLY SLOWER TIME ON MATERIAL SELECTED FOR THEM BY THE DIC, TOGETHER WITH OTHER MATERIAL, E.G. HOTINT, TO TRY TO SQUEEZE MORE INTELLIGENCE OUT OF THE MATERIAL THAN THE DIC HAS BEEN ABLE TO DO. THE ASSESSMENTS TEAMS ARE ALSO

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RESPONSIBLE, AS THE TITLE IMPLIES, FOR PRODUCING ASSESSMENTS ON  
CRISIS RELATED MATTERS, E.G. ARGENTINE ORBAT AND CAPABILITIES.

WHERE ARE FOUR SUCH TEAMS:

A. DI-3 (AIR) FALKLANDS CELL, HEADED BY GP CAPT CRWYS-WILLIAMS,  
RESPONSIBLE FOR ALL AIR MATTERS INCLUDING NAVAL AVIATION,  
B. DI-3 (NAVY) FALKLANDS CELL, HEADED BY COMMANDER PHILLIPS, RESPONSIB

B  
A-LE FOR ALL NAVAL MATTERS., LESS NAVAL AVIATION,

C. DI-74(E) FALKLANDS CELL, HEADED BY COLIN YOUNGER, RESPONSIBLE  
FOR ALL MERCHANT AND FISHING FLEETS,

D. FALKLAND ISLANDS STUDY TEAM (FIST), HEADED BY LTCOL BERRY,  
RESPONSIBLE FOR ALL ARMY MATTERS AND ALSO THE FOCAL POINT FOR ALL  
QUERIES ON INTELLIGENCE MATTERS NOT COVERED BY THE OTHER TEAMS,  
E.G. FIST WILL FIELD QUESTIONS FOR THE TECH INT AREAS AND THEN  
COMMISSION THE CORRECT AREA TO CARRY OUT WHATEVER STUDY IS REQUIRED.

7. THE ASSESSMENTS PRODUCED BY THE TEAMS REPRESENT MODVS  
CONSIDERED OPINIONS ON THE SUBJECT OF THE STUDY, I.E. THEY  
PRODUCE WHAT WE WOULD CALL LONG TERM REPORTS, EXCEPT THAT LONG  
TERM IN THIS CRISIS CAN SOMETIMES BE NO MORE THAN A FEW DAYS.  
THE TEAMS ARE ALSO CALLED UPON, THROUGH AIRCDBREINT), TO CONTRIBUTE  
TO PAPERS FOR DCDS(I) TO PRESENT TO THE CHIEFS OF STAFF.

B. TURNING AWAY FROM THE INT SIDE TO THE OPS SIDE, THE CHIEFS OF  
STAFF ARE ALSO SERVED, THROUGH ACDS(OPS), BY THE DEFENCE SITUATION  
CENTRE (DSC). I HAVE NOT MANAGED TO PENETRATE THIS YET, BUT MY

IMPRESSION IS THAT IT IS THE OPS ROOM PARALLEL TO THE INT ROOM OF  
THE DIC, THAT IS IT PRODUCES SITUATION SUMMARIES AND BRIEFINGS  
ON WHAT OUR OWN FORCES ARE DOING, AT THE SAME TIME SUPPORTING  
TEAMS RESPONSIBLE FOR PRODUCING STUDIES AND ASSESSMENTS ON THE  
OPTIONS FOR MILITARY ACTION OPEN TO THE UK.

9. THE INTELLIGENCE AND OPERATIONS PICTURES ARE THUS BROUGHT  
TOGETHER FORMALLY AT CHIEFS OF STAFF LEVEL, BUT THERE IS OF COURSE  
LIAISON BETWEEN THE TWO ORGANISATIONS ALL THE WAY DOWN THE LINE.

10. TO CONTINUE THE STORY ON UPWARDS, HOWEVER, THE CHIEFS OF STAFF  
ARE THEMSELVES RESPONSIBLE FOR PRODUCING PAPERS FOR THE \*WAR CABINET\*  
PUTTING FORWARD MILITARY OPTIONS FOR APPROVAL IN THE LIGHT OF THE  
INTELLIGENCE SITUATION. WHATEVER MILITARY OPTION IS APPROVED  
POLITICALLY AT ANY ONE TIME IS THEN TRANSLATED INTO ACTION BY C IN  
C FLEET AND THE TASK FORCE COMMANDER.

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S E C R E T COMINT CHANNELS FINAL SECTION OF TWO

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GCU NORTHWOOD FOR GCHQ REP.

DIS ORGANISATION FOR FALKLANDS CRISIS.

11. IN OTHER WORDS, THE INTELLIGENCE MACHINE HERE IS PRIMARILY TO SERVE POLITICAL DECISION MAKING, IN CONTRAST TO NORTHWOOD WHERE IT IS

PRIMARILY TO SERVE ACTUAL OPERATIONS. HOWEVER, IN THIS CRISIS IN PARTICULAR THE TWO CAN NOT BE NEATLY SEPARATED. EVEN SMALL MILITARY ACTIONS CAN HAVE LARGE POLITICAL REPERCUSSIONS AND IT IS A CONCERN OF HOD THAT (AS FAR AS IS POSSIBLE) IT AND NORTHWOOD SHOULD RECEIVE THE SAME INTELLIGENCE AT NOT TOO DISSIMILAR TIMES, AND THAT THEY SHOULD KEEP IN STEP WITH EACH OTHER IN THEIR INTERPRETATIONS OF THAT INTELLIGENCE.

12. FINALLY, SOME COMMENTS ON GCHQ'S RELATIONSHIP WITH THE CUSTOMERS IN THE DTC AND THE ASSESSMENTS TEAMS DESCRIBED IN PARAS 5 AND 6 ABOVE. BEFORE THE CRISIS BEGAN HOD HAD ONE SQUADRON LEADER IN DI-4 LOOKING AT THE WHOLE OF LATIN AMERICA FOR ALL SERVICES. THE CRISIS FACED HOD WITH A NEED FOR A MASSIVE EXPANSION IN THE NUMBER OF PEOPLE ASSIGNED TO THE INTELLIGENCE AREA. IN PART THIS WAS FUNDED BY ASSIGNING RESPONSIBILITIES TO THE DI-3 AREA (HENCE DI-3 AIR FI CELL, ETC), IN PART BY DRAFTING IN SERVICE PEOPLE FROM OUTSIDE THE INTELLIGENCE COMMUNITY ALTOGETHER. THUS, AS AT NORTHWOOD, THE PEOPLE WHO ARE HANDLING OUR MATERIAL MAY HAVE NO INTELLIGENCE EXPERIENCE AT ALL. OR, IF THEY DO, BE FAMILIAR WITH THE SOVIET PROBLEM BUT NOT WITH OTHER AREAS OF THE WORLD.

13. I SEE IT AS ONE OF THE ROLES OF THE GCLO TO HELP BRING PEOPLE IN THE DTC AND THE ASSESSMENTS TEAMS INTO DIRECT AND FRUITFUL CONTACT WITH THE PRODUCERS OF INTELLIGENCE. I HAVE THEREFORE GONE OVER AGAIN WITH THE DTC AND ASSESSMENTS TEAMS THE ROLES IN THE CRISIS OF JAYCEM.

K25X, K42, AND V2X, GIVEN THE PEOPLE HERE THE STS EXTENSIONS OF THESE AREAS, AND SUGGESTED THAT THE PEOPLE HERE BEGIN IF NECESSARY STRIKE UP DESK TO DESK LIAISONS WITH CHELTENHAM. I HOPE THAT THE LACK OF EXPERIENCE OF SOME OF THE PEOPLE WHO MAY CONTACT YOU CAN BE ALLOWED FOR AND OVERCOME 112B

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